# **2025 Honda** Digital FactBook

Updated May 2025

**Table of Contents** 

#### **Worldwide Sales Network**

Region	Country	Company	Current Products	Began Sales
North	U.S.	American Honda Motor Co., Inc.	Automobiles, Motorcycles, Power Products	1959
America		Honda Aero, LLC	Jet Engines	2004
		Honda Aircraft Company, LLC	Jet Aircraft	2006
	Canada	Honda Canada Inc.	Automobiles, Motorcycles, Power Products	1969
	Mexico	Honda de Mexico, S.A. de C.V.	Automobiles, Motorcycles, Power Products	1985
South	Peru	Honda del Peru S.A.	Automobiles, Motorcycles, Power Products	1974
America		Honda Selva Del Peru S.A.	Motorcycles, Power Products	2006
	Brazil	Moto Honda da Amazonia Ltda.	Motorcycles, Power Products	1977
		Honda Automoveis do Brasil Ltda.	Automobiles	1996
	Argentina	Honda Motor de Argentina S.A.	Automobiles, Motorcycles, Power Products	1978
	Chile	Honda Motor de Chile S.A.	Automobiles, Motorcycles, Power Products	1998
Japan	Japan	Honda Motor Co., Ltd.	Automobiles, Motorcycles, Power Products	1948
Europe/	Austria	Honda Motor Europe Ltd. Central Europe Branch	Automobiles, Motorcycles, Power Products	1982
Middle East/	Belgium	Honda Motor Europe Benelux Branch	Automobiles, Motorcycles, Power Products	2007
Africa	Czech Republic	Honda Motor Europe Ltd. (Czech)	Automobiles, Motorcycles	1993
	Denmark	Honda Motor Europe Ltd. (Denmark)	Automobiles, Motorcycles	1999
	Estonia	Honda Motor Europe Ltd. (Estonia)	Automobiles, Motorcycles, Power Products	2004
	Finland	Honda Motor Europe Ltd. (Finland)	Automobiles	1974
	France	Honda Motor Europe Ltd. (France)	Automobiles, Motorcycles, Power Products	1964
	Germany	Honda Motor Europe Ltd. (Germany)	Automobiles, Motorcycles, Power Products	1961
	Hungary	Honda Motor Europe Ltd. (Hungary)	Automobiles, Motorcycles	1993
	Italy	Honda Motor Europe Ltd. (Italy)	Automobiles, Motorcycles, Power Products	1990
	Netherlands	Honda Motor Europe Ltd. (Netherlands)	Automobiles, Motorcycles, Power Products	1985
	Norway	Honda Motor Europe Ltd. (Norway)	Automobiles	2000
	Kenya	Honda Motorcycle Kenya Limited	Motorcycles	2013
	Lithuania	Honda Motor Europe Ltd. (Lithuania)	Automobiles, Motorcycles	2000
	Luxembourg	Honda Motor Europe Ltd. (Luxembourg)	Automobiles, Motorcycles, Power Products	2007
	Poland	Honda Motor Europe Ltd. (Poland)	Automobiles, Motorcycles	1992
	Portugal	Honda Motor Europe Ltd. (Portugal)	Automobiles, Motorcycles, Power Products	1986
	Slovakia	Honda Motor Europe Ltd. (Slovakia)	Automobiles, Motorcycles, Power Products	1994
	Spain	Honda Motor Europe Iberia Branch	Automobiles, Motorcycles	1988
	Sweden	Honda Motor Europe Nordic Branch	Automobiles, Motorcycles, Power Products	1974
	Switzerland	Honda Motor Europe Switzerland Branch	Automobiles, Motorcycles, Power Products	1974
	U.K.	Honda Motor Europe Ltd. (U.K. Division)	Automobiles, Motorcycles, Power Products	1989
	Turkey	Honda Turkiye A.S.	Automobiles, Motorcycles	1992
	Nigeria	Honda Mfg. (Nigeria) Ltd.	Motorcycles, Power Products	1979
		Honda Automobile Western Africa Ltd.	Automobiles	2013
	South Africa	Honda Motor Southern Africa (Pty.) Ltd.	Automobiles, Motorcycles, Power Products	2000

# **Worldwide Operations**

#### Worldwide Sales Network (Continued)

Region	Country	Company	Products	Began Sales
Asia/Oceania	Bangladesh	Bangladesh Honda Private Limited	Motorcycles	2012
	India	Honda India Power Products, Ltd.	Power Products	1985
		Honda Cars India, Ltd.	Automobiles	1995
		Honda Motorcycle & Scooter India (Private) Ltd.	Motorcycles	1999
		Honda Power Pack Energy India Private Limited	Battery Sharing	2021
	Indonesia	P.T. Honda Prospect Motor	Automobiles	1999
		P.T. Astra Honda Motor	Motorcycles	2001
		P.T. Honda Power Products Indonesia	Power Products	2006
	Malaysia	Honda Malaysia Sdn. Bhd.	Automobiles	2000
		Boon Siew Honda Sdn. Bhd.	Motorcycles	2009
	Philippines	Honda Philippines, Inc.	Motorcycles, Power Products	1973
		Honda Cars Philippines, Inc.	Automobiles	1990
	Pakistan	Atlas Honda Limited	Motorcycles	1962
		Honda Atlas Cars (Pakistan) Limited	Automobiles	1992
		Honda Atlas Power Product (Private), Ltd.	Power Products	1998
	Thailand	Asian Honda Motor Co., Ltd.	Power Products	1964
		Honda Automobile (Thailand) Co., Ltd.	Automobiles	2000
	Vietnam	Honda Vietnam Co., Ltd.	Automobiles, Motorcycles	1996
		Honda Vietnam Power Products Co., Ltd.	Power Products	2014
	Taiwan	Honda Taiwan Co., Ltd.	Automobiles, Motorcycles, Power Products	2002
	Korea	Honda Korea Co., Ltd.	Automobiles, Motorcycles	2001
	Australia	Honda Australia Pty., Ltd.	Automobiles	1969
		Honda Australia Motorcycle and Power Equipment Pty., Ltd.	Motorcycles, Power Products	1987
	New Zealand	Honda New Zealand Limited	Automobiles	1988
China	China	Wuyang-Honda Motors (Guangzhou) Co., Ltd.	Motorcycles	1992
		Honda Motor (China) Co., Ltd.	Automobiles, Motorcycles	1993
		Honda Power Products (China) Co., Ltd.	Power Products	1993
		Guangqi Honda Automobile Co., Ltd.	Automobiles	1998
		Sundiro Honda Motorcycle Co., Ltd.	Motorcycles	2001
		Dongfeng Honda Automobile Co., Ltd.	Automobiles	2004
		Honda Power Products (Fuzhou) Co., Ltd.	Power Products	2021

#### **Worldwide Production**

			2024			2023			2022	
Region	Country	Automobiles	Motorcycle and Powersports	Power Products	Automobiles	Motorcycle and Powersports	Power Products	Automobiles	Motorcycle and Powersports	Power Products
North America	USA	1,004,749	116,837	37,254	1,018,265	118,366	322,833	831,908	108,756	1,844,619
	Canada	420,550			374,464			240,536		
	Mexico	194,731	131,074	18,618	167,252	124,777	24,064	126,309	111,630	29,542
	Subtotal	1,620,030	247,911	55,872	1,559,981	243,143	346,897	1,198,753	220,386	1,874,161
China		787,753	980,240	1,033,308	1,257,849	1,151,049	1,078,183	1,424,120	1,705,432	1,647,371
Associated Region Japan		693,259	275,764	155,845	718,521	306,165	176,664	643,848	293,187	219,001
Associated Region	Brazil	86,820	1,321,489	15,097	78,721	1,221,606	15,735	62,899	1,103,787	18,200
South America	Argentina		108,741			108,493			93,641	
	Subtotal	86,820	1,560,239	15,097	78,721	1,438,860	15,735	62,899	1,340,387	18,200
Associated Region	UK									
Europe/Middle East/Africa	Turkey									
S	Italy		136,201			130,296			97,455	
	Spain		466			1,273			1,685	
	France			166,626			211,227			164,142
	Nigeria	186	42,515		318	34,363		215	50,794	
	Subtotal	267	191,884	166,626	327	177,060	211,227	215	171,225	164,142
Associated Region	Thailand	118,673	1,474,063	1,312,507	147,336	1,561,169	1,263,420	124,541	1,623,802	2,311,633
Asia/Oceania	India	130,258	5,381,284	222,262	116,360	4,277,838	192,370	118,941	4,315,332	331,935
	Indonesia	111,074	5,011,450	33,909	158,433	5,050,265	30,856	141,025	4,367,983	42,773
	Malaysia	89,857	166,818		83,111	180,295		77,093	273,255	
	Pakistan	15,251	1,123,068		11,053	951,852		31,989	1,206,510	
	Philippines		745,068			649,020			249,953	
	Vietnam	13,836	2,455,087		17,170	2,290,754		20,617	2,726,601	
	Laos & Cambodia		279,539			216,250			415,392	
	Australia			39,934			62,298			60,684
	Subtotal	505,551	16,707,933	1,608,612	564,508	15,236,138	1,548,944	539,769	15,249,648	2,747,025
TOTAL		3,693,680	19,963,971	3,035,360	4,179,907	18,552,415	3,377,650	3,869,604	18,980,265	6,669,900

# North America Regional Operations

#### Major North American Subsidiaries

Country	Company	Began Operation	Headquarters Location	Responsibilities
U.S.	American Honda Motor Co., Inc.	1959	Torrance, CA	Sales, marketing, service, distribution, import and export of Honda and Acura products in the U.S.; automobile product design; powersports and power equipment product design, development, and manufacturing.
	Honda Trading America Corporation	1972	Torrance, CA	Export and import activities.
	American Honda Finance Corp.	1980	Torrance, CA	Wholesale financing to Honda/Acura automobile, motorcycle and power equipment dealers; retail financing for Honda/Acura automobiles.
	Honda Research Institute USA, Inc.	2003	San Jose, CA	Research and innovative solutions with direct applications to current and future technology.
	Honda Aero, LLC	2004	Burlington, NC	Manufacture and maintenance repair and overhaul of jet engines.
	Honda Aircraft Company, LLC	2006	Greensboro, NC	Development, marketing, sales and production of HondaJet.
	Honda R&D Innovations, Inc.	2017	Mountain View, CA	Collaboration on new technologies through open innovation.
	Honda Development & Manufacturing of America, LLC	2021	Marysville, OH	Research, design, develop and manufacture automobiles, engines and transmissions; North American purchasing.
	American Honda Insurance Solutions, LLC	2024	Torrance, CA	Honda-branded insurance products.
Canada	Honda Canada Inc.	1969	Markham, Ontario	Sales, marketing, service, distribution, import and export of Honda products in Canada.
	Honda Canada Finance Inc.	1987	Markham, Ontario	Wholesale financing to Honda/Acura automobile, motorcycle and power equipment dealers; retail financing for Honda/Acura automobiles.
	Honda Trading Canada Inc.	1990	Alliston, Ontario	Export and import activities.
Mexico	Honda de Mexico S.A. de C.V.	1985	Mexico City, Estado de Jalisco	Sales, import, manufacture and distribution of Honda products and service parts, sales, marketing, research and development.
	Honda Trading de México S.A. de C.V.	1998	El Marques, Estado de Queretaro	Export and import activities.

#### **North America Sales**

#### A History of Honda Vehicle U.S. Introductions by Model Year Division Model Name **Body Style** Fuel Type 1st Generation 2nd 3rd 4th 5th 6th 7th 8th 9th 10th 11th Honda N600/Z600 Hatchback Gasoline 1970 Hatchback Gasoline 1973 1980 1992 1996 2017 2022 1984 1988 2025 Gas-Electric Hybrid 2022 Sedan Gasoline 1981 1984 1988 1992 1996 2001 2006 2012 2016 Natural Gas 1998 2001 2006 2012 Gas-Electric Hybrid 2003 2006 2012 2025 1984 Wagon Gasoline 1981 1988 Coupe Gasoline 1993 1996 2001 2006 2012 2016 Civic CRX Hatchback Gasoline 1984 1988 Civic Del Sol Coupe Gasoline 1993 Hatchback Gasoline 1986 1992 2002 1988 Gasoline 1999 2006 2012 2016 2022 Coupe Sedan Gasoline 2007 2012 2016 Hatchback Gasoline 2017 2023 1982 Hatchback Gasoline 1976 1986 1979 2008 Sedan Gasoline 1982 1986 1990 1994 1998 2003 2013 2018 2023 Gas-Electric Hybrid 2005 2014 2018 2023 Plug-In Hybrid 2014 Gasoline 1988 1990 1994 1998 2003 2008 2013 Coupe Wagon Gasoline 1991 1994 Prelude Coupe Gasoline 1979 1983 1988 1992 1997 Sport Utility Gasoline 1994 1998 2019 2026 Minivan Gasoline 1995 1999 2005 2011 2018 Sport Utility Gasoline 1997 2002 2007 2012 2017 2023 Gas-Electric Hybrid 2020 2023 Fuel Cell Electric 2025 Sport Utility Battery-Electric 2024 EV Plus Hatchback Battery-Electric 1997 Hatchback Gas-Electric Hybrid 2010 Insight 2000 Sedan Gas-Electric Hybrid 2019 S2000 Roadster Gasoline 2000 Gasoline 2003 Crossover Element Gasoline 2003 2009 2016 2023 Sport Utility FCX Hatchback Hydrogen Fuel Cell 2003 Clarity FCX Hatchback Hydrogen Fuel Cell 2003 2008 2017 Clarity Sedan Hydrogen Fuel Cell Battery-Electric 2017 Plug-In Hybrid 2018 Gasoline Truck 2006 2017 Fit Hatchback Gasoline 2007 2009 2015 Battery-Electric 2013 Crosstour Crossover Gasoline 2010 CR-Z Hatchback Gas-Electric Hybrid 2011 2016 2023 Crossover Gasoline

Models currently in production appear in orange. Click on the model name to link to additional information.

# **North America Sales**

ion	Model Name	Body Style	Fuel Type	<b>1st Generation</b>	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th
a		Hatchback	Gasoline	1986	1990	1994	2023							
			Gasoline				2024							
		Sedan	Gasoline		1990	1994								
	Integra Type R	Hatchback/Coupe	Gasoline			1997								
	Legend	Sedan	Gasoline	1986	1991									
		Coupe	Gasoline	1987	1991									
		Coupe	Gasoline	1991										
		Open-Top (NSX-T)	Gasoline	1995										
		Coupe	Gas-Electric Hybrid		2017									
		Coupe	Gas-Electric Hybrid		2023									
	Vigor	Sedan	Gasoline	1992										
	RL	Sedan	Gasoline	1996	2005									
	TL	Sedan	Gasoline	1996	1999	2004	2009							
	TL Type S	Sedan	Gasoline		2002	2007								
	SLX	Sport Utility	Gasoline	1996										
(	CL	Coupe	Gasoline	1997	2001									
	CL Type S	Coupe	Gasoline		2001									
		Sport Utility	Gasoline	2001	2007	2014	2021							
			Gas-Electric Hybrid			2017								
		Sport Utility	Gasoline			2020								
		Sport Utility	Gasoline	2022										
	RSX	Coupe	Gasoline	2002										
	RSX Type S	Coupe	Gasoline	2002										
	TSX	Sedan	Gasoline	2004	2009									
		Wagon	Gasoline		2011									
		Sport Utility	Gasoline	2007	2013	2019								
		Sport Utility	Gasoline			2021								
	ZDX	Sport Utility Coupe	Gasoline	2010										
		Sport Utility	Battery-Electric		2024									
	ILX	Sedan	Gasoline	2013										
			Gas-Electric Hybrid	2013										
	RLX	Sedan	Gasoline	2014										
			Gas-Electric Hybrid	2014										
		Sedan	Gasoline	2015	2021									
		Sedan	Gasoline		2022									
		Sedan	Gasoline	2020										
	ADX	Sport Utility	Gasoline	2025										

\*NOTE: from a global perspective, the Integra lineage includes the Acura RSX, therefore the 2023 Acura Integra is considered as the 5th-generation model.

#### North America Sales – U.S. Honda Auto

Honda Vehicle Sales in the U.S. (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.

#### Civic Natural Gas\*\* 2024 21,951 (21,951) 203,424 151,468 33,017 (33,017) 141,245 79,486 (79, 486)83,237 (83, 237)220,054 (214,037)80,293 (80,293) 199,367 (199, 367)(203, 424)(151, 468)(141, 245)45,421 (45,421) 32,527 (32, 527)2023 101,624 (101,624) 96,323 (96,323) 200,381 (197,065) 74,738 (74,738) 164,140 (164, 140)197,317 (197,317) 122,206 (122,206) 110,298 (110,298) 52,001 (52,001) 43,502 (43, 502)2022 114.091 40.521 (40.521) 133.932 47.615 (47.615) 190.205 (190,205) 47.950 (47,950) 99.567 42.762 (42.762) 41.306 (41,306) (114.091)(131,487) 115.416 (115.416) (99.567) (137,090) 2021 174.092 (174.092)28.584 (28,584) 263,787 (194,857) 76.125 (76,125) 56,191 137.090 143.062 (143.062) 41.355 (41,355) (53,133) 305,080 (305.074) (56, 191)53.133 2020 181.229 (181.229)18.229 (18,225) 261.223 (209, 135)83,409 (83,409) 309.027 (308,384) 24,475 84,027 (84.027) 123.813 (123,813) 32,168 (32.168)(39,567) 2 (2) (24, 475)39.567 2019 384,168 33,334 (33,334) 243,750 (243, 749)23,817 (23, 812)325,650 (235,071) 99,113 (99,113) (361,893) 99,104 (99,104) 135,008 (135,008)36,085 (36,085)2018 273,883 (273,883) 17,188 (16, 169)325,755 (221,202) 5 (5) 106,327 (106, 327)379,013 (378,310) 85,494 (85,494) 159,615 (159, 615)30,592 (30, 592)2017 94,034 (94,034) 34,749 (34,749) 300,647 (301, 398)22,008 (8) 377,221 (311, 526)65 (64) 100,307 (100, 307)377,895 (377,895) 127,279 (127, 279)2016 336.046 (268) 120,846 (120,846) (357,335) 82.041 (82.041) (23,667) (336.046)9 1 7 9 366 028 (355,803) 896 (896) 3 357 335 120 772 (120,772)23,667 2015 (11,063) (4.885) 344.430 (344.430)11.127<sup>1</sup> 330.011 (330.011) 4.887 486 127,736 (127, 736)345.647 (345.642) 41.969 (41.969) 136.212 (136.212)520 (520) 2014 373,948 (373,948) 14,426<sup>2</sup> (13, 977)320,160 (320, 160)5,070 (5,031) 751 122,738 (122,738)335,019 (335,019 108,857 (108, 857)13,389 (13, 389)2013 365,173 (365,007) 1,5053 (979) 326.263 (326,263) 7,719 (6, 344)2,198 128.987 (128,987) 303,904 (303.827 126,678 (126,678) 17,723 (17, 723)2012 331,872 (331, 440)308,846 (308,040)7,156 1,907 125,980 (125,980 281,652 (242,475 114,848 (114, 848)14,068 (14,068 2011 1,265 235,625 (235,622) 215,267 (209,573) 4,703 107,068 (107,068) 218,373 (175,596 116,297 (116,297) 9,759 (9,759) 2010 282,530 (282, 360)251,935 (251,935) 7,336 947 108,182 (108, 182)203,714 (166,334 102,323 (102,323) 16,142 (16, 142)2009 290,055 (273, 135)243,881 (243,880) 15,119 722 100,133 (100, 133)191,214 (153,431 83,901 (83,901) 16,464 (16, 464)2008 198 372,591 (309,461) 306,244 (303,761) 31,297 1,748 135,493 (135, 493)197,279 (90,480) 96,746 (96,746) 33,875 (33,875) 2007 388,826 3,405 297,481 (291, 152)32,575 1,039 (173,046) (26,130) 117,146 (42,795) (355,768)173,046 219,160 (117, 146)42,795 2006 348,843 (323,079) 5,598 284,775 (272,289) 31,253 610 177,919 (177, 919)170,028 152,154 (152,154) 50,193 (50,193) 2005 352,467 (350,257) 16,826 281,909 (263,191 25,864 642 174,275 (174, 275)150,219 143,353 (143,353) 42,593 (42,593) 2004 385,110 (352,808) 1,660 283,099 (274,311 25,571 526 154,238 (154,238 149,281 128,158 (128,158) 2003 563 397,750 277,338 (260,632) 21,771 (154,063)143,909 (325,465) 154.063 106,917 (106, 917)70 (70) 2002 688 3,524 (3,524) 398,980 (330,692) 298,764 (283,173) 13,707 153,467 (153,467 146,266 52,062 (52,062) 2001 414,718 (350.090) 330.986 (311.314) 794 (131.036) 118.313 17.448 (17.448)131.041 2000 324,528 404,515 (317,483) (306,748) 126,705 (126,686) 118,260 21,892 (21, 892)1999 404,192 (316,339) 318,309 (308,807) 77,801 (77,626) 120,754 22,974 (22,974) 1998 401,071 (370,984) 335,110 (317,134) 20,819 (7,154) 100,582 26,094 (26,094) 1997 384,609 321,144 (273,356) 20,333 22,622 (22,622) (363,016) 66,752 1996 382,298 27.025 28,184 (28,184) (381.912)286.350 (266.859)1995 289.435 341.384 (293.898)(217.146)25.911 27.981 (27,981) 1994 267,023 367,615 (263, 599)(201,023) 230 25,758 (25,758)1993 330.030 (249.048) 255.579 (168.880)106 (106) 1992 393 477 (329,751) 219,228 (145,967) 1991 399,297 (323,088) 232,690 (159,009)1990 417.179 (276.878) 261.502 (187.240)1989 362,707 (215, 108)235,452 (174,364) 1988 362,663 (248,044)225,543 (127, 581)1987 334.876 (230, 085)221,252 (86,533) 1986 325.004 (212, 237)235,801 (23.010)1985 268,420 (145.976) 208.031 1984 256,650 (133,601) 184,846 1983 222,137 (50, 402)137,747 1982 195,524 132,469 1981 172,557 154,698 1980 138,740 185,972 1979 157.919 155.541 1978 120,841 154,035 1977 75.995 147.638 132,286 1976 18,643 1975 102,389 1974 43.119 1973 32,575 1972 1971 1970

14,889 3,161,963 (3,074,600) 6,246,556 (4,481,537) 529,357 (529,357) 1,012,849 (1,012,849) 33,017 (33,017) 2,746,311 (2,746,311) 593,570 (593,570) 442,773 (442,773)

TOTAL 14,373,341 (11,430,609) 393,832 (333,166) 12,584,050 (9,283,525) 256,947 (39,178)

\* NOTE: Historic U.S. sales N.A.-produced Civic hvbrid data for 2002-2012 is currently unavailable.

\*\* From 1998 to 2011MY, the Civic Natural Gas was called Civic GX.

\*\*\* 2024 CR-V sales include a limited number of CR-V e:FCEV sales

<sup>1</sup> 2015 total includes PHEV sales of 64 units.

<sup>2</sup> 2014 total includes PHEV sales of 449 units

<sup>3</sup> 2013 total includes PHEV sales of 526 units

Models currently in production appear in orange.

# North America Sales – U.S. Honda Auto

Honda Vehicle Sales in the U.S. (Continued) (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.

															Honda Division			American Honda
											Fit EV/				Domestic Produced	America	n Honda	Domestic Produced
	Fit	Insight	Clarity Series/FCX	CR-Z	Crosst	our	Prelude	S2000	Eleme	nt	EV Plus	N600/Z600	Divisio	n Total	Sales	Total		Sales
2024													1,291,490	(1,285,473)	99.5%	1,423,857	(1,417,840)	99.6%
2023 2022		1 (1)	000										1,162,531	(1,159,215)	99.7%	1,308,186	(1,304,870)	99.7%
2022	8,695 (8,695)	7,628 (7,628) 19,431 (19,431)	208 2,597										881,201 1,309,222	(878,548) (1,237,689)	99.7% 94.5%	983,507 1,466,630	(980,851) (1,394,883)	99.7% 95.1%
2020	32,487 (32,485)	15,932 (15,932)	4,215	1							1		1,209,805	(1,152,851)	95.3%	1,346,787	(1,288,779)	95.7%
2019	35,414 (35,408)	23,686 (23,686)	11,654	2									1,450,785	(1,326,263)	91.4%	1,608,170	(1,482,629)	92.2%
2018	35,300 (34,516)	12,510 (12,509)	20,174	38	-	(5)							1,445,894	(1,318,622)	91.2%	1,604,828	(1,475,625)	91.9%
2017 2016	49,454 (22,788) 56,630 (4,000)	3 67	2,455 8	705 2.338	5 726	(5) (726)							1,486,827 1,476,582	(1,370,053) (1,402,403)	92.1% 95.0%	1,641,429 1,637,942	(1,523,418) (1,562,281)	92.8% 95.4%
2015	52,723 (46,593)	1,458	2	3,073	9,104	(9,104)					1		1,409,386	(1,398,651)	99.2%	1,586,551	(1,573,586)	99.2%
2014	58,933 (39,280)	3,965	2	3,562	11,802	(11,802)					407		1,373,029	(1,344,952)	98.0%	1,540,872	(1,503,095)	97.5%
2013	52,944	4,802	10	4,550	16,847	(16,847)		2	2	(2)	569		1,359,876	(1,294,855)	95.2%	1,525,312	(1,437,754)	94.3%
2012 2011	49,253 59,235	5,846 15,549	5	4,192 11,330	20,848 17,974	(20,848) (17,974)		5	3 11,534	(3) (11,534)	93		1,266,569 1,023,986	(1,159,609) (884,688)	91.6% 86.4%	1,422,785 1,147,285	(1,286,581) (975,956)	90.4% 85.1%
2011	54,354	20,962	17	5,249	28,851	(17,974) (28,851)		85	14,247	(11,334)			1,025,980	(971,321)	88.6%	1,230,480	(1,070,814)	87.0%
2009	67,315	20,572	5	0,210	20,001	(20,001)		795	14,884	(14,884)			1,045,061	(886,550)	84.8%	1,150,784	(961,580)	83.6%
2008	79,794	0	11					2,538	26,447	(26,447)			1,284,261	(998,011)	77.7%	1,428,765	(1,105,999)	77.4%
2007 2006	56,432	3	10					4,302	35,218	(35,218)			1,371,438	(1,042,294)	76.0%	1,551,542	(1,182,801)	76.2%
2006	27,934	722 666	Ű					6,271	51,829 56,262	(51,829)			1,308,135 1,252,862	(1,028,073)	78.6% 82.3%	1,509,358 1,462,472	(1,162,706)	77.0% 79.8%
2005		583	6					7,780 7,320	59,927	(56,262) (59,927)			1,252,862	(1,030,573) (969,968)	82.3%	1,394,398	(1,166,740) (1,107,651)	79.8%
2003		1,168	4				10	7,888	67,478	(67,478)			1,178,929	(915,188)	77.6%	1,349,847	(1,035,832)	76.7%
2002		2,216	1				1,966	9,684	957	(957)			1,082,282	(824,563)	76.2%	1,247,834	(950,354)	76.2%
2001		4,726					9,462	9,682					1,037,170	(810,682)	78.2%	1,207,279	(940,109)	77.9%
2000 1999		3,788 17					9,692 11,378	6,797 3,400			2 62		1,016,179 958,887	(772,809) (725,746)	76.1% 75.7%	1,158,860 1,076,893	(874,269) (803,270)	75.4% 74.6%
1999		17 :					15,399	3,400			133		899,208	(721,366)	80.2%	1,009,600	(764,728)	75.7%
1997							16,678				105		832,243	(658,994)	79.2%	940,386	(687,933)	73.2%
1996							12,063						735,920	(676,955)	92.0%	843,828	(693,695)	82.2%
1995 1994							12,517 15,467						697,228 676,093	(539,025) (490,380)	77.3% 72.5%	794,679 788,230	(539,025) (490,380)	67.8% 62.2%
1994							22,540						608,255	(490,380)	68.7%	716,546	(490,380) (418,034)	58.3%
1992							36,040						648,745	(475,718)	73.3%	768,845	(475,718)	61.9%
1991							27,672						659,659	(482,097)	73.1%	803,367	(482,097)	60.0%
1990							37,814						716,495	(464,118)	64.8%	854,839	(464,118)	54.3%
1989 1988							42,882 52,541						641,041 640,747	(389,472) (375,625)	60.8% 58.6%	783,102 768,985	(389,472) (375,625)	49.7% 48.8%
1987							72,708						628,836	(316,618)	50.3%	738,306	(316,618)	42.9%
1986							79,841						640,646	(235,247)	36.7%	693,515	(235,247)	33.9%
1985							75,938						552,389	(145,976)	26.4%	552,389	(145,976)	26.4%
1984 1983							66,924 41,188						508,420 401,072	(133,601) (50,402)	26.3% 12.6%	508,420 401,072	(133,601) (50,402)	26.3% 12.6%
1982							37,872						365,865	(30,402)	12.070	365,865	(30,402)	12.070
1981							43,450						370,705			370,705		1
1980							50,676						375,388			375,388		
1979							39,831						353,291			353,291		
1978 1977													274,876 223,633			274,876 223,633		
1976													150,929			150,929		
1975													102,389			102,389		
1974												0.000	43,119			43,119		
1973 1972												6,382 20,500	38,957 20,500			38,957 20,500		
1971												9,509	9,509			9,509		
1970												4,159	4,159			4,159		
TOTAL	776,897 (223,765)	166,301 (79,187)	41,398	35,040	106,157	(106,157)	832,549	66,549	338,788	(338,788)	1,373	40,550	44,795,057	(34,763,278)	77.6%	50,312,082	(38,232,942)	76.0%

## North America Sales – U.S. Acura Auto

	Integra		TLX		ZDX		RDX		MDX		MDX Hy	brid	NSX		RLX	RLX Hybrid	ILX		ILX Hyt	hrid
	24,398	(24,398)	7,478	(7,478)	7,391	(7,391)	42,988	(42,988)	50,112	(50,112)	WIDATIy	bild	110/			пурпа	ILA			briu
	32,090	(32,090)	16,731	(16,731)			39,228	(39,228)	57,598	(57,598)	1	(1)	5	(5)			2	(2)		
	13,027	(13,027)	11,508	(11,508)			24,749	(24,749)	46,425	(46,425)			298	(298)		3	6,296	(6,296)		
			26,100	(26,100)			57,013	(57,013)	60,019	(60,019)	38	(38)	124	(124)	119	95	13,900	(13,900)		
			21,785	(21,785)			52,785	(52,785)	46,536	(46,536)	1,280	(1,280)	128	(128)	525	529	13,414	(13,414)		
			26,548	(26,548)			62,876	(62,876)	49,889	(49,889)	2,130	(2,130)	238	(238)	568	451	14,685	(14,685)		
			30,468	(30,468)			63,580	(63,580)	49,406	(49,406)	2,106	(2,106)	170	(170)	1,241	690	11,273	(11,273)		
			34,846	(34,846)	į		51,295	(51,295)	53,079	(53,079)	1,807	(1,807)	581	(581)	945	292	11,757	(11,757)		
			37,156	(37,156)			52,361	(52,361)	55,495	(55,495)			269	(269)	1,243	235	14,596	(14,596)	1	
			47,080	(47,080)	2	(2)	51,026	(51,026)	58,208	(58,208)					1,944	250	18,508	(18,508)	23	
_			19,127	(19,127)	78	(78)	44,865	(44,865)	65,603	(65,603)			ļ		3,273	133	17,475	(17,475)	379	
					361	(361)	44,750	(44,750)	53,040	(53,040)			ļ		4,998		18,969	(18,969)	1,461	(
-					775	(775)	29,520	(29,520)	50,854	(50,854)							12,251	(12,251)		
					1,564	(1,564)	15,196	(15,196)	43,271	(43,271)			÷							
					3,259 79	(3,259) (79)	14,975 10,153	(14,975) (10,153)	47,210 31,178	(47,210) (31,178)										
					15	(19)	15,845	(10,153) (15,845)	45,377	(45,377)										
	1						23,356	(23,356)	58,606	(58,606)			2							
							9,164	(9,164)	54,121	(54,121)			58							
									57,948	(57,948)			206							
									59,505	(59,505)			178							
									57,281	(57,281)			221							
	19								52,955	(52,955)			233							
	13,376								40,950	(40,950)			182							
_	25,975								9,750	(9,750)			221							
	26,184												238							
	34,904 38,331												303 415							
	46,966												415							
	61,316												884							
	67,426												533							
	58,757												652							
	55,174												1,154							
	64,755												1,940							
	83,559												1,119							
	77,423																			
	57,468																			
	54,757																			
	27,807																			
	863,712	(69,515)	278,827	(278,827)	13,509	(13,509)	705,725	(705,725)	1,254,416	(1,254,416)	7,362	(7,362)	10,812	(1,813)	14,856	2,678	153,126	(152 100)	1,864	

# North America Sales – U.S. Acura Auto

Acura Vehicle Sales in the U.S. (Continued) (Sales of North American-produced vehicles in parentheses) Note: All figures are calendar year sales.

	RL	т		TSX	Logond	Vigor	SLX	CI		RSX	Division	Tatal	Acura Division Domestic Produced Sales	American Honda Domestic Produced Sales	American Honda
2024	RL .	TL		157	Legend	Vigor	5LX	CL		Кол	Division 132,367	(132,367)	100.0%	99.6%	Yearly Total 1,423,857
2023											145,655	(145,655)	100.0%	99.7%	1,308,186
2022											102,306	(102,303)	100.0%	99.7%	983,507
2021											157,408	(157,194)	99.9%	95.1%	1,466,630
2020											136,982	(135,928)	99.2%	95.7%	1,346,787
2019											157,385	(156,366)	99.4%	92.2%	1,608,170
2018											158,934	(157,003)	98.8%	91.9%	1,604,828
2017											154,602	(153,365)	99.2%	92.8%	1,641,429
2016				4							161,360	(159,878)	99.1%	95.4%	1,637,942
2015	1	88	(88)	35							177,165	(174,935)	98.7%	99.2%	1,586,551
2014	7	10,616	(10,616)	6,287							167,843	(158,143)	94.2%	97.5%	1,540,872
2013	55	24,318	(24,318)	17,484							165,436	(142,899)	86.4%	94.3%	1,525,312
2012	379	33,572	(33,572)	28,865							156,216	(126,972)	81.3%	90.4%	1,422,785
2011	1,096	31,237	(31,237)	30,935							123,299	(91,268)	74.0%	85.1%	1,147,285
2010	2,037	34,049	(34,049)	32,076							133,606	(99,493)	74.5%	87.0%	1,230,480
2009 2008	2,043	33,620 46,766	(33,620) (46,766)	28,650 31,998						1	105,723	(75,030)	71.0% 74.7%	83.6% 77.4%	1,150,784
2008	4,517 6,262	40,700	(58,545)	33,037						296	144,504 180,104	(107,988) (140,507)	74.7%	76.2%	1,428,765 1,551,542
2007	11,501	71,348	(71,348)	38,037						16,996	201,223	(134,633)	66.9%	70.2%	1,509,358
2005	17,572	78,218	(78,218)	34,856				1	(1)	20,809	209,610	(136,167)	65.0%	79.8%	1,462,472
2003	8,753	77,895	(77,895)	30,365				283	(283)	21,940	198,919	(137,683)	69.2%	79.4%	1,394,398
2003	6,829	56,770	(56,770)	18,932				6,593	(6,593)	24,292	170,918	(120,644)	70.6%	76.7%	1,349,847
2002	9,392	60,764	(60,764)	10,002				12,072	(12,072)	30,117	165,552	(125,791)	76.0%	76.2%	1,247,834
2001	10,723	69,484	(69,484)					18,993	(18,993)	16,401	170,109	(129,427)	76.1%	77.9%	1,207,279
2000	14,827	67,033	(67,033)				198	24,677	(24,677)	,	142,681	(101,460)	71.1%	75.4%	1,158,860
1999	13,366	56,556	(56,556)				694	20,968	(20,968)		118,006	(77,524)	65.7%	74.6%	1,076,893
1998	15,024	31,883	(16,718)				1,634	26,644	(26,644)		110,392	(43,362)	39.3%	75.7%	1,009,600
1997	16,004	23,151			4		1,299	28,939	(28,939)		108,143	(28,939)	26.8%	73.2%	940,386
1996	15,848	24,700			629		2,565	16,740	(16,740)		107,908	(16,740)	15.5%	82.2%	843,828
1995		16,539			18,259	253	200				97,451			67.8%	794,679
1994					35,709	8,469					112,137			62.2%	788,230
1993					38,866	10,016					108,291			58.3%	716,546
1992					49,926	13,846					120,100			61.9%	768,845
1991					65,689	11,324					143,708			60.0%	803,367
1990					53,666						138,344			54.3%	854,839
1989					64,638						142,061			49.7% 48.8%	783,102 768,985
1988 1987					70,770 54,713						128,238 109,470			48.8%	78,306
1987					25,062						52,869			42.9%	693,515
1985					23,002						J2,009 :			26.4%	552,389
1984														26.3%	508,420
1983														12.6%	401,072
1982														121070	365,865
1981															370,705
1980															375,388
1979															353,291
1978															274,876
1977															223,633
1976															150,929
1975															102,389
1974															43,119
1973															38,957
1972															20,500
1971 1970															9,509 4,159
TOTAL	156,236	907,152	(827,597)	331,559	477,931	43,908	6,590	155,910	(155,910)	130,852	5,517,025	(3,469,664)	62.9%	76%	4,159 50,312,082
TUTAL	100,200	307,132	(021,001)	331,335	-11,001	-0,000	0,000	100,010	(155,510)	100,002	5,517,025	(0,400,004)	02.9/0	10/0	50,512,002

# North America Sales – U.S. Passenger Car

#### Passenger Car Sales in the U.S. by Manufacturer

	Honda	GM	Ford	Stellantis	Toyota	Nissan	Hyundai/Kia	VW	Others	Industry Total	Honda Market Share
2024	436,604	180,435	44,003	74,691	689,282	359,991	454,321	177,704	608,710	3,025,741	14.4%
2023	447,157	246,786	48,636	142,120	664,044	301,746	469,900	159,620	648,362	3,128,371	14.3%
2022	327,512	224,623	47,665	160,016	655,430	272,374	452,153	136,111	603,881	2,879,765	11.4%
2021	537,524	160,498	67,479	163,956	729,063	362,804	557,421	185,882	549,395	3,314,022	16.2%
2020	549,700	259,457	193,064	163,003	676,975	349,391	455,099	224,272	536,352	3,407,313	16.1%
2019	706,463	405,251	349,053	210,036	849,989	571,101	599,388	280,880	712,187	4,684,348	15.1%
2018	728,695	577,604	479,341	223,742	894,063	607,318	752,587	312,033	747,478	5,322,861	13.7%
2017	800,979	732,647	577,000	269,653	1,117,598	721,530	830,994	374,269	680,557	6,126,015	13.1%
2016	824,699	890,716	674,212	346,645	1,251,228	791,513	961,562	387,877	722,054	6,870,071	12.0%
2015	816,127	930,792	776,049	519,509	1,374,540	813,379	999,060	269,653	841,903	7,521,335	10.9%
2014	838,521	1,085,104	777,119	452,778	1,377,646	816,977	990,707	346,645	871,948	7,689,305	10.9%
2013	833,020	1,066,934	801,223	507,868	1,339,439	720,143	979,344	519,509	823,036	7,567,566	11.0%
2012	784,237	1,030,858	747,337	454,323	1,274,664	676,991	959,014	487,832	823,697	7,238,953	10.8%
2011	606,249	952,395	722,501	334,590	962,307	644,258	798,193	364,274	711,261	6,096,028	9.9%
2010	691,577	806,473	696,918	284,286	1,034,620	590,442	601,377	287,065	647,846	5,640,604	12.3%
2009	700,214	874,270	631,262	228,570	1,118,359	514,328	506,627	243,816	588,184	5,405,630	13.0%
2008	877,703	1,257,468	731,422	398,119	1,420,709	593,585	445,762	282,303	762,182	6,769,253	13.0%
2007	882,215	1,489,170	834,886	528,625	1,588,336	635,976	456,635	299,490	871,721	7,587,054	11.6%
2006	843,950	1,621,573	1,094,876	676,722	1,533,664	553,617	476,263	308,944	667,057	7,776,666	10.9%
2005	837,822	1,743,814	1,039,107	692,208	1,356,945	572,465	472,353	290,436	652,095	7,657,245	10.9%
2004	843,289	1,875,551	1,018,596	652,737	1,162,571	536,757	456,002	303,966	646,447	7,495,916	11.2%
2003	820,129	1,959,018	1,169,489	643,397	1,003,805	505,392	439,383	362,536	710,296	7,613,445	10.8%
2002	838,603	2,069,205	1,325,717	697,487	985,835	490,683	447,210	411,591	818,964	8,085,295	10.4%
2001	899,887	2,272,480	1,495,255	718,326	955,711	414,635	446,502	427,566	794,103	8,424,465	10.7%
2000	882,055	2,531,734	1,687,025	802,223	972,715	421,894	332,315	432,662	785,828	8,848,451	10.0%
1999	854,670	2,591,420	1,733,107	889,506	888,969	403,471	246,401	378,544	713,703	8,699,791	9.8%
1998	860,471	2,456,001	1,660,362	866,328	867,814	411,375	144,528	265,750	608,111	8,140,740	10.6%
1997	829,380	2,689,119	1,628,665	736,530	822,590	467,500	113,186	170,530	815,716	8,273,216	10.0%
1996	786,154	2,757,671	1,737,252	832,633	793,592	500,377	108,468	162,567	849,178	8,527,892	9.2%
1995	740,487	2,930,619	1,791,225	786,180	793,974	520,258	107,378	131,966	830,204	8,632,291	8.6%
1994	762,242	3,057,872	1,938,841	811,824	765,144	537,227	126,095	105,105	877,313	8,981,663	8.5%
1993	716,440	2,908,689	1,878,149	834,132	741,826	482,357	108,796	56,427	775,627	8,502,443	8.4%
1992	768,845	2,843,860	1,777,635	679,586	760,159	418,427	108,549	87,950	752,216	8,197,227	9.4%
1991	803,367	2,909,460	1,636,050	702,518	742,021	412,921	117,630	103,979	742,008	8,169,954	9.8%
1990	854,879	3,308,983	1,943,603	860,359	779,208	445,941	137,448	150,820	811,337	9,292,578	9.2%
1989	783,102	3,437,086	2,177,866	1,015,786	676,939	500,228	183,261	149,964	843,075	9,767,307	8.0%
1988	768,985	3,822,014	2,289,764	1,176,582	656,638	472,869	264,282	187,186	904,195	10,542,515	7.3%
1987	738,306	3,728,313	2,060,834	1,082,394	607,127	529,154	263,610	222,691	954,230	10,186,659	7.2%
1986	693,515	4,693,161	2,080,822	1,381,840	608,210	546,896	168,882	264,715	966,394	11,404,435	6.1%
1985	552,389	4,692,318	2,079,366	1,368,598	577,177	575,166	100,002	276,186	858,334	10,979,534	5.0%
1984	508,420	4,600,512	1,979,317	1,268,971	513,821	485,298		231,139	736,881	10,324,359	4.9%
1983	401,072	4,053,561	1,571,321	1,140,056	542,877	521,902		195,355	723,986	9,150,130	4.9%
1982	365,865	3,515,660	1,345,698	906,363	527,158	470,246		192,636	633,275	7,956,901	4.6%
1981	370,705	3,796,696	1,413,656	977,495	574,465	464,806		285,003	632,057	8,514,883	4.0%
1980	375,388	4,116,972	1,545,352	938,804	579,137	516,890		299,031	578,303	8,949,877	4.4 %
1300	373,300	4,110,972	1,040,002	930,004	5/5,15/	510,050	I	299,001	570,505	0,343,077	4.270

# North America Sales – U.S. Light Truck

#### Light Truck Sales in the U.S. by Manufacturer

	Honda	GM	Ford	Stellantis	Toyota	Nissan	Hyundai/Kia	VW	Others	Industry Total	Honda Market Share
2024	987,253	2,508,917	2,021,158	1,237,081	1,643,340	673,860	1,253,972	480,957	2,209,073	13,015,611	7.6%
2023	861,029	2,330,876	1,932,696	1,395,791	1,584,433	684,660	1,182,921	480,028	2,035,845	12,488,279	6.9%
2022	655,995	2,033,806	1,803,260	1,396,827	1,453,027	542,786	1,022,071	428,302	1,687,590	11,023,664	6.0%
2021	929,106	2,042,084	1,824,274	1,623,506	1,603,199	716,872	931,697	460,974	1,635,383	11,767,095	7.9%
2020	797,087	2,275,826	1,841,644	1,664,875	1,435,965	637,213	769,659	349,242	1,401,717	11,173,228	7.1%
2019	901,707	2,472,339	2,057,135	2,004,364	1,533,360	895,626	725,957	372,719	1,413,527	12,376,734	7.3%
2018	876,133	2,373,623	2,005,881	2,022,864	1,532,611	886,559	515,032	326,546	1,412,167	11,951,416	7.3%
2017	840,450	2,266,958	1,998,200	1,803,434	1,316,920	871,934	444,229	230,050	1,332,246	11,104,421	7.6%
2016	813,243	2,151,705	1,924,999	1,910,204	1,198,401	772,910	461,041	183,621	1,264,198	10,680,322	7.6%
2015	770,424	2,151,574	1,827,033	1,747,326	1,124,773	671,539	388,468	157,117	1,110,910	9,949,164	7.7%
2014	702,351	1,849,904	1,694,196	1,591,649	996,125	569,918	315,245	121,222	992,085	8,832,695	8.0%
2013	692,292	1,719,144	1,684,013	1,249,264	896,603	528,277	276,618	115,184	871,238	8,032,633	8.6%
2012	638,548	1,564,859	1,495,672	1,153,692	807,840	464,665	301,592	92,447	733,648	7,252,963	8.8%
2011	541,036	1,551,402	1,420,600	1,014,755	682,354	398,276	332,990	79,904	660,594	6,681,911	8.1%
2010	538,903	1,404,618	1,234,616	800,925	728,975	318,128	293,119	73,114	555,781	5,948,179	9.1%
2009	450,570	1,197,479	1,045,972	702,832	651,790	255,775	228,500	54,065	438,138	5,025,121	9.0%
2008	551,062	1,697,351	1,264,368	1,055,003	796,953	357,765	229,377	32,015	489,554	6,473,448	8.5%
2007	669,327	2,333,442	1,674,117	1,548,025	1,032,489	432,262	315,847	29,507	527,578	8,562,594	7.8%
2006	665,408	2,443,768	1,758,261	1,713,936	1,008,860	465,632	273,559	20,169	430,171	8,779,764	7.6%
2005	624,650	2,710,572	2,068,388	1,837,114	903,350	504,205	258,510	20,479	409,372	9,336,640	6.7%
2004	551,109	2,779,908	2,265,382	1,775,073	897,478	449,232	232,668	32,541	433,441	9,416,832	5.9%
2003	529,718	2,755,765	2,267,498	1,702,773	862,508	289,089	198,309	26,968	427,629	9,060,257	5.8%
2002	409,231	2,750,811	2,249,886	1,721,184	770,292	248,842	165,254	12,680	423,650	8,751,830	4.7%
2001	307,752	2,590,443	2,439,898	1,761,520	785,543	288,673	123,454	11,957	443,814	8,753,054	3.5%
2000	276,805	2,384,946	2,490,030	1,926,086	646,491	330,194	72,682	3,747	423,784	8,554,765	3.2%
1999	222,223	2,389,683	2,447,285	1,938,492	586,472	273,741	52,383	3,395	338,791	8,252,465	2.7%
1998	149,129	2,117,756	2,349,164	1,813,928	493,211	210,153	28,582	1,742	281,428	7,445,093	2.0%
1997	111,006	2,047,734	2,207,520	1,567,258	407,532	260,877		1,792	278,467	6,882,186	1.6%
1996	57,774	1,981,204	2,106,186	1,618,193	366,126	249,386		995	226,557	6,606,421	0.9%
1995	54,092	1,906,216	2,009,755	1,378,163	289,377	250,646		1,460	239,709	6,129,418	0.9%
1994	25,988	1,952,221	1,879,225	1,392,171	322,938	237,178		4,675	287,404	6,101,800	0.4%
1993	106	1,754,135	1,684,239	1,213,690	291,385	205,394		5,634	255,443	5,410,026	0.0%
1992		1,550,161	1,414,824	1,033,426	263,482	166,989		2,679	251,642	4,683,203	0.0%
1991		1,408,064	1,231,321	805,153	268,459	169,953		5,040	273,267	4,161,257	0.0%
1990		1,623,367	1,373,493	837,234	278,797	175,662		6,643	295,363	4,590,559	0.0%
1989		1,666,517	1,394,527	984,354	268,414	163,188		4,969	289,077	4,771,046	0.0%
1988		1,687,063	1,462,087	1,016,763	279,322	169,592		5,227	300,018	4,920,072	0.0%
1987		1,482,802	1,398,969	916,565	325,313	216,514		10,336	354,442	4,704,941	0.0%
1986		1,533,995	1,324,885	803,673	415,993	223,406		12,288	332,896	4,647,136	0.0%
1985		1,590,677	1,210,742	787,777	372,796	255,601		16,297	227,073	4,460,963	0.0%
1984		1,371,206	1,113,453	679,815	308,339	203,724		17,791	186,959	3,881,287	0.0%
1983		1,207,647	965,471	356,344	183,941	137,355		19,537	117,575	2,987,870	0.0%
1982		994,562	746,636	309,706	147,396	107,927		25,617	66,994	2,398,838	0.0%
1981		819,447	665,066	249,896	139,556	119,684		44,695	35,807	2,074,151	0.0%
1980		884,388	726,403	327,618	134,706	111,246		38,697	39,583	2,262,641	0.0%
	I		0, .00	52.,0.0		,=	I	00,001	00,000	_,,,	0.070

Source: Autodata and company releases.

# North America Sales – U.S. Car and Light Truck

## Total Sales (Car and Light Truck) in the U.S. by Manufacturer

	Honda	GM	Ford	Stellantis	Toyota	Nissan	Hyundai/Kia	VW	Others	Industry Total	Honda Market Share
2024	1,423,857	2,689,352	2,065,161	1,311,772	2,332,622	1,033,851	1,708,293	658,661	2,817,783	16,041,352	8.9%
2023	1,308,186	2,577,662	1,981,332	1,537,911	2,248,477	986,136	1,652,821	639,648	2,684,705	15,616,878	8.4%
2022	983,507	2,258,283	1,850,925	1,556,843	2,108,457	815,160	1,474,224	564,413	2,291,617	13,903,429	7.1%
2021	1,466,630	2,202,582	1,891,753	1,787,462	2,332,262	1,079,676	1,489,118	646,856	2,184,778	15,081,117	9.7%
2020	1,346,787	2,535,283	2,034,708	1,827,878	2,112,940	986,604	1,224,758	573,514	1,938,069	14,580,541	9.2%
2019	1,608,170	2,877,590	2,406,188	2,214,400	2,383,349	1,466,727	1,325,345	653,599	2,125,714	17,061,082	9.4%
2018	1,604,828	2,951,227	2,485,222	2,246,606	2,426,674	1,493,877	1,267,619	638,579	2,159,645	17,274,277	9.3%
2017	1,641,429	2,999,605	2,575,200	2,073,087	2,434,518	1,593,464	1,275,223	625,107	2,012,803	17,230,436	9.5%
2016	1,637,942	3,042,421	2,599,211	2,256,849	2,449,629	1,564,423	1,415,655	591,063	1,993,200	17,550,393	9.3%
2015	1,586,551	3,082,366	2,603,082	2,266,835	2,499,313	1,484,918	1,387,528	607,093	1,952,813	17,470,499	9.1%
2014	1,540,872	2,935,008	2,471,315	2,044,427	2,373,771	1,386,895	1,305,952	599,727	1,864,033	16,522,000	9.3%
2013	1,525,312	2,786,078	2,485,236	1,757,132	2,236,042	1,248,420	1,255,962	611,743	1,694,274	15,600,199	9.8%
2012	1,422,785	2,595,717	2,243,009	1,608,015	2,082,504	1,141,656	1,260,606	580,279	1,557,345	14,491,916	9.8%
2011	1,147,285	2,503,797	2,143,101	1,349,345	1,644,661	1,042,534	1,131,183	444,178	1,371,855	12,777,939	9.0%
2010	1,230,480	2,211,091	1,931,534	1,085,211	1,763,595	908,570	894,496	360,179	1,203,627	11,588,783	10.6%
2009	1,150,784	2,071,749	1,677,234	931,402	1,770,149	770,103	735,127	297,881	1,026,322	10,430,751	11.0%
2008	1,428,765	2,954,819	2,025,508	1,453,122	2,217,662	951,350	675,139	314,318	1,222,018	13,242,701	10.8%
2007	1,551,542	3,822,612	2,558,553	2,076,650	2,620,825	1,068,238	772,482	328,997	1,349,749	16,149,648	9.6%
2006	1,509,358	4,065,341	2,900,911	2,390,658	2,542,524	1,019,249	749,822	329,113	1,049,454	16,556,430	9.1%
2005	1,462,472	4,454,386	3,153,670	2,529,322	2,260,295	1,076,670	730,863	310,915	1,015,292	16,993,885	8.6%
2004	1,394,398	4,655,459	3,319,484	2,427,810	2,060,049	985,989	688,670	336,507	1,044,382	16,912,748	8.2%
2003	1,349,847	4,714,783	3,476,022	2,346,170	1,866,313	794,481	637,692	389,504	1,098,890	16,673,702	8.1%
2002	1,247,834	4,820,016	3,616,590	2,418,671	1,756,127	739,525	612,464	424,271	1,201,627	16,837,125	7.4%
2001	1,207,639	4,862,923	3,962,357	2,479,846	1,741,254	703,308	569,956	439,523	1,210,713	17,177,519	7.0%
2000	1,158,860	4,916,680	4,204,202	2,728,309	1,619,206	752,088	404,997	436,409	1,182,465	17,403,216	6.7%
1999	1,076,893	4,981,103	4,209,772	2,827,998	1,475,441	677,212	298,784	381,939	1,023,114	16,952,256	6.4%
1998	1,009,600	4,573,757	4,030,949	2,680,256	1,361,025	621,528	173,110	267,492	868,116	15,585,833	6.5%
1997	940,386	4,736,853	3,860,010	2,303,788	1,230,122	728,377	113,186	172,322	1,070,358	15,155,402	6.2%
1996	843,928	4,738,875	3,843,438	2,450,826	1,159,718	749,763	108,468	163,562	1,075,735	15,134,313	5.6%
1995	794,579	4,836,835	3,800,980	2,164,343	1,083,351	770,904	107,378	133,426	1,069,913	14,761,709	5.4%
1994	788,230	5,010,093	3,818,066	2,203,995	1,088,082	774,405	126,095	109,780	1,164,717	15,083,463	5.2%
1993	716,546	4,662,824	3,562,388	2,047,822	1,033,211	687,751	108,796	62,061	1,031,070	13,912,469	5.2%
1992	768,845	4,394,021	3,192,459	1,713,012	1,023,641	585,416	108,549	90,629	1,003,858	12,880,430	6.0%
1991	803,367	4,317,524	2,867,371	1,507,671	1,010,480	582,874	117,630	109,019	1,015,275	12,331,211	6.5%
1990	854,879	4,932,350	3,317,096	1,697,593	1,058,005	621,603	137,448	157,463	1,106,700	13,883,137	6.2%
1989	783,102	5,103,603	3,572,393	2,000,140	945,353	663,416	183,261	154,933	1,132,152	14,538,353	5.4%
1988	768,985	5,509,077	3,751,851	2,193,345	935,960	642,461	264,282	192,413	1,204,213	15,462,587	5.0%
1987	738,306	5,211,115	3,459,803	1,998,959	932,440	745,668	263,610	233,027	1,308,672	14,891,600	5.0%
1986	693,515	6,227,156	3,405,707	2,185,513	1,024,203	770,302	168,882	277,003	1,299,290	16,051,571	4.3%
1985	552,389	6,282,995	3,290,108	2,156,375	949,973	830,767	,	292,483	1,085,407	15,440,497	3.6%
1984	508,420	5,971,718	3,092,770	1,948,786	822,160	689,022		248,930	923,840	14,205,646	3.6%
1983	401,072	5,261,208	2,536,792	1,496,400	726,818	659,257		214,892	841,561	12,138,000	3.3%
1982	365,865	4,510,222	2,092,334	1,216,069	674,554	578,173		218,253	700,269	10,355,739	3.5%
1981	370,705	4,616,143	2,078,722	1,227,391	714,021	584,490		329,698	667,864	10,589,034	3.5%
1980	375,388	5,001,360	2,271,755	1,266,422	713,843	628,136		337,728	617,886	11,212,518	3.3%
	,	.,,	.,,,	,,		,	1	,	,	,,	

Source: Autodata and company releases.

# North America Sales – Canada

#### Honda/Acura Vehicle Sales in Canada

											Honda										
	Accord	Accord hybrid	Crosstour	Civic	Civic hybrid	Clarity	Prelude	Odyssey	CR-V	CR-V hybrid	S2000	Insight	Pilot	Element	Ridgeline	Fit	CR-Z	Prologue	Passport	HR-V	Honda Division Total
2024	990	2,048		22,832	8,942	,		4,604	25,631	29,732		1	7,163		3,435		-	532	2,725	15,076	123,711
2023	2,141	1,758		27,803	,	1		4,274	31,496	20,650			6,619		3,114				2,783	11,896	112,535
2022	3,304	402		29,722		8		2,809	32,096	-,		6	6,445		3,135	1			2,923	11.031	91,882
2021	5,860	543		43,556		248		4,126	50,935			251	7,398		3,491	361			2,869	11,616	131,254
2020	6,041	432		42,996		686		5,361	44,495			415	7,709		2,885	1,902			2,734	10,306	125,962
2019	10,720	661		60,139		912		9,257	55,859			753	8,241		3,405	3,437			2,678	12,985	169,047
2018	13,380	447		69,005		799		11,546	54,879			227	8,072		4,094	3,520	2		,	9,071	175,042
2017	12,894	610		69,028	2	27		11,232	50,443				8,905		4,632	5,019	10			14,149	176,951
2016	13,596	261	5	64,539	13			12,311	44,789			1	7,279		2,622	8,622	40			12,371	166,449
2015	14,105	360	294	64,897	53			11,272	38,961				8,230		229	9,088	55			8,959	156,503
2014	16,614	348 48	962	65,993	64			11,480	37,684			67	6,113		1,803	11,732	100				152,893
2013 2012	17,117 9,930	40	1,109 1,048	63,890 64,808	173 154			10,284 9,094	34,481 33,339			67 168	6,356 5,807	10	2,122 2,226	9,512 4,736	72 238				145,231 131,558
2012	7,818		951	55,028	62			9,060	25,076		1	242	4,366	180	1,713	2,835	517				107,849
2010	12,483		2,176	57,121	380			8,616	24,930		21	1,136	5.062	380	3,200	7.900	325				123,730
2009	15,779	2	236	61,812	842			6,449	18,554		49	668	4,452	976	3,546	9,553					122,918
2008	22,610	13		70,282	2,181			10,125	20,500		65	1	5,564	1,811	3,987	14,836					151,975
2007	21,855	247		68,717	2,121			12,025	20,980		123	2	4,328	1,764	4,519	13,507					150,188
2006	19,611	554		68,563	1,465			13,368	17,821		146	21	5,359	3,099	4,988	10,634					145,629
2005	23,570	545		68,127	379		0	12,573	15,976		212	5	5,213	2,880	3,512						132,992
2004 2003	25,791 29,609	23		61,936 64,698	189 471		2	10,559 10,785	15,388 17,831		250 238	9 20	4,730 4,608	3,035 3,444							121,912 131,707
2003	30,060			69,761	212		642	14,370	21,245		336	76	3,396	3,444							140,098
2001	28,383			66,299	212		2,531	13,674	13,141		401	110	0,000								124,539
2000	24,635			60,407			2,031	13,512	13,613		412	155									114,765
1999	24,100			58,122			1,722	12,465	14,511		332										111,252
1998	25,490			54,066			2,207	4,124	14,306												100,193
1997	21,312			49,551			2,586	2,004	14,778												90,231
1996	20,512			37,648			924	2,940													62,024
1995 1994	20,944 22,256			33,386 35,172			836 1,140	2,696 76													57,862 58,644
1993	19,832			36,259			2,001	70													58,092
1992	31,578			36,339			3,250														71,167
1991	35,161			50,320			3,293														88,774
1990	38,112			45,880			4,351														88,343
1989	32,181			37,684			4,141														74,006
1988	29,186			31,014			6,134														66,334
1987	31,463			25,831 22,806			9,655														66,949 63,501
1986 1985	27,613 26,391			22,806			13,082 12,764														62,962
1984	23,243			19,519			10,421														53,183
1983	28,096			18,903			7,213														54,212
1982	21,116			30,286			4,559														55,961
1981	20,807			36,607			6,069														63,483
1980	14,007			28,898			3,940														46,845
1979	10,255			19,880			2,831														32,966
1978 1977	10,020 6,787			34,970 44,121																	44,990 50,908
1977	644			44,121																	50,908 33,347
1975	044			20,742																	20,742
1974				5,241																	5,241
1973				747																	747
TOTAL	930,002	9,302	6,781	2,332,461	17,703	2,681	108,328	267,071	803,738	50,382	2,586	4,334	141,415	17,579	62,658	117,195	1,359	532	16,712	117,460	5,010,279

# North America Sales – Canada

Honda/Acura Vehicle Sales in Canada (Continued)

									Acura											
	RL / RLX	RLX Hybrid	TL /TLX	CL	Integra	ILX	ILX Hybrid	TSX	RSX	CSX	RDX	ZDX	MDX	MDX Hybrid	NSX	NSX Hybrid	Acura Division Total	Honda Canada Total	Industry Total	Honda Canada Market Share
2024			840		840	3					6,167	115	4,015		1		11,981	135,692	1,859,549	7.3%
2023			977		1,144	40					6,090		3,842				12,093	124,628	1,752,287	7.1%
2022			1,422		613	560		1		2	4,786		4,012		16		11,412	103,294	1,488,645	6.9%
2021		3	2,450			870					7,976		5,082			23	16,404	147,658	1,638,798	9.0%
2020		19	2,704			735					7,563		3,221	16		23	14,281	140,243	1,600,508	8.8%
2019		55	3,360			1,871					9,716		4,709	48		22	19,781	188,828	2,399,044	7.9%
2018		64	3,826			1,903					8,890	2	5,481	124		47	20,337	195,379	2,003,506	9.8%
2017	05	59	4,205			2,046	1				8,101	1	5,757	81		49	20,300	197,251	2,043,943	9.7%
2016	25	82	4,137			2,453	6				8,047	2	5,425			50	20,227	186,676	1,899,490	9.8%
2015 2014	107 218	75 25	5,075 3,497			2,528 2,679	23 73	206			7,380 6,557	1	5,814 6,272				21,003 19,533	177,506 172,426	1,900,072 1,849,604	9.3% 9.3%
2014	185	23	2,374			3,137	55	979			6,112	49	6,114				19,005	164,236	1,743,112	9.4%
2012	29		3,323			2,206	53	1,438		27	4,726	110	5,242				17,154	148,712	1,675,675	8.9%
2011	56		3,229			2,200	00	1,659		1,795	3,070	129	5,334				15,272	123,121	1,113,892	11.1%
2010	64		2,895					2,297		2,064	3,163	863	5,994				17,340	141,070	1,557,121	9.1%
2009	94		3,577					2,020		2,526	2,869	8	5,994				17,088	140,006	1,458,564	9.6%
2008	157		4,019					3,118	5	2,998	3,573		5,514				19,384	171,359	1,635,986	10.5%
2007	158		3,995					2,104	12	3,729	4,104		6,017				20,119	170,307	1,653,362	10.3%
2006	231		4,694					2,816	1,755	5,186	1,415		4,257		2		20,356	165,985	1,614,700	10.3%
2005	475		5,280	7				3,918	2,886	5,192			3,836		1		21,595	154,587	1,583,291	9.8%
2004	333		5,801	73				3,797	3,342	5,010			4,181		6		22,543	144,455	1,534,415	9.4%
2003	172		4,320	355				3,046	5,024	5,572			4,432		2		22,923	154,630	1,593,506	9.7%
2002	327		4,802	740	23				6,261	8,085			4,992		3		25,233	165,331	1,703,246	9.7%
2001	313		5,781	950	2,567				3,030	9,073			3,964		4		25,682	150,221	1,570,629	9.6%
2000 1999	459 587		5,714 7.001	1,217 607	3,781 3,872					7,997 8,079			980		6		20,154 20,151	134,919 131,403	1,549,544 1,501,143	8.7% 8.8%
1999	844		3,389	1,415	3,765					7,400					10		16,823	117,016	1,389,063	8.4%
1997	940		1,491	1,710	4,113					8,587					13		16,854	107,085	1,387,945	7.7%
1996	938		1,569	1,226	5,974					1,970					16		11,693	73,717	1,173,090	6.3%
1995	209		1,023	.,	7,653					1,010					38		8,923	66,785	1,130,212	5.9%
1994	559		664		8,728										31		9,982	68,626	1,224,945	5.6%
1993	896		1,114		8,294										64		10,368	68,460	1,164,677	5.9%
1992	1,679		1,853		9,853										91		13,476	84,643	1,204,418	7.0%
1991	2,315		1,682		11,430										253		15,680	104,454	1,266,338	8.2%
1990	2,299				10,396										156		12,851	101,194	1,320,631	7.7%
1989	2,656				7,766												10,422	84,428	1,442,256	5.9%
1988	3,208				5,503												8,711	75,045	1,514,995	5.0%
1987	2,541				3,486												6,027	72,976	1,488,027	4.9%
1986																		63,501 62,962	1,476,500	4.3%
1985 1984																		53,183	1,496,224	4.2%
1983																		54,212	1,017,811	5.3%
1982																		55,961	895,914	6.2%
1981																		63,483	1,173,275	5.4%
1980																		46,845	1,288,271	3.6%
1979																		32,966	1,386,029	2.4%
1978																		44,990	1,350,411	3.3%
1977																		50,908	1,317,147	3.9%
1976																		33,347	1,291,463	2.6%
1975																		20,742	1,316,629	1.6%
1974																		5,241	1,249,304	0.4%
1973	00.074	000	110 000	0.000	00.004	04 004	044	07 000	00.045	05 000	110 005	1 000	100 404	000	74.0	04.4	600 404	747	1,226,698	0.1%
TOTAL	23,074	382	112,083	8,300	99,801	21,031	211	27,399	22,315	85,292	110,305	1,286	120,481	269	718	214	633,161	5,643,440	77,305,746	7.30%

# North America Sales – Mexico

#### Honda Automobile Sales in Mexico

							Honda							
	Accord	City	Civic	HR-V	BR-V	CR-V	Odyssey	Pilot	Fit	CR-Z	Insight Hybrid	Crosstour	Ridgeline	Honda Division Total
2024	948	8,057	3,170	9,366	5,381	11,988	1,682	1,744						42,336
2023	460	6,122	3,254	9,061	3,846	12,405	1,784	859						37,791
2022	1,182	10,477	3,437	8,264	3,508	9,902	876	965			484			39,095
2021	1,244	7,200	3,717	12,768	3,819	11,537	1,172	780	239		343			42,819
2020	1,425	9,035	5,906	11,441	3,759	11,877	1,073	946	2,133		387			47,982
2019	2,664	11,379	8,803	17,175	6,153	19,069	2,313	1,510	3,283		638			72,987
2018	4,201	15,901	9,396	13,052	8,175	24,332	2,700	1,991	3,582		491			83,821
2017	1,814	16,479	10,649	19,396		27,761	2,725	1,835	7,536					88,195
2016	4,002	16,286	11,248	18,603		19,161	2,494	2,859	13,291					87,944
2015	4,238	12,329	4,852	12,567		23,420	3,739	2,109	10,087	152		9	3	73,505
2014	4,925	7,612	7,074			25,216	4,741	1,780	8,250	110		130	290	60,128
2013	6,875	4,743	9,851			24,021	4,787	2,366	4,740	498		54	446	58,381
2012	5,007	2,048	8,960			24,723	5,207	2,667	3,147			118	474	52,351
2011	4,396	3,221	6,187			10,346	5,410	2,333	2,107			87	339	34,426
2010	5,339	5,949	5,186			12,650	3,029	2,368	2,658			407	404	37,990
2009	6,466	2,428	6,295			11,216	2,457	2,375	3,466			112	430	35,245
2008	11,828		13,643			17,101	4,264	3,244	3,327				725	54,132
2007	9,572		13,319			18,075	4,391	1,937	4,745				912	52,951
2006	9,002		12,050			14,084	5,414	2,445	4,075				401	47,471
2005	9,446		10,098			11,220	4,360	1,823	1,374					38,321
2004														
2003														
2002														
2001														
2000														
1999														
1998														
1997														
1996														
1995														
TOTAL	95,034	139,266	157,095	131,693	34,641	340,104	64,618	38,936	78,040	760	2,343	917	4,424	1,087,871

# North America Sales – Mexico

#### Honda Automobile Sales in Mexico

						Acura						
	TL / TLX	Integra	RDX	MDX	ADX	RL / RLX	ILX	TSX	ZDX	NSX	Acura Division Total	Honda Mexico Total
2024	38	162	495	306							1,001	43,337
2023	64	131	481	444							1,120	38,911
2022	48	76	395	345						1	865	39,960
2021	64		624	278			5				971	43,790
2020	70		732	132			78			2	1,014	48,996
2019	135		1,102	406			161			5	1,809	74,796
2018	216		1,056	710			167			7	2,156	85,977
2017	407		641	891			224			4	2,167	90,362
2016	340		826	761			295			2	2,224	90,168
2015	523		1,029	489		8	374				2,423	75,928
2014	318		878	916		8	464	11			2,595	62,723
2013	184		995	639		59	589	104			2,570	60,951
2012	440		803	365		5	357	192	2		2,164	54,515
2011	443		297	617		11		405	10		1,783	36,209
2010	445		293	719		21		378	20		1,876	39,866
2009	656		296	593		31		366			1,942	37,187
2008	397		389	743		57		546			2,132	56,264
2007	543		455	761		92					1,851	54,802
2006	755		285	466		125					1,631	49,102
2005	642			282		106					1,030	39,351
2004												29,730
2003												29,016
2002												30,430
2001												28,284
2000												24,481
1999												18,879
1998												12,533
1997												5,978
1996												1,894
1995												298
TOTAL	6,728	369	12,072	10,863	0	523	2,714	2,002	32	21	35,324	1,304,718

#### **U.S. Manufacturing Facilities**

#### Honda Development & Manufacturing of America

NOTE: Honda is investing over \$1 billion to retool the Marysville Auto Plant, East Liberty Auto Plant and Anna Engine Plant to establish the new Honda EV Hub in Ohio, with the flexibility to build\* ICE, hybrid-electric, and EV models on the same production lines starting in 2026. Marysville Auto Plant will be the first Honda auto plant in the U.S. to transition to making EVs. Also, part of the new EV Hub, Honda and LG Energy Solution have committed to invest \$3.5 billion to construct a new joint venture EV battery plant in Ohio. The overall investment of the two companies in the JV facility is projected to reach \$4.4 billion.

Region	Facility / Location	Models Produced		<b>Began Production</b>	Plant Size	Annual Capacity	Employment	Investment
United States	Marysville Auto Plant Marysville, Ohio	Accord Accord hybrid	Acura TLX Acura TLX Type S Acura Integra Acura Integra Type S	Nov. 1982	4.5 million sq. ft.	220,000 vehicles EV battery packs	4,400	\$5.5 billion
	hybrid, Acura TLX and Integra as well as automaker and has been building Hond 1, 1982. MAP has produced more than MAP also builds the Accord hybrid, inclu production facility for the Acura Integra, EV Hub being established in Ohio and ha the same production line, with EV produ	is the first a vehicles for over 40 years, since b 14.9 million vehicles through 2023, iding sub-assembly of the hybrid ba the 2023 North American Car of the as begun retooling to create the flex iction to begin in 2026. This will inclu- pattery module and its controlling ha	icles including the Honda Accord and Accord U.S. auto plant established by a Japanese eginning production of Accord on November including more than 12.7 million Accords. ttery unit. The plant is the exclusive global Year. MAP is a key part of the new Honda ibility to build ICE, hybrid and EV models on ude a new role for the sub-assembly of the rdware; the EV battery pack will be produced hental Protection Agency ENERGY STAR					
	East Liberty Auto Plant East Liberty, Ohio	CR-V CR-V hybrid	Acura RDX Acura MDX	Dec. 1989	3.0 million sq. ft.	240,000 vehicles	2,600	\$1.9 billion
	including CR-V and CR-V hybrid and is t produced over 6.8 million vehicles since defined flexible manufacturing in 2002	he exclusive global production facili e opening in 1989. Although it begar when it performed a first by building ing established in Ohio and has beg	production with the Honda Civic, ELP light trucks and cars on the same line. un retooling to prepare for the addition of					
	Performance Manufacturing Center Marysville, Ohio	CR-V Fuel Cell Vehicle		April 2016	330,202 sq. ft.	Low volume specialty vehicle production	100	\$70 million
	the Performance Manufacturing Center hydrogen fuel cell electric vehicle in the PMC opened in 2016 as the exclusive g an innovative blend of human craftsmar construction, paint, assembly and qualit	(PMC) is now home to the all-new 2 U.S. to combine an all-new U.Sma lobal manufacturing facility for the A hship and advanced technology. The y confirmation to represent a pinnad , the PMC added production of Acura	raftsmanship and hand-assembled vehicles, 025 Honda CR-V e:FCEV, the first production ade fuel cell system with plug-in EV charging. .cura NSX supercar and is structured around .PMC ushered in new approaches to vehicle cle expression of the Acura brand DNA of a PMC Edition vehicles as an extension of its fill facility.					

\*Note: Honda and Acura products are made using domestic and globally sourced parts.

#### **U.S. Manufacturing Facilities**

#### Honda Development & Manufacturing of America (Continued)

Region	Facility / Location	Models Produced		Began Production	Plant Size	Annual Capacity	Employment	Investment
nited States	Anna Engine Plant Anna, Ohio	4-Cylinder Engines V-6 Engines Turbo Engines Engine components	EV Battery Cases	July 1985	2.8 million sq. ft.	1,180,000 engines	2,900	\$2.9 billion
	engines, including 1.5, 2.0 and the world. AEP also produces th production of the all-new 3.0-li play a major role in the new Ho where it will be combined with	3.0-liter turbo engines, and various en ne 2.0-liter VTEC <sup>®</sup> Turbo for the high-pet iter turbo V6 engine for the TLX Type S onda EV Hub in Ohio by megacasting the turbo V6 engine for the TLX Type S onda EV Hub in Ohio by megacasting the turbo V6 engine for the TLX Type S onda EV Hub in Ohio by megacasting the turbo V6 engine for the turbo V6 engine for turbo V6 e	nt (AEP) produces* V6 and inline 4-cylinder gine components for Honda plants around erformance Civic Type R. In 2021, AEP began as part of a \$200 million plant expansion. AEP will e aluminum EV battery case that will go to MAP, ttery pack that will power EVs made at MAP and GY STAR Certification.					
	Alabama Auto Plant Lincoln, Alabama	Pilot Passport Odyssey	Ridgeline TrailSport Models V-6 engines	Nov. 2001	4.9 million sq. ft.	340,000 vehicles 340,000 engines	4,500	\$3 billion
	source of four Honda light truck and the Ridgeline pickup truck, each vehicle. The facility was th facility, leading the way for red	ks, including the Odyssey minivan, the l , as well as all TrailSport models. The pl he first automobile plant in North Ameri uced waste from vehicle production ac zero-waste-to-landfill facility today. The	and today is the exclusive global production Pilot and all-new Passport sport utility vehicles ant also produces the V6 engines that power ca to operate as a zero-waste-to-landfill tivities at all Honda plants in North America. AAP engine plant earned the 2024 U.S.					
	Indiana Auto Plant Greensburg, Indiana	Civic Hatchback Civic Hatchback hybrid CR-V CR-V hybrid		Oct. 2008	2.5 million sq. ft.	250,000 vehicles	2,600	\$1.3 billion
-	and Civic Hatchback hybrid, the began production of Civic seda a \$50.2 million investment to p	e 2024 North American Car of the Year, ns in 2008. In September 2021, IAP be repare the plant for mass production o duction of the Honda CR-V, including C	vears and today produces the Civic Hatchback as well as the CR-V and CR-V hybrid. IAP gan production of the Civic Hatchback following f the Civic Hatchback for the first time in R-V hybrid trims. IAP earned the 2024 U.S.					

\*Note: Honda and Acura products are made using domestic and globally sourced parts.

(continued on next page)

#### **U.S. Manufacturing Facilities**

#### Honda Development & Manufacturing of America (Continued)

Region	Facility / Location	Models Produced	Began Production	Plant Size	Annual Capacity	Employment	Investment
United States	Georgia Transmission Plant Tallapoosa, Georgia	Automatic Transmissions	May 2006	575,000 sq. ft.	375,000 V-6 automatic transmissions	480	\$485 million
	to the Honda Pilot, Passport and Odysse assembly of automatic transmissions fo transmission cases to its initial assembl and increasing capital investment. In 20 other modifications to support the curre by partnering with Hitachi Astemo Amer Transmission Plant in Georgia earned th	a produces* state-of-the-art 10-speed automatic transmissions, applied y and the Acura TLX, RDX and MDX. The plant opened in 2006 with the r North American-built models. The plant added the casting and machining of y operations in 2007, expanding plant size from 100,000 to 514,000 sq. ft. 17, Honda invested an additional \$100 million for the new assembly line and nt production line. The plant is also taking steps toward the electrified future icas, Inc., to install a new line to build e-axles, an EV component. The Honda e 2024 U.S. Environmental Protection Agency ENERGY STAR Certification. This -landfill facility.					
	state-of-the-art plant is a zero-to-waste-l Ohio Transmission Plant Russells Point, Ohio	Automatic Transmissions Two-motor hybrid systems Super Handling All-wheel Drive™ (SH-AWD®) systems	July 1996	1.1 million sq. ft.	1 million transmissions CVT and HEV	1,200	\$1.1 billion
	system that helps power the Honda Acc found in all-wheel drive systems, includ began producing automatic transmission had produced automatic transmissions was the first auto transmission plant in wind turbines located on its property (20 Environmental Protection Agency's ENEI	roduces continuously variable transmissions (CVT), the two-motor hybrid ord hybrid, Civic hybrid and CR-V hybrid trims, as well as the rear differentials ing SH-AWD (Acura vehicles) and i-VTM4 (Honda light trucks). The plant ns for North American-built models in 1996. Previously (1989-96), Honda for U.Sbuilt vehicles at the Anna Engine Plant. The Ohio Transmission Plant the U.S. to obtain a substantial amount of its electricity directly from two 014). In 2019, it became the first U.S. auto transmission plant to earn the RGY STAR Certification. The Honda Transmission Plant in Ohio earned Agency ENERGY STAR Certification. This state-of-the-art plant is a zero-waste			500,000 hybrid power systems 1.5 million gear sets 290,000 4WD diffs 300,000 4WD transfer cases		

\*Note: Honda and Acura products are made using domestic and globally sourced parts.

#### U.S. Manufacturing Facilities

Region	Facility / Location	Models Produced		Began Production	Plant Size	Annual Capacity	Employment	Investment
nited States	South Carolina Manufacturing Timmonsville, South Carolina	Pioneer Side x Sides	Talon Side x Sides	July 1998	950,000 sq. ft.	100,000 Side x Sides	1,000	\$460 million
	vehicles, including the Honda Pioneer (ATVs) at SCM in 1998, the second Ho the Pioneer line of side-by-sides in Ju operations and support the expansion 1000X and 1000R sport side-by-sides	(SCM) is the exclusive global production* ho series and Talon sports models. Honda beg onda powersports production facility in Ame une 2013. In 2016, SCM announced a \$45 n of SxS production to meet customer dema s began in 2019. To enable SCM to further e uction was transferred to North Carolina Ma	an production of all-terrain vehicles rica. The plant began production of nillion plant expansion to enhance nd. Production of the Honda Talon expand SxS production to meet growing					
	North Carolina Manufacturing Swepsonville, North Carolina	FourTrax ATVs TRX ATVs	Snow blowers	Aug. 1984	700,000 sq. ft.	75,000 ATVs 30,000 snow blowers	550	\$400 million
	(ATVs) in North America including the of power equipment products such as Honda manufacturing plant in Americ	(NCM) is the exclusive production source for Honda FourTrax series and TRX sports mod s snow blowers. NCM began production of la a. In 2023, the plant began to transition fror s (ATVs). Over the years, NCM has also produ	els, while maintaining production awn mowers in 1984 as the third n production of power equipment			DIOWEIS		
	Honda Aircraft Company, LLC Greensboro, North Carolina	HondaJet Elite II		Oct. 2012	760,000 sq. ft.	80-100 aircraft	About 1,000	\$308 million
	sales, marketing, customer service ar HondaJet is built exclusively at the co fastest, farthest and highest-flying pla in its class. The HondaJet Echelon, an alongside the HondaJet Elite II. With a Echelon will be the world's first single	ounded in August 2006, and is responsible f nd manufacturing of the HondaJet Elite II, th impany's global headquarters in Greensbord ane in its class, while maintaining its positio n 11-occupant aircraft, represents a new pro- target range of 2,625 nautical miles and ur e-pilot certified light jet capable of a nonstop peed cruise of 450 knots and a class-leadin	e world's most advanced light jet. b, NC. The HondaJet Elite II is the n as the most fuel-efficient aircraft oduct for HACI and will be offered nparalleled fuel efficiency, HondaJet b transcontinental flight across the					
	Honda Aero, LLC Burlington, North Carolina	HF120 jet engines		Oct. 2012	132,000 sq. ft.	500 engines	100	\$80 million
	engine used for light business jets. De powerful and most fuel-efficient busin and overhaul (MRO) facility for HF120	nda Aero Engines HF120 turbofan engine, a esigned to provide longer time between ove ness jet engine in its class. HAI also serves a I customers and received MRO certification ion in 2015, the first company in 23 years to	rhauls, the HF120 is the most as the official maintenance, repair from the FAA in 2016. The facility					

\*Note: Honda and Acura products are made using domestic and globally sourced parts.

#### **U.S. Manufacturing Joint Venture Facilities**

Region	Facility / Location	Models Produced	Began Production	Plant Size	Annual Capacity	Employment	Investment
United States	L-H Battery Company, Inc. Jeffersonville, Ohio	Advanced lithium-ion battery cells for electric vehicles	To begin in late 2025	Over 2 million sq. ft.	Approx. 40GWh	2,200 (projected)	\$4.4 billion (projected)
	facility that will start mass production of	olution, L-H Battery Company is a new joint venture EV battery production f pouch-type lithium-ion batteries by the end of 2025. The battery modules upplied to the Marysville Auto Plant, where they will be installed in the EV d Acura EVs made in the U.S.					
	Fuel Cell System Manufacturing, LLC Brownstown, Michigan	Advanced fuel cell systems	January 2024	70,000 sq. ft.	Build to order	80 technicians	\$85 million
Brow Esta large also of qu for a new	large-scale manufacturing joint venture also was co-developed by Honda and G of quality while improving manufacturin for automating membrane-electrode-as new 2025 Honda CR-V e:FCEV, and is p	ors (GM), Fuel Cell System Manufacturing (FCSM) is the auto industry's first for production of fuel cells. FCSM builds a hydrogen fuel cell system that M. Significant efforts have been made at FCSM to ensure the highest levels and productivity. The venture incorporates many first-of-their-kind methods seembly production and fuel cell stack assembly. This FC system powers the art of a larger Honda hydrogen business strategy with a focus on four core vehicles, stationary power stations and construction machinery.					

Note: Each plant uses domestic and globally sourced parts.

#### North American Manufacturing Facilities

Region	Facility / Location	Models Produced		<b>Began Production</b>	Plant Size	Annual Capacity	Employment	Investment
Canada	Honda of Canada Mfg. Alliston Auto Plants 1 & 2 Alliston, Ontario	Plant 1: Civic Sedan, Civic Si, Civic hyb Plant 2: CR-V, CR-V hybrid	rid	Nov. 1986	4.3 million sq. ft.	390,000 vehicles	4,200	\$4.9 billion CAD
	2021 Honda Civic Sedan and Civic Si. in Canada. Plant 1, which began mass American Car of the Year, and Si. Plant Previously, Plant 2 launched four light pickup and the Acura MDX. In March 2 its manufacturing plants in preparatio be part of a \$11 billion (CAD\$15B) cor aspects of EV production in Canada ar	rth America lead plant for the all-new 202 HCM was the first company from a Japan production in 1986, builds the Honda Civ 2 began mass production in fall 1998, ar truck models into production: the Honda 0 2022, HCM announced that it will invest \$ n for production of electrified vehicles, sta nprehensive EV value chain that Honda wi id will include a new EV plant and EV batte RGY STAR Certification. This state-of-the-a	ese automaker to produce cars ic Sedan, hybrid, the 2024 North nd now builds the CR-V ICE and hybrid. Odyssey minivan, Pilot SUV, Ridgeline 1.38 billion over six years to upgrade rting with the CR-V hybrid. HCM will ill establish in Canada that includes all ery plant. HCM earned the 2024 U.S.					
Mexico	Honda de Mexico S.A. de C.V. Motorcycle/Parts Plant El Salto, Estado de Jalisco	Motorcycles Automobile parts	Water pumps Service bumpers	March 1988	475,000 sq. ft.	100,000 motorcycles 350,000	1,700	\$215 million U.S. dollars
	replacement parts for Honda cars and in Mexico, as well as models sold in M bumpers used by Honda dealers in the	production facility in Mexico, produces co motorcycles. The motorcycles include mo lexico and the U.S. The replacement parts a U.S., in the service and repair of previou ed exclusively to motorcycles, service part	dels produced exclusively for sale include stamped metal parts and s model-year Honda vehicles. In April			auto parts 950,000 service bumpers 60,000 water pumps		
	Honda de Mexico S.A. de C.V. Automobile and Engine Plant Celaya, Estado de Guanajuato	HR-V Acura ADX Engines		Feb. 2014	2.6 million sq. ft.	200,000 vehicles 200,000 engines	3,800	\$1.2 billion U.S. dollars
	the all-new Acura ADX premium comp	nt is the exclusive production source of th act SUV. The Celaya Plant also produces t 13 with the Honda Fit and its 1.5-liter eng Id the Acura ADX in 2025.	he 2.0-liter engine for each model.					
	Honda de Mexico, S.A. de C.V. Transmission Plant Celaya, Estado de Guanajuato	CVT transmissions		July 2015	751,000 sq. ft.	350,000 transmissions	1,100	\$350 million U.S. dollars
	The Celaya transmission plant began built at the Celaya Auto Plant and other	production of Continuously Variable Transr r Honda plants in North America.	nissions (CVT) in 2015 for models					

Note: Each plant uses domestic and globally sourced parts.

U.S. Automobile Prod	duction																	
	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Marysville (U.S.)																		
Accord	968	55,337	138,573	145,337	213,811	235,619	256,169	232,955	333,922	356,968	341,924	283,038	360,591	393,645	424,472	415,588	424,660	369,333
Accord hybrid		,	/	.,	- / -		,	,	,.	,		,	,		,	.,	1	,
Civic					24,348	88,445	110,185	129,309	49,276									
Acura TL/TLX					24,040	00,440	110,100	125,505	43,270								31,324	78,807
Acura CL																	01,024	143
Acura ILX																		145
Acura Integra																		
Acura RDX																		
CR-V																		
Subtotal	968	55,337	100 570	145,337	238,159	224.004	366,354	362,264	000 100	356,968	241 024	283,038	360,591	393,645	424,472	415,588	455,984	448,283
	908	55,337	138,573	145,337	238,159	324,064	300,354	302,204	383,198	300,908	341,924	283,038	360,591	393,645	424,472	415,588	455,984	448,283
PMC (U.S.)	1 1		1				1		1	1					1			
NSX																		
TLX PMC Edition																		
MDX PMC Edition																		
RDX PMC Edition																		
CR-V e:FCEV																		
Subtotal																		
East Liberty (U.S.)																		
Accord										9,254	14,461							
Civic								87	52,240	84,968	101,863	120,737	137,999	159,366	186,838	201,448	208,239	221,956
Acura CL														54	23,074	31,232	30,480	15,661
Element																		
CR-V																		
CR-V hybrid																		
Crosstour																		
Acura RDX																		
Acura MDX																		
Acura MDX hybrid																		
Subtotal								87	52,240	94,222	116,324	120,737	137,999	159,420	209,912	232,680	238,719	237,617
Ohio Total	968	55,337	138,573	145,337	238,159	324,064	366,354	362,351	435,438	451,190		403,775	<b>498,590</b>	553,065	634,384	648,268	<b>694,703</b>	685,900
Lincoln (U.S.)	900	55,557	130,573	145,557	230,139	324,004	300,334	302,331	433,430	451,190	430,240	403,775	490,390	555,005	034,304	040,200	094,703	000,900
Odyssey	1					1	1								1	1		
Pilot																		
Ridgeline																		
Accord																		
Acura MDX																		
Passport																		
Subtotal																		
Greensburg (U.S.)		1													1			
Civic																		
Civic hybrid																		
CR-V																		
CR-V hybrid																		
Insight																		
Acura ILX																		
Subtotal																		

(continued on next page)

U.S. Automobile Produ	ction (Continued)											
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Marysville (U.S.)												
Accord	336,034	363,210	336,231	380,946	349,917	353,754	350,393	366,869	381,533	263,255	284,717	229,439
Accord hybrid			,	,	,		,	,				,
Civic												
Acura TL/TLX	83,893	78,314	72,119	60,398	82,635	88,545	79,513	66,654	57,207	28,841	35,294	35,763
Acura CL	31,440	14,824	13,625	4,201	02,000	00,040	15,010	00,004	01,201	20,041	00,204	00,700
Acura ILX	01,440	14,024	10,020	4,201								
Acura Integra												
Acura RDX						15	18,773	25,319	20,960	9,899	20,550	19,263
CR-V						10	10,110	20,010	20,000	5,000	20,000	13,200
Subtotal	451,367	456,348	421,975	445,545	432,552	442,314	448,679	458,842	459,700	301,995	340,561	284,465
PMC (U.S.)	401,007	430,340	421,575	45,545	402,002	442,014	,075	430,042	433,700	301,333	540,501	204,403
NSX												
TLX PMC Edition												
MDX PMC Edition												
RDX PMC Edition												
CR-V e:FCEV												
Subtotal												
East Liberty (U.S.)	1 1				I							
Accord					434	5.040						
Civic	225,723	236,029	219,134	147,564	133,995	133,724	176,652	156,032	107,454	5,162		
Acura CL	220,120	200,020	2.0,101	,					,	0,102		
Element			3,608	84,280	56,736	66,116	54,210	39,103	19,608	13,920	16,800	7,500
CR-V			-,	,			7.111	47,340	110,821	133,361	196,743	165,840
CR-V hybrid							,	,	- / -	/		,
Crosstour										9,158	33,200	18,839
Acura RDX										-,	,	114
Acura MDX												
Acura MDX hybrid												
Subtotal	225,723	236,029	222,742	231,844	191,165	204,880	237,973	242,475	237,883	161,601	246,743	192,293
Ohio Total	677,090	692,377	644,717	677,389	623,717	647,194	686,652	701,317	<b>697,583</b>	463,596	587,304	476,758
Lincoln (U.S.)	077,050	052,577	044,717	077,505	023,717	047,154	000,032	701,517	057,505	403,330	307,304	470,750
Odyssey	1	2,223	107.976	167,925	151,891	204,897	201,808	196,043	161,206	83,873	119,580	130,443
Pilot		2,220	107,570	107,525	27,809	87,792	85,905	118,102	121,516	65,434	121,330	118,326
Ridgeline					27,005	01,152	00,000	110,102	13	16,180	20,180	13,356
Accord									15	16,153	10,992	15,550
Acura MDX										10,100	10,332	
Passport												
Subtotal		2,223	107,976	167,925	179,700	292,689	287,713	314,145	282,735	181,640	272,082	262,125
Greensburg (U.S.)	1	2,220	101,510	107,320	113,100	202,000	201,110	014,140	202,700	101,040	212,002	202,120
Civic									6,851	78,139	95,120	84,768
Civic hybrid									0,001	10,100	00,120	01,700
CR-V												
CR-V hybrid												
Insight												
Acura ILX												
Subtotal									6,851	78,139	95,120	84,768
0001010	1	I	1	I	1	I	I	1	0,001	10,100	00,120	01,700

(continued on next page)

#### U.S. Automobile Production (Continued) 2022 2024 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2023 TOTAL Marysville (U.S.) Accord 400,143 464,628 386,239 369,365 378,364 327,362 312,814 248,635 187,415 148,683 150,901 103,403 78,867 12,536,027 29 22,044 25,866 42,527 93,144 Accord hybrid 2,067 15,184 10,020 24,657 25,612 109,915 371,126 61 Civic 401,563 Acura TL/TLX 39,421 25,714 40,712 53,224 43,156 42,081 30,170 23,751 29,749 17,435 15,282 18,290 7,010 1,265,302 Acura CL 64,233 15.297 12.239 115,906 Acura ILX 68 28.017 9.808 11,877 18.134 14.942 5.524 Acura Integra 90 17.804 38.304 21.731 77.929 Acura RDX 114,779 41,981 CR-V 24,330 69,038 41,393 28,176 204,918 200,752 Subtotal 439,564 492,409 442,203 460,626 436,846 379,312 403,848 385,170 296,131 245,706 260,214 269,912 15,151,783 PMC (U.S.) NSX 712 925 433 228 137 142 354 2,931 TLX PMC Edition 62 291 716 363 MDX PMC Edition 330 3 333 452 RDX PMC Edition 114 566 382 **CR-V e:FCEV** 382 712 925 433 594 581 594 416 291 382 4,928 Subtotal East Liberty (U.S.) 29,189 Accord 3.017.210 Civic Acura CL 100.501 Element 361.881 CR-V 179.407 168.432 148.184 175.984 166.626 149.296 97.767 92.827 83.114 49.491 44.135 45.317 47.697 2.109.493 CR-V hybrid 16,160 20,788 45,837 61,400 144,185 Crosstour 26,435 16,924 13,079 5,165 122,800 Acura RDX 37,586 57,007 60,026 60,044 67,472 56,979 74,188 77,653 63,001 53,340 31,504 52,402 50,301 741,617 50.885 Acura MDX 24.243 62.976 54.321 55.157 59.322 63.384 55.179 425,467 Acura MDX Hybrid 2,044 1,080 3,124 Subtotal 243,428 242,363 221,289 241,193 234,098 230,518 234,931 226,845 202,352 169,876 155,749 206,940 214,577 7,055,467 **Ohio Total** 682,992 734,772 663,492 701,819 671,656 610,755 639,212 612,609 499,064 416,176 416,379 477,143 415,711 22,212,178 Lincoln (U.S.) 158,425 136.449 150.625 130.586 118.888 120.424 125.498 81.980 59.990 57.861 82.613 91.870 2.987.834 Odyssey 144.760 Pilot 132,721 140,091 122,062 130,359 159,128 2,587,080 156,900 126,679 134,378 163,412 189,959 146,428 114,349 124,400 34,055 55,843 Ridgeline 21,361 19,557 10,015 154 34,599 39,282 46,123 29,246 41,822 50,434 54,934 487,154 Accord 27,145 Acura MDX 104 50,871 74,266 66,203 64,300 35,759 291,503 37.990 44.840 3,310 50,702 51,013 47,462 38.570 273,887 Passport Subtotal 336,790 333,556 363,419 349,703 369,576 357,341 359,816 276,087 283,184 270,106 345,411 6,654,603 351,874 306,787 Greensburg (U.S.) 169,298 224,393 218,502 214.931 248,820 146,580 72,874 111,519 91,009 40,352 42,744 71,343 61,503 1,978,746 Civic Civic hybrid 5,759 3,271 9,418 18,448 CR-V 93,085 47,997 69,717 92,897 35,030 624,307 144,827 108,899 31,855 338,210 CR-V hybrid 34,167 33,213 2,102 127,877 140,851 56 23,727 20,143 83,412 Insight 18,124 13,682 7,680 30,244 17,196 17,732 65,172 Acura ILX Subtotal 199,542 241.589 241,993 218.202 248.820 239,721 241,428 240.561 191,297 156,964 145,423 234,250 243.627 3,108,295

(continued on next page)

## U.S. Automobile Production (Continued)

	1982	, 1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Total U.S. Production				I								I						
Accord	968	55,337	138,573	145,337	213,811	235,619	256,169	232,955	333,922	366,222	356,385	283,038	360,591	393,645	424,472	415,588	424,660	369,333
Accord hybrid																		
Civic					24,348	88,445	110,185	129,396	101,516	84,968	101,863	120,737	137,999	159,366	186,838	201,448	208,239	221,956
Civic hybrid																		
Insight																		
Acura TL/TLX																	31,324	78,807
Acura CL														54	23,074	31,232	30,480	15,804
Odyssey																		
Element																		
Pilot																		
Passport																		
Acura RDX																		
CR-V																		
CR-V hybrid																		
Ridgeline																		
Accord Crosstour																		
Acura ILX																		
Acura Integra																		
Acura MDX																		
Acura MDX Hybrid																		
Acura NSX																		
TLX PMC Edition																		
MDX PMC Edition																		
RDX PMC Edition																		
CR-V e:FCEV																		
Total	968	55,337	138,573	145,337	238,159	324,064	366,354	362,351	435,438	451,190	458,248	403,775	498,590	553,065	634,384	648,268	694,703	685,900

(continued on next page)

U.S. Automobile Produ	iction (Continued)											
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Total U.S. Production						, i i i i i i i i i i i i i i i i i i i	· · ·					
Accord	336,034	363,210	336,231	380,946	350,351	358,794	350,393	366,869	381,533	279,408	295,709	229,439
Accord hybrid												
Civic	225,723	236,029	219,134	147,564	133,995	133,724	176,652	156,032	114,305	83,301	95,120	84,768
Civic hybrid												
Insight												
Acura TL/TLX	83,893	78,314	72,119	60,398	82,635	88,545	79,513	66,654	57,207	28,841	35,294	35,763
Acura CL	31,440	14,824	13,625	4,201								
Odyssey		2,223	107,976	167,925	151,891	204,897	201,808	196,043	161,206	83,873	119,580	130,443
Element			3,608	84,280	56,736	66,116	54,210	39,103	19,608	13,920	16,800	7,500
Pilot					27,809	87,792	85,905	118,102	121,516	65,434	121,330	118,326
Passport												
Acura RDX						15	18,773	25,319	20,960	9,899	20,550	19,377
CR-V							7,111	47,340	110,821	133,361	196,743	165,840
CR-V hybrid												
Ridgeline									13	16,180	20,180	13,356
Accord Crosstour										9,158	33,200	18,839
Acura ILX												
Acura Integra												
Acura MDX												
Acura MDX Hybrid												
Acura NSX												
TLX PMC Edition												
MDX PMC Edition												
RDX PMC Edition												
CR-V e:FCEV												
Total	677,090	694,600	752,693	845,314	803,417	939,883	974,365	1,015,462	987,169	723,375	954,506	823,651

(continued on next page)

U.S. Automobile Produ	U.S. Automobile Production (Continued)														
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL	
Total U.S. Production		· ·													
Accord	400,143	464,628	386,239	369,365	378,364	327,362	312,814	248,635	187,415	148,683	150,901	103,403	78,867	12,592,361	
Accord hybrid		2,067	15,184	10,020	29	61	24,657	25,612	22,044	25,866	42,527	109,915	93,144	371,126	
Civic	169,298	224,393	218,502	214,931	248,820	146,580	72,874	111,519	91,009	40,352	42,744	71,343	61,503	5,397,519	
Civic hybrid			5,759	3,271									9,418	18,448	
Insight						56	23,727	20,143	18,124	13,682	7,680			83,412	
Acura TL/TLX	39,421	25,714	40,712	53,224	43,156	42,081	30,170	23,751	29,749	17,435	15,282	18,290	7,010	1,265,302	
Acura CL														164,734	
Odyssey	158,425	136,449	144,760	150,625	130,586	118,888	120,424	125,498	81,980	59,990	57,861	82,613	91,870	2,987,834	
Element					,		,	, i i i i i i i i i i i i i i i i i i i		,				361,881	
Pilot	156,900	126,679	134,378	132,721	140,091	163,412	189,959	146,428	122,062	130,359	114,349	124,400	159,128	2,587,080	
Passport		<i>.</i>			<i>.</i>	, i i	3,310	50,702	37,990	51,013	47,462	44,840	38,570	273,887	
Acura RDX	37,586	57,007	60,026	60,044	67,472	56,979	74,188	77,653	63,001	53,340	31,504	52,402	50,301	856,396	
CR-V	179,407	168,432	148,184	175,984	166,626	242,381	266,924	270,764	173,092	160,601	165,208	80,347	79,552	2,938,718	
CR-V hybrid									34,167	49,373	22,890	173,714	202,251	482,395	
Ridgeline	21,361	19,557	10,015	154	34,599	39,282	46,123	29,246	34,055	41,822	50,434	54,934	55,843	487,154	
Accord Crosstour	26,435	16,924	13,079	5,165										122,800	
Acura ILX	30,244	17,196	17,800	28,017	15,297	9,808	11,877	18,134	14,942	12,239	5,524			181,078	
Acura Integra										90	17,804	38,304	21,731	77,929	
Acura MDX	104	50,871	74,266	66,203	64,300	60,002	62,976	54,321	55,157	50,885	59,322	63,384	55,179	716,970	
Acura MDX Hybrid								2,044	1,080					3,124	
Acura NSX					712	925	433	228	137	142	354			2,931	
TLX PMC Edition								363			62	291		716	
MDX PMC Edition								3	330					333	
RDX PMC Edition									114	452				566	
CR-V e:FCEV													382	382	
Total	1,219,324	1,309,917	1,268,904	1,269,724	1,290,052	1,207,817	1,240,456	1,205,044	966,448	856,324	831,908	1,018,180	1,004,749	31,975,076	

	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Alliston (Canada)							i i i i i i i i i i i i i i i i i i i											
Accord					507	15,679	12,484											
Civic							37,484	86,594	105,959	99,150	104,123	100,621	108,308	106,133	141,864	154,194	159,414	168,377
Civic hybrid																		
Acura EL															2,618	10,987	7,925	7,680
Odyssey																	12,458	98,862
Acura MDX																		21
Pilot																		
Ridgeline																		
Acura CSX																		
cura ZDX																		
R-V																		
CR-V hybrid					507	45.070	40.000	00 504	105 000	00.450	104 100	100 001	100.000	100 100	144 400	105 101	170 707	074.04
iotal Il Salta (Maxiaa)		I		I	507	15,679	49,968	86,594	105,969	99,150	104,123	100,621	108,308	106,133	144,482	165,181	179,797	274,940
El Salto (Mexico) Accord	I	1	1	1	1	1	T	1	1	1	1	T.	1	105	1,194	2 057	7 104	10,133
CR-V														105	1,194	3,057	7,194	10,155
IR-V																		
Subtotal														105	1,194	3,057	7,194	10,133
Celaya (Mexico)	I	1	I	I	I		I	I	1			I	I	105	1,194	3,037	7,194	10,133
Acura ADX	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Fit																		
IR-V																		
Subtotal																		
Total N.A. Production				I	1				I	1				1	1	1	I	
Accord	968	55,337	138,573	145,337	214,318	251,298	268,653	232,955	333,922	366,222	356,385	283,038	360,591	393,750	425,666	418,645	431,854	379,466
Accord hybrid	500	00,007	100,070	140,007	214,010	201,200	200,000	202,000	000,022	000,222	000,000	200,000	000,001	000,700	420,000	+10,040	401,004	075,400
Civic					24,348	88,445	147,669	215,990	207,475	184,118	205,986	221,358	246,307	265,499	328,702	355,642	367,653	390,333
Civic hybrid					24,040	00,440	147,005	210,000	201,410	104,110	200,000	221,000	240,007	200,400	020,702	000,042	007,000	000,000
nsight																		
Ddyssey																	12,458	98,862
Element																	,	,
Pilot																		
Ridgeline																		
CR-V																		
CR-V hybrid																		
Crosstour																		
Acura ADX																		
Fit																		
IR-V																		
Acura CL														54	23,074	31,232	30,480	15,804
Acura EL															2,618	10,987	7,925	7,680
Acura TL/TLX																	31,324	78,807
Acura MDX																		21
Acura MDX Hybrid																		
Acura CSX																		
Acura RDX																		
Acura ZDX																		
Acura ILX																		
Acura Integra																		
ISX																		
Passport																		
Acura TLX PMC Edition																		
cura MDX PMC Edition																		
Acura RDX PMC Edition																		
CR-V e:FCEV																		
Frand Total																		

#### North American Automobile Production (Continued) 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 Alliston (Canada) Accord Civic 158,818 167,642 161,101 187,167 190,795 185,855 194,309 246,374 299,246 224,527 207,547 178,732 Civic hybrid Acura EL 8.097 9.398 8.163 5.620 3.719 4,149 Odyssey 147,206 149,122 68,561 14,911 7,621 Acura MDX 12,702 67,564 67,529 54,338 68,706 55,776 32,784 63,926 52,069 44,832 58,924 67,592 116,968 65,577 75,925 Pilot 64,269 122,665 16,867 56,866 55,150 Ridgeline 199 60,679 25,251 Acura CSX 1.639 5,640 3.483 2.738 1.890 1.950 1.170 4,849 Acura ZDX 595 1,940 CR-V 140 CR-V hybrid Total 326,823 370,994 361,018 392,230 392,528 385,491 387,078 390,580 383,011 259,796 278,272 234,051 El Salto (Mexico) Accord 18,803 23,822 24,978 21,625 21,824 23,538 24,235 15,770 CR-V 10,921 51,247 47,787 55,001 45,426 HR-V 18,803 23,822 24,978 21,625 21,824 23,538 24,235 26,691 51,247 47,787 55,001 45,426 Subtotal Celaya (Mexico) Acura ADX Fit HR-V Subtotal **Total N.A. Production** Accord 354,837 387,032 361,209 402,571 372,175 382,332 374,628 382,639 381,533 279,408 295,709 229,439 Accord hybrid Civic 384,541 403,671 380,235 334,731 324,790 319,579 370,961 402,406 413,551 307,828 302,667 263,500 Civic hybrid Insight Odyssey 147,206 151,345 176,537 182,836 159,512 204,897 201,808 196,043 161,206 83,873 119,580 130,443 3.608 84,280 66,116 54.210 39,103 19.608 13.920 16,800 7,500 Element 56.736 Pilot 64,269 116,968 150,474 153,369 161,830 134,969 121,516 65,434 121,330 118,326 Ridaeline 199 60.679 56.866 55.150 25.264 16.180 20.180 13.356 CR-V 7,111 58,261 162,068 251,744 211,406 181,148 CR-V hybrid 9,158 33,200 Crosstour 18,839 Acura ADX Fit HR-V 31,440 14,824 13,625 4,201 Acura CL 8,097 9,398 5,620 Acura EL 8,163 3,719 4.149 Acura TL/TLX 83,893 78,314 72,119 60,398 82,635 88,545 79,513 66,654 52,207 28,841 35,294 35,763 Acura MDX 12,702 44,832 58,924 67,564 67,529 67,592 54,338 68,706 55,776 32,784 63,926 52,069 Acura MDX Hybrid Acura CSX 1,639 5,640 3,483 2,738 1,890 1,950 1,170 Acura RDX 9,899 18,773 25,319 20,960 20,550 19,377 15 Acura ZDX 4,849 595 1,940 Acura ILX Acura Integra NSX Passport Acura TLX PMC Edition Acura MDX PMC Edition Acura RDX PMC Edition CR-V e:FCEV **Grand Total** 1,022,716 1,138,689 1,259,169 1,348,912 1,385,687 1,432,733 1,421,427 1,030,958 1,287,779 1,103,128 N.A. Production 1,089,416 1,217,769

(continued on next page)

North American Auto	omobile Produc	<b>tion</b> (Continue	ed)											
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTA
Alliston (Canada)														
Accord														28,67
Civic	226,390	215,048	194,054	178,828	205,762	210,198	209,543	196,569	172,012	141,978	123,322	172,523	175,018	6,195,57
Civic hybrid												90	31,437	31,52
Acura EL														68,35
Odyssey														498,74
Acura MDX	67,918	6,482												721,16
Pilot	· · · · ·	í I												462,27
Ridgeline														198,14
Acura CSX														18,51
Acura ZDX	997	181												8,56
CR-V	114,644	186,413	198,953	206,154	205,400	219,966	223,228	211,195	183,521	150,174	105,425	147,660	158,535	2,311,40
CR-V hybrid										37	11,789	54,194	55,560	121,58
Total	409,949	408,124	393,007	384,982	411,162	430,164	432,771	407,764	355,533	292,189	240,536	374,467	420,550	10,664,512
El Salto (Mexico)														
Accord														196,278
CR-V	45,426	61,813	63,172	62,025	63,126	59,288								519,80
HR-V						20	36,804	40,576	36,066					113,46
Subtotal	45,426	61,813	63,172	62,025	63,126	59,308	36,804	40,576	36,066					829,550
Celaya (Mexico)														
Acura ADX													126	126
Fit		93	83,029	44,231	23,604	56,031	27,909	47,955	34,704					317,556
HR-V			159	100,428	172,070	120,613	79,036	120,394	93,853	152,291	126,309	167,252	194,605	1,327,010
Subtotal		93	83,188	144,659	195,674	176,644	106,945	168,349	128,557	152,291	126,309	167,252	194,731	1,644,692
Total N.A. Production			1											
Accord	400,143	464,628	386,239	369,365	378,364	327,362	312,814	248,635	187,415	148,683	150,901	103,403	78,867	12,817,309
Accord hybrid		2,067	15,184	10,020	29	61	24,657	25,612	22,044	25,866	42,527	109,915	93,144	371,126
Civic	395,688	439,441	412,556	393,759	454,582	356,778	282,417	308,088	263,021	182,330	166,066	243,866	236,521	11,593,098
Civic hybrid			5,759	3,271								90	40,855	49,975
Insight						56	23,727	20,143	18,124	13,682	7,680			83,412
Odyssey	158,425	136,449	144,760	150,625	130,586	118,888	120,424	125,498	81,980	59,990	57,861	82,613	91,870	3,486,57
Element														361,881
Pilot	156,900	126,679	134,378	132,721	140,091	163,412	189,959	146,428	122,062	130,359	114,349	124,400	159,128	3,049,35
Ridgeline	21,361	19,557	10,015	154	34,599	39,282	46,123	29,246	34,055	41,822	50,434	54,934	55,843	685,29
CR-V	355,864	418,017	409,162	445,264	431,314	462,347	490,152	481,959	356,613	310,775	270,633	228,007	238,087	5,769,932
CR-V hybrid									34,167	49,410	34,679	227,908	257,811	603,97
Crosstour	26,435	16,924	13,079	5,165										122,80
Acura ADX													126	12
Fit		93	83,029	44,231	23,604	56,031	27,909	47,955	34,704					317,55
HR-V			159	100,428	172,090	157,417	119,612	156,460	93,853	152,291	126,309	167,252	194,605	1,440,47
Acura CL														164,73
Acura EL		0.5.7.4	10 7 10	50.004	10.150	10.001				17.105	15 000	10.000		68,35
Acura TL/TLX	39,421	25,714	40,712	53,224	43,156	42,081	30,170	23,751	29,749	17,435	15,282	18,290	7,010	1,265,302
Acura MDX	68,022	57,353	74,266	66,203	64,300	60,002	62,976	54,321	55,157	50,885	59,322	63,384	55,179	1,438,13
Acura MDX Hybrid								2,044	1,080					3,124
Acura CSX														18,51
Acura RDX	37,586	57,007	60,026	60,044	67,472	56,979	74,188	77,653	63,001	53,340	31,504	52,402	50,301	856,39
Acura ZDX	997	181												8,56
Acura ILX	30,244	17,196	17,800	28,017	15,297	9,808	11,877	18,134	14,942	12,329	5,524			181,078
Acura Integra										90	17,804	38,304	21,731	77,929
NSX					712	925	433	228	137	142	354			2,931
Passport							3,310	50,702	37,990	51,013	47,462	44,840	38,570	273,887
Acura TLX PMC Edition								363			62	291		716
Acura MDX PMC Edition								3	330					33
Acura RDX PMC Edition									114	452				56
CR-V e:FCEV													382	382
Grand Total														
N.A. Production	1,691,086	1,781,306	1,807,124	1,862,491	1,956,196	1,851,429	1,820,748	1,817,223	1,450,538	1,300,804	1,198,753	1,559,899	1,620,030	45,113,830

#### **North American Engine Production**

	1985	1986 1	987 1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000
Motorcycle Engine	8,084	20,881 4,	487 20,920	11,475	7,641	6,706	10,373	12,916	9,800	13,388	17,862	21,930	22,628	20,668	10,693
Auto Engine			· ·	,			, ,	· · ·	, , , , , , , , , , , , , , , , , , , ,	· · · · ·				,	
L4 (Ohio) <sup>1, 2</sup>		8,391 64,	230 107,140	216,285	474,494	499,827	498,069	470,882	567,997	7 591,112	719,119	717,070	697,766	613,393	572,791
L4 (Canada) <sup>1</sup>															
V6 (Ohio) <sup>3</sup>											6,754	67,062	197,244	340,485	441,462
V6 (Alabama) <sup>4</sup>															
L4 (Celaya, Mexico) <sup>1</sup>															
Total Auto Engine		8,391 64,	230 107,140	216,285	474,494	499,827	498,069	470,882	567,997	591,112	725,873	784,132	895,010	953,878	1,014,253
<ul> <li><sup>2</sup> 4-cylinder engines for Civic, Accor</li> <li><sup>3</sup> V6 engines for Accord, Acura TLX &amp;</li> <li><sup>4</sup> V6 engines for Passport, Odyssey,</li> </ul>	and Acura MDX	d											(NOLE.	. Chart conti	nued below.)
	2001	2002	2003	200	4 20	005	2006		2007	2008	2009	20	10	2011	2012
Motorcycle Engine	42,057	53,049	49,962	47,66	2 55,9	984	49,485	41	,756	28,297	10,865				
Auto Engine															
L4 (Ohio) <sup>1,2</sup>	638,627	611,406	646,753	609,90 <sup>,</sup>	4 645,4	426	702,354	779	9,556	810,610	525,363	585,3	53	505,529	806,468
L4 (Canada) <sup>1</sup>											157,400	189,3		142,062	260,194
V6 (Ohio) <sup>3</sup>	434,183	,	442,614	469,66	,		437,070		2,204	262,838	116,584	188,2		152,315	233,123
V6 (Alabama) <sup>4</sup>	2,283	108,020	167,925	179,80	7 292,7	719	287,713	313	3,969	282,659	181,600	272,2	31	262,082	336,790
L4 (Celaya, Mexico) <sup>1</sup> Total Auto Engine	1,075,093	1,118,340	1,257,292	1,259,37	1 1,377,0	120	1,427,137	1,415	720 1	1,356,107	980,947	1,235,2	66 1	061,988	1,636,575
<ol> <li><sup>1</sup> 4-cylinder engines for Civic</li> <li><sup>2</sup> 4-cylinder engines for Civic, Accord</li> <li><sup>3</sup> V6 engines for Accord, Acura TLX at</li> <li><sup>4</sup> V6 engines for Passport, Odyssey,</li> </ol>	rd and CR-V and Acura MDX		1,201,292	1,203,07	, <i>1</i> ,077,		1, <del>1</del> 27,137	1,415	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,000,107	JUU,J+1	1,500,2		,	nued below.)
Motorcycle Engine	2013	2014	2015	2016	2017	20	18	2019	2020	2021	202	2	2023	2024	<b>TOTAL</b> 599,569
Auto Engine															000,000
L4 (Ohio) <sup>1,2</sup>	943,235	1,042,348	936,164	957,950	909,598	974,8	65 9	73,431	666,604	624,448	648,98	8 813	3,945	948,862	25,126,353

L4 (Ohio) <sup>1, 2</sup>	943,235	1,042,348	936,164	957,950	909,598	974,865	973,431	666,604	624,448	648,988	813,945	948,862	25,126,353
L4 (Canada) <sup>1</sup>	261,224	239,083	221,395	237,528	246,053	248,995	241,217	191,478	129,711	106,287	150,736	94,041	3,116,797
V6 (Ohio) <sup>3</sup>	171,314	175,539	144,066	147,535	142,117	103,697	67,839	118,664	116,590	62,585	130,890	55,914	6,386,445
V6 (Alabama) <sup>4</sup>	333,556	336,017	349,895	369,635	354,345	359,278	351,550	276,057	283,244	270,949	306,426	346,026	6,624,776
L4 (Celaya, Mexico) <sup>1</sup>	63,172	145,539	144,597	255,112	213,645	132,805	168,348	138,618	152,201	123,346	167,301	197,662	1,902,346
Total Auto Engine	1,772,501	1,938,526	1,796,117	1,967,760	1,865,758	1,819,640	1,802,385	1,391,421	1,306,194	1,212,155	1,569,298	1,642,505	43,156,717

<sup>1</sup> 4-cylinder engines for Civic

<sup>2</sup> 4-cylinder engines for Civic, Accord and CR-V

<sup>3</sup> V6 engines for Accord, Acura TLX and Acura MDX

<sup>4</sup> V6 engines for Passport, Odyssey, Ridgeline, Pilot and Accord

#### North American Transmission Production

Automatic Transmission*	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005
Honda Ohio Transmission Plant	1,855	197,285	320,833	340,424	315,533	373,644	400,539	503,156	567,948	696,306	790,599	844,769	923,020	1,011,802	1,034,252	1,003,289	1,031,130
Honda Georgia Transmission Plant																	
Honda de Mexico, Celaya Transmission Plant																	i l
Total Automatic Transmission	1,855	197,285	320,833	340,424	315,533	373,644	400,539	503,156	567,948	696,306	790,599	844,769	923,020	1,011,802	1,034,252	1,003,289	1,031,130

\* From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997.

Honda Georgia Transmission Plant began transmission production in 2006.

(Note: Chart continued below.)

Automatic Transmission*	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Honda Ohio Transmission Plant	923,020	1,011,802	1,034,252	1,003,289	1,031,130	883,554	719,861	687,725	504,426	599,404	599,821	994,579
Honda Georgia Transmission Plant						52,456	273,379	282,936	182,078	263,601	281,682	364,145
Honda de Mexico, Celaya Transmission Plant												
Total Automatic Transmission	923,020	1,011,802	1,034,252	1,003,289	1,031,130	936,010	993,240	970,661	686,504	863,005	881,503	1,358,724

\* From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997.

Honda Georgia Transmission Plant began transmission production in 2006.

(Note: Chart continued below.)

Automatic Transmission*	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL
Honda Ohio Transmission Plant	1,245,895	856,582	895,248	1,010,600	826,904	841,402	852,322	702,813	599,430	569,329	770,466	782,011	25,298,756
Honda Georgia Transmission Plant	345,169	365,375	268,768	263,111	303,926	343,466	312,811	239,793	215,120	198,490	341,796	363,892	5,261,994
Honda de Mexico, Celaya Transmission Plant			40,667	278,646	306,517	252,647	280,364	258,573	200,718	191,702	316,200	371,224	2,497,258
Total Automatic Transmission	1,591,064	1,221,957	1,204,683	1,552,357	1,437,347	1,437,515	1,445,497	1,201,179	1,015,268	959,521	1,428,462	1,517,127	33,058,008

\* From 1989-96, transmissions were produced at the Anna Engine Plant.

Honda began transmission production in 1997.

Honda Georgia Transmission Plant began transmission production in 2006.
## North America Manufacturing

#### North American Powersports Product Production

	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Marysville Motorcycle Pla																					
Motorcycle	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	23,222	14,448	7,641	7,676	16,048	20,393	21,207	29,502	34,630	39,135	38,173	33,674
ATV											32,693	55,417	47,243	50,980	62,237	84,509	97,822	117,195	143,897	127,044	99,732
Subtotal	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	23,222	47,141	63,058	54,919	67,028	82,630	105,716	127,324	151,825	183,032	165,217	133,406
South Carolina										1						1					
ATV																				27,257	116,962
Side-by-Sides																					
PWC																					
Subtotal																				27,257	116,962
North Carolina		1												1				1			
ATV																					
Honda de Mexico S.A. de	C.V.	1																1			
Motorcycle										1,421	15,163	12,862	11,667	32,258	21,948	14,382	9,363	6,283	7,023	10,298	11,951
Total N.A. Production	1	1			1					1				1							
Motorcycle	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	24,643	29,611	20,503	19,343	48,306	42,341	35,589	38,865	40,913	46,158	48,471	45,625
ATV/UTV											32,693	55,417	47,243	50,980	62,237	84,509	97,822	117,195	143,897	154,301	216,694
Side-by-Sides																					
PWC																					
Grand Total	3,326	22,203	55,871	50,050	41,143	59,156	41,961	28,029	41,669	24,643	62,304	75,920	66,586	99,286	104,578	120,098	136,687	158,108	190,055	202,772	262,319
																		(N	ote: Chart	continue	d below.)
		2000	2	001	200	2	2003		2004	2	005	200	6	2007		2008	2	(N 2009	ote: Chart 201		2011
Marysville Motorcycle Pla	 ant	2000	2	001	200	2	2003		2004	2	005	200	6	2007		2008	2				
Marysville Motorcycle Pla Motorcycle		2000		001	200		60,345		58,264	2 60,		200 60,17		2007		2008					
			56,			2				60,								009			
Motorcycle	10	24,890	56,	036 243	60,86	2	60,345	:	58,264	60,	524 915		1				10,	009			
Motorcycle ATV	10	24,890 05,284	56, 66,	036 243	60,86 62,59	2	60,345 48,180	:	58,264 38,557	60, 9,	524 915	60,17	1	44,423		28,334	10,	865			
Motorcycle ATV Subtotal		24,890 05,284	56, 66,	036 243 279	60,86 62,59	2 6 8	60,345 48,180	:	58,264 38,557	60, 9,	524 915 439	60,17	1	44,423	:	28,334	10, 10,	865		0	
Motorcycle ATV Subtotal South Carolina		24,890 05,284 30,174	56, 66, 122,	036 243 279	60,86 62,59 123,45	2 6 8	60,345 48,180 108,525	:	58,264 38,557 96,821	60, 9, 70,	524 915 439	60,17 60,17	1	44,423 44,423	:	28,334 28,334	10, 10,	865	201	0	2011
Motorcycle ATV Subtotal <b>South Carolina</b> ATV Side-by-Sides PWC		24,890 05,284 30,174 53,742	56, 66, 122,	036 243 279	60,86 62,59 123,45 234,45	2 6 8 3 4	60,345 48,180 108,525 244,218 11,782	2	58,264 38,557 96,821	60, 9, 70,	524 915 439 086	60,17 60,17	1 1 7	44,423 44,423 222,486 4,211	:	28,334 28,334	10, 10, 32,	2009 865 865 050 72	201	0	2011
Motorcycle ATV Subtotal <b>South Carolina</b> ATV Side-by-Sides PWC Subtotal		24,890 05,284 30,174	56, 66, 122,	036 243 279 659	60,86 62,59 123,45 234,45	2 6 8 3 4	60,345 48,180 108,525 244,218	2	58,264 38,557 96,821 80,291	60, 9, 70, 264,	524 915 439 086 193	60,17 60,17 260,26	1 1 7 9	44,423 44,423 222,486	: 1!	28,334 28,334 53,674	10, 10, 32,	2009   865   865   050	201	7	2011
Motorcycle ATV Subtotal <b>South Carolina</b> ATV Side-by-Sides PWC Subtotal <b>North Carolina</b>		24,890 05,284 30,174 53,742	56, 66, 122, 223,	036 243 279 659	60,86 62,59 123,45 234,45	2 6 8 3 4	60,345 48,180 108,525 244,218 11,782	2	58,264 38,557 96,821 80,291 11,918	60, 9, 70, 264, 11,	524 915 439 086 193	60,17 60,17 260,26 10,35	1 1 7 9	44,423 44,423 222,486 4,211	: 1!	28,334 28,334 53,674 2,279	10, 10, 32,	2009 865 865 050 72	201 83,95	7	2011
Motorcycle ATV Subtotal <b>South Carolina</b> ATV Side-by-Sides PWC Subtotal		24,890 05,284 30,174 53,742	56, 66, 122, 223,	036 243 279 659	60,86 62,59 123,45 234,45	2 6 8 3 4	60,345 48,180 108,525 244,218 11,782	2	58,264 38,557 96,821 80,291 11,918	60, 9, 70, 264, 11,	524 915 439 086 193	60,17 60,17 260,26 10,35	1 1 7 9	44,423 44,423 222,486 4,211	: 1!	28,334 28,334 53,674 2,279	10, 10, 32,	2009 865 865 050 72	201 83,95	7	2011
Motorcycle ATV Subtotal South Carolina ATV Side-by-Sides PWC Subtotal North Carolina	11   11   11   11	24,890 05,284 30,174 53,742 53,742	56, 66, 122, 223, 223,	036 243 279 659 659	60,86 62,59 123,45 234,45 56 235,01	2 6 8 3 4 7	60,345 48,180 108,525 244,218 11,782 256,000	21	58,264 38,557 96,821 80,291 11,918 92,209	60, 9, 70, 264, 11, 275,	524 915 439 086 193 279	60,17 60,17 260,26 10,35 270,62	1 1 7 9 6	44,423 44,423 222,486 4,211 226,697	: 1!	28,334 28,334 53,674 2,279 55,953	10, 10, 32, 32,	2009 865 865 050 72 122	201 83,95	7	2011 106,899 106,899
Motorcycle ATV Subtotal South Carolina ATV Side-by-Sides PWC Subtotal North Carolina ATV Honda de Mexico S.A. de Motorcycle	11   11   11   11	24,890 05,284 30,174 53,742	56, 66, 122, 223, 223,	036 243 279 659	60,86 62,59 123,45 234,45	2 6 8 3 4 7	60,345 48,180 108,525 244,218 11,782	21	58,264 38,557 96,821 80,291 11,918	60, 9, 70, 264, 11,	524 915 439 086 193 279	60,17 60,17 260,26 10,35	1 1 7 9 6	44,423 44,423 222,486 4,211	: 1!	28,334 28,334 53,674 2,279	10, 10, 32, 32,	2009 865 865 050 72	201 83,95	7	2011
Motorcycle ATV Subtotal South Carolina ATV Side-by-Sides PWC Subtotal North Carolina ATV Honda de Mexico S.A. de Motorcycle Total N.A. Production	1( 1) 1; 1; 1; 1; 1; 0.V.	24,890 05,284 30,174 53,742 53,742 12,031	56, 66, 122, 223, 223, 223,	036 243 279 659 659 950	60,86 62,59 123,45 234,45 56 235,01 19,29	2 6 8 3 4 7 8	60,345 48,180 108,525 244,218 11,782 256,000 18,394	21	58,264 38,557 96,821 80,291 11,918 92,209 22,736	60, 9, 70, 264, 11, 275, 26,	524 915 439 086 193 279 696	60,17 60,17 260,26 10,35 270,62 23,72	1 1 7 9 6	44,423 44,423 222,486 4,211 226,697 9,679	1:	28,334 28,334 53,674 2,279 55,953 7,120	10, 10, 32, 32, 5,	2009 865 865 050 72 122 040	201 83,95	7	2011 106,899 106,899 7,050
Motorcycle ATV Subtotal South Carolina ATV Side-by-Sides PWC Subtotal North Carolina ATV Honda de Mexico S.A. de Motorcycle Total N.A. Production Motorcycle	11   11   11   11   11   11   0.V.	24,890 05,284 30,174 53,742 53,742 12,031	56, 66, 122, 223, 223, 223, 14, 70,	036 243 279 659 659 950 950	60,86 62,59 123,45 234,45 56 235,01 19,29 80,16	2 6 8 3 4 7 8 8	60,345 48,180 108,525 244,218 11,782 256,000 18,394 78,739	2 2 2 2	58,264 38,557 96,821 80,291 11,918 92,209 22,736 81,000	60, 9, 70, 264, 11, 275, 26, 87,	524 915 439 086 193 279 696	60,17 60,17 260,26 10,35 270,62 23,72 83,89	1 1 7 9 6 0	44,423 44,423 222,486 4,211 226,697 9,679 54,102	1:	28,334 28,334 53,674 2,279 55,953 7,120 35,454	10, 10, 32, 32, 5, 15,	2009 865 865 050 72 122 040 905	201 83,95 83,95	77	2011 106,899 106,899 7,050 7,050
Motorcycle ATV Subtotal South Carolina ATV Side-by-Sides PWC Subtotal North Carolina ATV Honda de Mexico S.A. de Motorcycle Total N.A. Production Motorcycle ATV/UTV	11   11   11   11   11   11   0.V.	24,890 05,284 30,174 53,742 53,742 12,031	56, 66, 122, 223, 223, 223,	036 243 279 659 659 950 950	60,86 62,59 123,45 234,45 56 235,01 19,29	2 6 8 3 4 7 8 8	60,345 48,180 108,525 244,218 11,782 256,000 18,394	2 2 2 2	58,264 38,557 96,821 80,291 11,918 92,209 22,736	60, 9, 70, 264, 11, 275, 26,	524 915 439 086 193 279 696	60,17 60,17 260,26 10,35 270,62 23,72	1 1 7 9 6 0	44,423 44,423 222,486 4,211 226,697 9,679	1:	28,334 28,334 53,674 2,279 55,953 7,120	10, 10, 32, 32, 5, 15,	2009 865 865 050 72 122 040	201 83,95	77	2011 106,899 106,899 7,050
Motorcycle ATV Subtotal South Carolina ATV Side-by-Sides PWC Subtotal North Carolina ATV Honda de Mexico S.A. de Motorcycle Total N.A. Production Motorcycle ATV/UTV Side-by-Sides	11   11   11   11   11   11   0.V.	24,890 05,284 30,174 53,742 53,742 12,031	56, 66, 122, 223, 223, 223, 14, 70,	036 243 279 659 659 950 950	60,86 62,59 123,45 234,45 234,45 235,01 19,29 80,16 297,04	2 6 8 3 4 7 8 8 0 9	60,345 48,180 108,525 244,218 11,782 256,000 18,394 78,739 292,398	2 2 2 2 3	58,264 38,557 96,821 80,291 11,918 92,209 22,736 81,000 18,848	60, 9, 70, 264, 11, 275, 26, 87, 274,	524 915 439 086 193 279 696 220 001	60,17 60,17 260,26 10,35 270,62 23,72 83,89 260,26	1 1 9 6 0 1 7	44,423 44,423 222,486 4,211 226,697 9,679 9,679 54,102 222,486	1:	28,334 28,334 53,674 2,279 55,953 7,120 35,454 53,674	10, 10, 32, 32, 5, 15,	2009 865 865 050 72 122 040 905 050	201 83,95 83,95	77	2011 106,899 106,899 7,050 7,050
Motorcycle ATV Subtotal South Carolina ATV Side-by-Sides PWC Subtotal North Carolina ATV Honda de Mexico S.A. de Motorcycle Total N.A. Production Motorcycle ATV/UTV	11   11   11   11   11   0.V.	24,890 05,284 30,174 53,742 53,742 12,031	56, 66, 122, 223, 223, 223, 14, 70,	036 243 279 659 950 986 902	60,86 62,59 123,45 234,45 56 235,01 19,29 80,16	2 6 8 3 4 7 8 8 0 9 4	60,345 48,180 108,525 244,218 11,782 256,000 18,394 78,739	2	58,264 38,557 96,821 80,291 11,918 92,209 22,736 81,000	60, 9, 70, 264, 11, 275, 26, 87,	524 915 439 086 193 279 696 220 001 193	60,17 60,17 260,26 10,35 270,62 23,72 83,89	1 1 7 9 6 0 1 7 9	44,423 44,423 222,486 4,211 226,697 9,679 54,102	: 1! 1! : : : : : : :	28,334 28,334 53,674 2,279 55,953 7,120 35,454	10, 10, 32, 32, 5, 15, 32,	2009 865 865 050 72 122 040 905	201 83,95 83,95	7 7 7	2011 106,899 106,899 7,050 7,050

(continued on next page)

# North America Manufacturing

#### North American Powersports Product Production (Continued)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL
Marysville Motorcycle Plant			-			-							1	
Motorcycle														1,093,871
ATV														1,249,544
Subtotal														2,343,415
South Carolina														
ATV	112,850	107,942	120,228	122,821	140,358	126,378	123,471	75,066	61,430	65,937	73,300	52,559		3,586,341
Side-by-Sides								47,922	35,392	42,443	37,529	45,379	46,037	254,702
PWC														52,378
Subtotal	112,850	107,942	120,228	122,821	140358	126,378	123,471	122,988	96,822	108,380	110,829	97,938	46,037	3,893,421
North Carolina														
ATV												20,029	70,800	90,829
Honda de Mexico S.A. de C.V.														
Motorcycle	52,447	39,550	49,590	56,720	48,309	57,450	59,407	58,942	47,851	90,128	111,668	123,519	130,978	1,247,892
Total N.A. Production														
Motorcycle	52,447	39,550	49,590	56,720	48,309		59,407	58,942	47,851	90,128	111,668	123,519	130,978	2,341,763
ATV/UTV	112,850	107,942	120,228	122,821	140,358	126,378	123,471	75,066	61,430	65,937	73,300	72,588	70,800	4,926,714
Side-by-Sides								47,922	35,392	42,443	37,529	45,379	46,037	254,702
PWC														52,378
Grand Total	165,297	147,492	169,818	179,541	188,667	379,134	182,878	181,930	144,673	198,508	222,497	241,486	247,815	7,575,557

## North America R&D/Engineering

#### U.S. R&D Operations

Honda has been conducting research and development in America for 50 years, beginning with market research in California in 1975. Today, Honda operates 21 R&D facilities in the U.S. that conduct the research, design and development of new technologies and products in the U.S., including Honda and Acura automobiles, Honda power equipment, Honda powersports products, and HondaJet.

Operation	Location	Began								
R&D Business Unit	Torrance, California	1975								
	Responsibilities: Market and techn	ology research for Honda and Acura vehicles.								
		erican Honda, is responsible for user experience research for								
	Honda and Acura automobiles and	Honda power sports products.								
Honda Design Studio	Torrance, California	1975								
	<i>Responsibilities:</i> Market research, and power sports products.	concept development and styling design for Honda automobiles								
	automobiles and power sports pro	t of American Honda, is responsible for vehicle styling for Honda ducts. Associates designed the all-new Honda Passport, Honda surrent Odyssey, Pilot and Ridgeline.								
Acura Design Studio	Torrance, California	2006								
	Responsibilities: Market research,	concept development and styling design for Acura models.								
	The Acura Design Studio was established within the Torrance campus to focus solely on the Acura automotive brand. The studio is responsible for the design of the Acura ZDX electric vehicle and the current Acura TLX, TLX Type S, RDX, MDX and MDX Type S.									
North American Auto	Raymond, Ohio	1985								
Development Center	Responsibilities: Product development, automobile and safety research & testing.									
	of America (HDMA), is responsible testing of Honda vehicles such as i the Acura TLX, TLX Type S, RDX, M within ADC houses one of the worl	nent Center (ADC), part of Honda Development & Manufacturing for complete product development including engineering and the current Honda Pilot, Passport, Odyssey and Ridgeline, and DX, and MDX Type S. The Automotive Safety Research Facility d's most sophisticated high-resolution crash test barrier blocks, t simulator, a scale wind tunnel, along with other advanced								
Honda Automotive Labs	East Liberty, Ohio	2022								
of Ohio (HALO)	Responsibilities: Aerodynamic and aeroacoustic research & testing.									
	Honda Automotive Labs of Ohio (HALO) is the world's most advanced wind tunnel, with three separate state-of-the art testing functions: aerodynamics, aeroacoustics, and racing — in one location. The wind tunnel facility is used to test Honda and Acura products, as well as the company's race vehicles. The \$124 million HALO facility, located at the independent Transportation Research Center Inc. (TRC) in Central Ohio, opened in March 2022.									
Honda Proving Center	Cantil, California	1990								
of California	<i>Responsibilities:</i> Testing ground for future Honda and Acura products, including automobiles, motorcycles, side-by-sides and ATVs.									

Operation	Location Began									
Ann Arbor Test Lab	Ann Arbor, Michigan	1975								
	Responsibilities: Emissions testing, in	cluding simulation of road conditions for the powertrain system.								
Denver Test Lab	Denver, Colorado 1980									
	Responsibilities: High-altitude emis	ssions testing and catalyst aging.								
Warren Office	Warren, Michigan	2018								
	Responsibilities: Co-development of	f electric vehicles in partnership with GM.								
Powersports	Raymond, Ohio	1985								
Development Office	Responsibilities: All-terrain vehicle	(ATV) and side-by-side research and development.								
	The Powersports Development Office is responsible for the design, development and market testing of Honda all-terrain vehicles and side-by-side products, like the Talon and Pioneer.									
Honda of North	Swepsonville, North Carolina 1993									
Carolina Mfg.	Responsibilities: All-terrain vehicle	(ATV) and side-by-side research and development.								
Solution System	Haw River, North Carolina 1993									
Development Office	Responsibilities: Research and development of power equipment products.									
	The Solution System Office, is responsible for the design, development and market testing of various Honda power equipment products, including products built at North Carolina Manufacturing, which is located adjacent to the development office.									
Marine Research Office	Grant-Valkaria, Florida	2009								
	Responsibilities: Marine product research, development and testing.									
	The Marine Research Office, is dedicated to Honda marine business, strategically located on the water in Grant-Valkaria, Florida, in the heart of the U.S. marine industry. Associates at the 11,000 square foot facility are responsible for market research, product development and testing of Honda marine products. Most of the Honda outboard engines sold in the U.S. have been tested here.									

## North America R&D/Engineering

#### **Aviation R&D**

Operation	Location	Began						
Honda Aircraft	Greensboro, North Carolina	2006						
Company, LLC	Honda Aircraft Company. In add headquarters is where state-of-	o, North Carolina facility is the world headquarters for the ition to being the production home of the HondaJet Elite II, the the-art R&D of the HondaJet series of jets was conducted and w light jet, HondaJet Echelon are being undertaken.						
Honda Aero, LLC	Burlington, North Carolina	2004						
Honda Aero, LLC	Honda Aero facility, which is the	ent to the Burlington-Alamance County regional airport, the global production home of the HF120 light-jet engine, is the Overhaul facility for the HF120, and features a state-of-the-art ong with parts warehousing.						

#### **Honda Racing Corporation USA**

In December 2023, Honda Performance Development became Honda Racing Corporation USA, reflecting the company's new role in the global racing efforts of Honda. Collaborating with HRC-Japan, HRC-US supports the company's global motorsports activities, including the company's Formula One power unit development program.

Operation	Location	Began							
Headquarters	Santa Clarita, California 1993								
	facility designs and develops ra providing technical and race su	uarters of Honda Racing Corporation, the Santa Clarita cing engines, and chassis and performance parts as well as pport to Honda-powered race teams. HRC has also announced ormance parts for customer use for street, track and off-road							
Indianapolis	Indianapolis, Indiana	2013							
Development Facility	<i>Responsibilities:</i> The Indianapolis Development Facility is home to the HRC-US Indiana Tech Center, providing race preparations support, engineering support and racing simulations for IndyCar race teams.								

#### **Honda Innovations Silicon Valley**

In April 2023, Honda established Honda Innovations Co., Ltd. based in Japan, serving as the global head office function for the company's open innovation activities including the Honda Innovations Silicon Valley office in Mountain View, California, established in 2011. Honda Innovations Silicon Valley drives strategic investment and open innovation with the goal of supporting the transformation of all areas of Honda. Honda Xcelerator Ventures, the outward-facing program of Honda Innovations, fosters collaboration and partnerships to drive technological and business innovation. Through the Honda Xcelerator Ventures program, Honda partners with innovators, including startups across all funding stages as well as global brands.

Operation	Location	Began						
Honda Innovations	Mountain View, California 2011							
Office		include Connected Vehicle/Internet of Things (IoT) services, achine Intelligence/Robotics, Connected Services, Personal nd Industrial Innovation.						

#### Honda Research Institute USA, Inc.

Established in 2003, Honda Research Institute is North America's advanced research center that provides innovative solutions to complex problems with direct applications to the company's current and future technology road map.

Operation	Location	Began							
Silicon Valley	San Jose, California	2003							
Research Office	Responsibilities: Advanced te	chnology research.							
	The team of scientists and engineers at Honda Research Institute (HRI) create technologies often generated through a scientific process, and apply them to real situations, addressing more than just abstract principles. HRI follows an open innovation model that establishes partnerships and alliances with academia and the private sector. As one example, HRI has developed a breakthrough method for growing atomically thin nanoribbons capable of enabling unbreakable secure communication of sensitive information.								
Detroit Research Office	Ann Arbor, Michigan	1996							
	<i>Responsibilities:</i> The Detroit Research Office of HRI conducts research to improve safety for everyone sharing the road, including wireless communication for in-vehicle navigation systems, telematics system design and development, and connected and automated vehicle system research.								
Ohio Research Office (99P Labs)	Columbus, Ohio 2018								
	<i>Responsibilities:</i> Advanced research into energy and battery technologies, mobility-related human-computer interaction and software-defined mobility.								
	Founded by Honda and The Ohio State University, 99P Labs conducts collaborative research and data-driven innovation toward creating a sustainable mobility future. At 99P Labs, students and interns advance innovations through experiential learning and application of design-thinking, data science, software engineering, and unique approaches to prototype testing.								

#### HONDA

## **U.S. Exports**

#### Exports of U.S.-Made Honda and Acura Vehicles\*

Region	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Latin America/Caribbean						85	833	6,829	6,282	7,199	7,721	5,677	3,222
Japan		6,650	3,432	12,022	14,520	22,921	23,426	52,091	49,504	44,039	27,016	10,723	12,368
Asia/Oceania	667	2,375	3,085	2,566	2,964	17,200	8,276	5,308	2,491	2,108	2,686	8,263	1,639
Europe					6,350	6,943	5,740	34,063	21,397	19,719	8,540	8,279	7,969
Middle East/Africa				1,697	3,889	4,969	3,008	2,858	3,153	2,110	2,800	6,681	439
Mexico									663	869	3,060	6,397	10,455
Other **				2,025	772	393	1,117	3,249	3,375	4,993	4,026	4,354	4,160
TOTAL ***	667	9,025	6,517	18,310	28,495	52,511	42,400	104,398	86,865	81,037	55,849	50,374	40,252

(Note: Chart continued below.)

Region	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Latin America/Caribbean	2,918	3,152	1,788	1,190	1,339	2,494	4,573	4,311	5,431	3,158	6,201	4,887	6,005
Japan	6,113	6,588	3,708	2,989	276	183	45	39	23	35	29	2	65
Asia/Oceania	140	120		1	1	1	451	561	257	1,120	358	364	4,444
Europe	2,993	5,292	1,219	728	566	77			6,178	191	179	1,695	3,571
Middle East/Africa	463	245	343	738	431	1,386	1,886	1,978	5,562	3,118	5,014	16,532	32,250
Mexico	11,952	15,613	14,613	11,104	7,646	11,218	18,368	24,676	26,647	10,156	17,715	18,058	25,296
Other **	4,611	3,653	3,714	4,574	4,723	5,031	3,178	3,420	3,436	2,198	3,453	3,512	5,743
TOTAL ***	29,190	34,663	25,385	21,324	14,982	20,390	28,501	34,985	47,534	19,976	32,949	45,050	77,374

#### (Note: Chart continued below.)

Region	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL
Latin America/Caribbean	7,293	4,868	4,947	4,000	10,943	13,238	11,146	5,161	7,766	7,814	11,323	5,136	178,930
Japan	65	40	49	64	336	262	65	18	10	34	20	76	299,846
Asia/Oceania	8,245	9,798	7,308	7,182	9,031	7,528	9,352	1,652	4,353	3,027	2,657	1,547	139,126
Europe	17,877	12,065	731	706	2,648	4,394	1,946	757	1,533	249	27		184,622
Middle East/Africa	45,573	22,998	11,785	18,143	20,370	22,634	14,138	7,318	10,148	18,618	9,800	6,331	309,406
Mexico				18,527	42,621	47,442	35,139	18,013	15,841	15,368	19,429	18,584	465,470
Other **	6,377	5,446	4,302	4,832	6,323	5,798	6,335	4,610	7,753	5,822	6,629	3,211	147,148
TOTAL ***	85,430	55,215	29,122	53,454	92,272	101,296	78,121	37,529	47,404	50,932	49,885	34,885	1,724,548

\* Shipments to Canada are not included.

\*\* Exports to Puerto Rico, Guam, Saipan and sales to military personnel on foreign duty.

\*\*\* For accounting purposes, prior to 2013 U.S. exports included units made in the U.S. and exported to Canada and Mexico.

From 2014 forward, only units made in the U.S. and exported to countries outside of North America (U.S., Canada and Mexico) are counted as U.S. exports.

#### HONDA

# U.S. Exports

#### Exports of U.S.-Made Honda Motorcycles, ATVs and Side-by-Sides

Region	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994
Americas *	37	55	12			13	3				5,057	1,045	896	720	909
Japan	51	10	34	54	29	24	4		725	500		610	475	157	22
Europe/Middle East/Africa	3,033	6,547	2,300	1,203	1,924	953	1,531	2,244	2,689	1,402	2,418	4,082	4,407	5,224	6,349
Asia/Oceania	106	147	121	29	28					1,240	3,425	2,631	4,340	5,477	4,336
Other **															
TOTAL	3,227	6,759	2,467	1,286	1,981	990	1,538	2,244	3,414	3,142	10,900	8,368	10,118	11,578	11,616

(Note: Chart continued below.)

Region	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Americas *	1,047	845	2,528	2,863	3,752	4,066	3,477	3,659	3,232	4,201	7,162	6,874	9,088	8,243
Japan	1,161	522	941	1,286	312	90	847	555	452	99	102	501	365	374
Europe/Middle East/Africa	10,116	9,162	10,218	12,071	9,160	11,035	13,704	13,121	14,479	16,779	20,154	16,538	15,692	14,346
Asia/Oceania	5,870	7,893	6,499	8,937	8,676	11,060	4,441	9,148	5,640	8,512	11,313	8,105	9,497	9,196
Other **		835	470	1,097	1,097	1,286	1,668	1,404	1,077	525	726	199	96	156
TOTAL	18,194	19,257	20,656	26,254	22,997	27,537	24,137	27,887	24,880	30,116	39,457	32,217	34,738	32,315

(Note: Chart continued below.)

Region	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL
Americas *	4,724	2,444	4,469	3,016	2,889	1,446	1,595	2,442	3,018	2,400	1,946	1,595	2,616	2,590	2,727	16,332	126,033
Japan	42	2	23	10		5		16	30	5			2,871			6	13,312
Europe/Middle East/Africa	8,617	9,594	7,029	8,806	4,194	7,175	4,989	5,765	6,616	6,364	5,796	4,608	4,487	6,696	6,466	4,773	334,856
Asia/Oceania	5,162	8,314	9,591	7,104	5,196	9,184	8,453	7,098	8,470	8,028	5,272	5,943	6,825	7,361	4,881	5,424	248,973
Other **	82	82	269	31		915	19	264	24	30	33	27	588	380	181	289	13,850
TOTAL	18,627	20,436	21,381	18,967	12,279	18,725	15,056	15,585	18,158	16,827	13,047	12,173	17,387	17,027	14,255	26,824	737,024

\* Shipments to Canada and Mexico are not included.

\*\* Exports to Puerto Rico, China, Guam, Saipan and sales to military personnel on foreign duty.

#### HONDA

## U.S. Exports

#### **Exports of U.S.-Made Power Equipment Products**

Region	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Americas *	48	32	108	83	53	106	220	447	535	779	1,163	4,403
Japan			1,800	1,992	737	2,402	696	1,435	2,400	3,584	6,578	5,879
Europe/Middle East/Africa			40,716	29,989	11,561	25,785	48,774	66,058	81,549	57,770	64,702	64,292
Asia/Oceania			168	254	436	511	13,943	14,650	24,625	22,783	29,228	31,014
Puerto Rico										17	2,332	131
TOTAL	48	32	42,792	32,318	12,787	28,804	63,633	82,590	109,109	84,933	104,003	105,719

(Note: Chart continued below.)

Region	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Americas *	1,000**	1,000**	246	1,215	1,857	2,582	3,220	3,529	5,475	5,950	9,667	6,539	3,140
Japan	2,096	2,122	2,160	2,453	563	1,554	1,212	1,366	1,174	3,466	1,878	1,809	1,834
Europe/Middle East/Africa	34,529	98,899	64,160	31,682	30,174	87,710	84,114	109,715	130,825	67,099	86,639	82,991	73,201
Asia/Oceania	28,861	24,526	24,632	20,000	21,776	24,567	27,422	24,163	31,148	22,102	23,493	32,275	27,772
Puerto Rico			112	242	91	36	63	179	36	22	96		
TOTAL	66,486	126,547	91,310	55,592	54,461	116,449	116,031	138,952	168,658	98,639	121,773	123,614	105,947

(Note: Chart continued below.)

Region	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL
Americas *	1,595	3,702	5,344	6,084	5,838	10,387	8,789	20,197	18,029	20,277	6,613	9,262	169,514
Japan	1,497	3,659	4,083	5,198	6,905	3,832	9,591	6,395	5,990	7,357	8,451	75	114,223
Europe/Middle East/Africa	280,517	418,213	352,277	299,847	96,063	63,381	90,805	34,803	38,936	120,477	34,911	4,944	3,308,108
Asia/Oceania	19,636	34,262	36,439	19,332	26,257	14,093	31,230	8,206	24,736	22,332	5,403	583	712,858
Puerto Rico		336	72	1,054	1,927	2,568	88	1,504	1,678	1,269	1,105	429	15,387
TOTAL	303,245	460,172	398,215	331,515	136,990	94,261	140,503	71,105	89,369	171,712	56,483	15,293	4,320,090

\* Shipments to Canada and Mexico are not included.

\*\* Actual export units to the Americas are unavailable for 2000 and 2001 — this number reflects company estimates.

# China

#### **Major China Companies**

Company	Established
Wuyang-Honda Motors (Guangzhou) Co., Ltd.	August 1992
Responsibilities: Manufacture and distribution of motorcycles.	I.
Dongfeng Honda Auto Parts Co., Ltd.	December 1994
Responsibilities: Manufacturer of parts of the automobile engines	3.
Guangqi Honda Automobile Co., Ltd.	July 1998
Responsibilities: Manufacture and distribution of automobiles.	
Dongfeng Honda Engine Co., Ltd.	July 1998
Responsibilities: Manufacture of automobile engines.	·
Sundiro Honda Motorcycle Co., Ltd.	November 2001
Responsibilities: Manufacture and distribution of motorcycles.	·
Honda Motorcycle R&D China Co., Ltd.	February 2002
Responsibilities: Research and development of motorcycles.	I
londa Motor (China) Investment Co., Ltd.	January 2004
Responsibilities: Administration of Chinese operations.	
ongfeng Honda Automobile Co., Ltd.	April 2004
Responsibilities: Manufacture and distribution of automobiles.	
Ionda Auto Parts Manufacturing Co., Ltd.	September 2005
Responsibilities: Manufacture of automobile transmissions.	·
onda Motor (China) Technology Co., Ltd.	November 2013
esponsibilities: Research and development of automobile, the p	lanning of purchase, production, etc.
onda Power Products (Fuzhou) Co., Ltd	January 2021
esponsibilities, Manufacturer of nower products	,

Responsibilities: Manufacturer of power products.

#### **China Manufacturing Facilities**

Facility	Products	Began Production
Wuyang-Honda Motors (Guangzhou) Co., Ltd.	Motorcycles	1992
Guangqi Honda Automobile Co., Ltd.	Automobiles	1999
Donfeng Honda Engine Co., Ltd.	Automobile engines	1999
Sundiro Honda Motorcycle Co., Ltd.	Motorcycles	2001
Jialing-Honda Motor Co., Ltd.	Power products	2002
Dongfeng Honda Automobile Co., Ltd.	Automobiles	2004
Honda Automobile (China) Co., Ltd.	Automobiles	2005
Honda Power Products (Fuzhou) Co., Ltd	Power products	2021

# **Associated Region Japan**

## **Major Japan Companies**

Company	Established
Honda Motor Co., Ltd.	September 1948
Responsibilities: Product development, manufacture, and s transport machinery.	sale of automobiles, motorcycles and other
Honda Finance Co., Ltd.	April 1999
Responsibilities: Financing for the sale and leasing of Hono	da products.
Honda Trading Corporation	March 1972
Responsibilities: Import and export of parts for Honda prod	lucts.
Honda R&D Co., Ltd.	July 1960
Responsibilities: Technical research and development worl	k for Honda products.
Honda Engineering Co., Ltd.	September 1970
Responsibilities: Establishment of production systems and	production lines and development of machine tools.
Honda Access Corporation	August 1976
Responsibilities: Develop, manufacture and sales of Honda	a special accessories for motorcycles and automobiles
Honda Mobilityland Corporation	June 2006
Two corporations were merged in June 2006 under Mobilityland Corporation. • Suzuka Circuit • Twin Ring Motegi	1962 1997
Responsibilities: Operation of amusement parks and racing	
Honda Motorcycle Japan Co., Ltd.	August 2001
Responsibilities: Sales and marketing of motorcycles.	/ light 2001
Honda R&D Sun Co., Ltd.	July 1992
<i>Responsibilities:</i> Manufacturing and sales of engine parts, and research and development of wheelchairs and equipm	transportation equipment, and agricultural machinery,
Honda Power Products Japan Co., Ltd.	October 2017
Responsibilities: Wholesales and after market service of po	ower products.
Honda Airways Co., Ltd.	March 1964
Responsibilities: Airline company.	
Honda Mobility Solutions Co., Ltd.	February 2020
Responsibilities: Planning and operating mobility service (I	MaaS) business.
Honda Sales Operations Japan Co., Ltd.	April 2021
Responsibilities: Provide online automobile sales, manager	ment consulting.
Honda Innovations Co., Ltd.	April 2023
Poeponeibilities: Collaborate with leading starture and inn	ovators for all areas within Honda

Honda R&D Co., Ltd.

Company	Established
Design Center	April 2020
Responsibilities: Interior and exterior design of products.	
Solution System Development Center	April 2020
Responsibilities: Research, design and development of pow	ver products.
Innovative Research Excellence	April 2020
Responsibilities: Technical research for the future, including	connected, AI, ADAS.
Innovative Research Excellence, Power Unit & Energy	April 2020
<i>Responsibilities:</i> Research, design and development of engiand aviation.	ines of automobile, motorcycle, power products
Honda Research Institute Japan Co., Ltd.	January 2003
Responsibilities: Research and development of advanced te	echnologies.
Honda Racing Corporation	September 1982
Responsibilities: Development, manufacture and managem	ent of both Auto and Motorcycle racing.

# Associated Region Japan

#### Major Japan Manufacturing Facilities

	-			
Facility	Products	Started	Size (sq. meters)	Capacity
Suzuka Factory	Vezel, Fit, N Series, and others	April 1960	890,000	530,000 autos
Hamamatsu Factory	Automatic automobile transmissions	April 1954	26,500	49,000 transmissions
Kumamoto Factory	Motorcycles, power products	Jan 1976	64,000	435,000 units
Honda Auto Body	Acty Truck, S660	Aug 1985	58,000	36,000 autos
Ogawa Plant	Automobile Engines	April 2009	195,000	250,000 engines
Yorii Plant	Civic, CR-V and others	July 2013	950,000	250,000 autos

# Associated Region South America

#### Major South America Companies

Location	Company	Established
Argentina	Honda Motor de Argentina S.A.	August 1978
	Responsibilities: Manufacture of motorcycle	S.
	Manufacture of motorcycles and automobiles.	June 2006
Brazil	Honda South America Ltda.	April 2000
	Responsibilities: Coordination of Honda oper	rations in South America
	Moto Honda da Amazonia Ltda.	December 1977
	Responsibilities: Manufacture of motorcycle	s and power products.
	Honda Automoveis do Brazil Ltda.	May 1996
	Responsibilities: Manufacture of automobile	S.
	Honda Componentes Da Amazonia Ltda.	January 1985
	Responsibilities: Manufacture of motorcycle	parts.
Chile	Honda Motor de Chile S.A.	September 1998
	<i>Responsibilities:</i> Import and distribution of a power products.	utomobiles, motorcycles and
Peru	Honda del Peru S.A.	January 1974
	<i>Responsibilities:</i> Import and distribution of a and spare parts.	utomobiles, motorcycles, power products
	Honda Selva del Peru, S.A.	September 2006
	Responsibilities: Manufacture of motorcycle Import and distribution of motorcycles, pow	

#### Major South America Manufacturing Facilities

Location	Company	Products	Started
Argentina	Honda Motors de Argentina S.A.	Motorcycles	2006
Brazil	Moto Honda da Amazonia Ltda.	Motorcycles	1977
	Honda Automovies do Brasil Ltda.	Automobiles	1996
	Honda Componentes Da Amazonia Ltda.	Motorcycle parts	1985
Peru	Honda Selva del Peru S.A.	Motorcycles	2006

### Major South America R&D Centers

Operation	Location	Began	
Honda R&D	da R&D Brazil 1998		
		nalysis, liaison with manufacturing operations, in developing parts for Honda products made	

# Associated Region Europe/Middle East/Africa

#### Major Europe/Middle East/Africa Companies

Location	Company	Established		
Austria	Honda Motor Europe Ltd. Central Europe Branch	March 1982		
	Responsibilities: Import and distribution of automobiles,	motorcycles and power products.		
Belgium	Honda Motor Europe Logistics NV	April 1978		
	Responsibilities: Distribution of Honda parts and produc	ts.		
	Honda Motor Europe Benelux Branch	April 2007		
	Responsibilities: Distribution of automobiles, motorcycle	s and power products.		
	Honda Access Europe N.V.	October 1991		
	<i>Responsibilities:</i> Development and sales of Honda car accessories and merchandise towards Honda importers.			
Czech	Honda Motor Europe Ltd. (Czech)	August 1993		
Republic	Responsibilities: Import and distribution of automobiles and motorcycles.			
France	Honda Motor Europe Ltd. (France)	May 1964		
	Responsibilities: Import and distribution of Honda products.			
	Honda France Manufacturing S.A.S.	January 1986		
	Responsibilities: Import, manufacture and distribution of power products.			
Germany	Honda Motor Europe Ltd. (Germany)	June 1961		
	Responsibilities: Import and distribution of Honda products.			
	Honda R&D Europe (Deutschland) G.M.B.H.	April 1998		
	Responsibilities: Research and development for automobiles, motorcycles and power products.			
	Honda Research Institute Europe G.M.B.H.	January 2003		
	Responsibilities: Research and development of advanced technologies.			
Ghana	Honda Manufacturing Ghana Ltd.	September 2022		
	Responsibilities: Manufacture of automobiles.			

Location	Company	Established		
Hungary	Honda Motor Europe Ltd. (Hungary)	December 1993		
	Responsibilities: Import and distribution of automobiles	and motorcycles.		
Italy	Honda Italia Industriale, S.P.A.	September 1971		
	Responsibilities: Manufacture of motorcycles.	'		
	Honda Motor Europe Ltd. (Italy)	July 1990		
	Responsibilities: Import and distribution of automobiles,	motorcycles and power products.		
	Honda R&D Europe (Italia) S.R.L.	July 2000		
	Responsibilities: Research and development of motorcy	cles and related products in Europe.		
	C.I.A.P. S.P.A.	July 1988		
	Responsibilities: Manufacture of motorcycle parts.			
Kenya	Honda Motorcycle Kenya Limited	March 2013		
	Responsibilities: Manufacture and sales of motorcycles.	'		
Netherlands	Honda Motor Europe Ltd. (Netherlands)	March 1985		
	Responsibilities: Import and distribution of automobiles, motorcycles and power products.			
Nigeria	Honda Mfg. (Nigeria), Ltd.	July 1979		
	<i>Responsibilities:</i> Manufacture of motorcycles and imporpower products.	and distribution or motorcycles and		
	Honda Automobile Western Africa Ltd.	April 2013		
	Responsibilities: Manufacture, import and distribution of automobiles.			
Poland	Honda Motor Europe Ltd. (Poland)	December 1992		
	Responsibilities: Import and distribution of automobiles and motorcycles.			
Portugal	Honda Motor Europe Ltd. (Portugal)	April 2006 (as a subsidiary)		
	Responsibilities: Import and distribution of:			
	Motorcycles	March 1986		
	Automobiles	June 1989		
	Power products	June 1992		

(continued on next page)

# Associated Region Europe/Middle East/Africa

#### Major Europe/Middle East/Africa Companies (Continued)

Location	Company	Established	
Slovakia	Honda Motor Europe Ltd. (Slovakia)	May 1994	
	Responsibilities: Import and distribution of automobiles,	motorcycles and power products.	
South Africa	Honda Motor Southern Africa (Pty.) Ltd.	June 2000	
	Responsibilities: Import and distribution of automobiles,	motorcycles and power products.	
Spain	Honda Motor Europe Iberia Branch	March 1988	
	Responsibilities: Import, manufacture and distribution of	automobiles and motorcycles.	
	Montesa Honda, S.A.U.	July 1986	
	<i>Responsibilities</i> : Manufacture of motorcycles and after market parts for automobiles and motorcycles.		
Sweden	Honda Motor Europe Nordic Branch	February 1974	
	Responsibilities: Import and distribution of automobiles, motorcycles and power products.		
Switzerland	Honda Motor Europe Switzerland Branch	March 1974	
	Responsibilities: Import and distribution of automobiles, motorcycles and power products.		
Turkey	Honda Turkiye A.S.	February 1992	
	<i>Responsibilities:</i> Manufacture of automobiles and import and distribution of automobiles and motorcycles.		
U.A.E.	Honda Gulf Fze.	March 1994	
	Responsibilities: Distribution of parts for automobile, mo	torcycle and power products.	
	Honda Africa and the Middle East Representative office	April 2014	
	Responsibilities: Coordination of Honda sales operations in Africa and the Middle East.		

Location	Company	Established	
U.K.	Honda Motor Europe Ltd.	October 1989	
	<i>Responsibilities:</i> Coordination of operations in Europe and import and distribution of Honda products.		
	Honda Engineering Europe Ltd.	May 1990	
	<i>Responsibilities:</i> Development of manufacturi production operations.	ng tools and equipment for European	
	Honda R&D Europe (U.K.) Ltd.	December 1992	
	<i>Responsibilities:</i> Research and development necessary for developing automobiles and related products in Europe.		
	Honda Finance Europe PLC	December 1996	
	Responsibilities: Financing for the sale of Hon	da products.	
	Honda Racing Development UK Ltd.	February 2019	
	<i>Responsibilities:</i> Reconsignment of Formula One engine development and support of race participation.		

#### Europe/Middle East/Africa Manufacturing Facilities

Location	Company	Products	Started
France	Honda France Manufacturing S.A.S.	Power products	1986
Italy	Honda Italia Industriale S.P.A.	Motorcycles, motorcycle engines	1976
Kenya	Honda Motorcycle Kenya Limited	Motorcycles	2013
Nigeria	Honda Manufacturing (Nigeria) Ltd.	Motorcycles	1980
	Honda Automobile Western Africa Ltd.	Automobiles	2013

# Associated Region Asia/Oceania

#### Major Asia/Oceania Companies

Location	Company	Established	Location	Company	Established
Australia	Honda Australia Pty., Ltd.	February 1969	Pakistan	Atlas Honda Limited	October 1962
	Responsibilities: Import and distribution of automob	iles.		Responsibilities: Manufacture and distribution of motorcycles.	
	Honda Australia M.C. & P.E. Pty Ltd.	February 1987		Honda Atlas Cars (Pakistan) Limited	November 1992
	Responsibilities: Manufacture and distribution of power products; distribution			Responsibilities: Manufacture and distribution	of automobiles.
	of motorcycles.			Honda Atlas Power Product (Private) Ltd.	April 1998
India	Honda Motorcycle & Scooter India (Pvt.) Ltd.	August 1999		Responsibilities: Distribution of power products.	
	Responsibilities: Manufacture and distribution of mo		Philippines	Honda Philippines Inc.	June 1973
	Honda Cars India Ltd.	December 1995		Responsibilities: Manufacture and distribution	of motorcycles and power products.
	(formerly Honda Siel Cars India Ltd.)			Honda Cars Philippines, Inc.	October 1990
	Responsibilities: Manufacture and distribution of au			Responsibilities: Manufacture and distribution	of automobiles.
	Honda India Power Products Ltd.	May 1985		Honda Parts Manufacturing Corp.	December 1992
	Responsibilities: Manufacture and distribution of po	·····		Responsibilities: Manufacture of manual trans	smissions.
	Honda R&D (India) Private Limited	June 2003	Thailand	Asian Honda Motor Co., Ltd.	October 1964
	Responsibilities: Research and development of mot			Responsibilities: Coordination of operations of subsidiaries in the Asia and Oceania region and	
	Honda Power Pack Energy India Private Limited	November 2021		import, export and distribution of Honda produ	ucts.
	Responsibilities: Battery sharing service.			Thai Honda Co., Ltd.	July 1965
Indonesia	P.T. Astra Honda Motor	January 2001			Initial production: Motorcycle May 1967
	Responsibilities: Manufacture and distribution of motorcycles.				Power products February 1987
	P.T. Honda Prospect Motor	March 1999		Responsibilities: Manufacture of motorcycles	
	Responsibilities: Manufacture and distribution of au			Honda Automobile (Thailand) Co., Ltd.	December 2000
	P.T. Honda Power Products Production January 2015			Responsibilities: Manufacture and distribution	
	i	esponsibilities: Manufacture of power products.		Asian Parts Manufacturing Co., Ltd.	April 2006
	Pt. Honda R&D Indonesia	February 2013		Responsibilities: Manufacture after market pa	······
	Responsibilities: Research, development and survey	s of automobiles in Indonesia.		Honda R&D Southeast Asia Co., Ltd.	November 1997
	P.T. HPP Energy Indonesia	February 2018		Responsibilities: Research and development of	
	Responsibilities: Conduct business demonstration by providing battery distribution systems for			Honda Engineering Asian Co., Ltd.	January 1999
	users of electric vehicles.	October 0001		<i>Responsibilities:</i> Development of manufacturi facilities.	ng tools and equipment for ASEAN region production
Korea	Honda Korea Co., Ltd.	October 2001		Honda R&D Asia Pacific Co., Ltd.	December 2005
Malausia	Responsibilities: Distribution of motorcycles and aut			<i>Responsibilities:</i> Research and development of	
Malaysia	Boon Siew Honda Sdn. Bhd.	January 2009	Vietnom	Honda Vietnam Co., Ltd.	March 1996
	Responsibilities: Import, manufacture and distribution		Vietnam		
	Honda Malaysia Sdn Bhd	November 2000		Responsibilities: Manufacture and distribution	
	Responsibilities: Import, manufacture and distribution	······		Vietnam Autoparts Co., Ltd.	October 2003
	Honda Assembly (Malaysia) Sdn. Bhd.	April 2013		Responsibilities: Manufacture of motorcycle p	
	Responsibilities: Manufacture of automobile engines			Honda Vietnam Power Products Co., Ltd.	June 2014
New Zealand	Honda New Zealand Limited	June 1988		Responsibilities: Sales of Honda power produ	CIS
	Responsibilities: Import and distribution of automobiles.				

# Associated Region Asia/Oceania

#### Asia/Oceania Manufacturing Facilities

Location	Company	Products	Started
Australia	Honda Australia Motorcycle and Power Equipment Pty., Ltd.	Power products	1987
India	Honda Motorcycle & Scooter India (Pvt.) Ltd.	Motorcycles	1999
	Honda Cars India Ltd. (formerly Honda Siel Cars India Ltd.*)	Automobiles	1995
	Honda India Power Products Ltd.*	Power products	1985
	Honda R&D (India) Private Limited	Motorcycles, power products	2003
	Honda Motor India Pvt. Ltd.	Parts	2006
	Honda Power Pack Energy India Private Limited	Battery sharing service	2021
Indonesia	P.T. Astra Honda Motor*	Motorcycles	2001
	P.T. Honda Prospect Motor*	Automobiles, automobile engines	1999
Malaysia	Boon Siew Honda Sdn. Bhd.	Motorcycles	2009
	Honda Malaysia Sdn Bhd.*	Automobiles	2000
	Honda Assembly (Malaysia) Sdn. Bhd.	Parts	2013
Pakistan	Atlas Honda Limited*	Motorcycles	1962
	Honda Atlas Cars (Pakistan) Limited*	Automobiles	1992

Location	Company	Products	Started
Thailand	Thai Honda Mfg. Co., Ltd.*	Motorcycles, power products	1967
	Honda Automobile (Thailand) Co., Ltd.	Automobiles	2000
Vietnam	Honda Vietnam Co., Ltd.*	Motorcycles	1996
		Automobiles	2006
	Vietnam Autoparts Co., Ltd.	Parts	2003

\* Joint venture.

\* Joint venture.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

## **2025**

- April Honda R&D announces plans to test high-differential pressure water electrolysis system in outer space at the International Space Station (ISS) in collaboration with leading space and technology companies Sierra Space and Tec-Masters.
  - Honda NC750X, a large sport motorcycle, is named winner in 2025 Red Dot Design Award (Product Design category), one of the most respected design awards worldwide.
  - All Honda U.S. auto plant locations (seven) earn 2024 U.S. EPA ENERGY STAR Certificate for Outstanding Energy Efficiency.

 The all-electric Honda Prologue gains an upgraded front power unit, boosting performance and extending EPA range by 12 miles to 308 miles.

March

- Due to the Honda and Acura Environmental Leadership Programs, five Honda and Acura dealerships achieve EPA ENERGY STAR certification. Honda and Acura brands have more certified dealerships than any other automaker.
- Five Honda models and two Acura models earn TOP SAFETY PICK (TSP) ratings or better for 2025 from the Insurance Institute for Highway Safety (IIHS).
- 2025 Acura ADX, the performance brand's all-new premium compact SUV, goes on sale at Acura dealerships.
- Honda and Acura brands announce that Prologue and ZDX owners will gain access to over 20,000 selected Tesla Superchargers across the U.S. in June 2025 with availability of the first Honda/Acura-approved DC fast-charging adapter.
- HRC announces Yuki Tsunoda to join Oracle Red Bull Racing from F1 Japanese Grand Prix.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- February Honda Battle of the Bands marks a milestone with its first-ever Invitational Showcase on the West Coast, held in Los Angeles.
  - Honda celebrates the 50th anniversary of the iconic Gold Wing touring motorcycle.
  - Completely reimagined 2026 Honda Passport goes on sale delivering true rugged design, V6 power and authentic off-road capability.
  - Honda and National Hockey League (NHL®) announce multiyear renewal of longstanding United States partnership.
  - Honda Marine receives 2024 Customer Satisfaction Index Award from National Marine Manufacturers Association company earns recognition for 22nd consecutive year.
  - Honda made its first global release of specifications for next-generation Honda fuel cell module and Honda fuel cell power generator at H2 & FC EXPO.
  - Honda becomes the first automobile manufacturer to partner with the United Nations Road Safety Fund to contribute to global initiatives to reduce fatalities from traffic collisions.
  - Honda becomes the first company in the automotive industry to receive the highest ranking of "3 stars," as part of the FIA Road Safety Index.
  - Honda selected as a CDP "Climate Change A List" company for second consecutive year.
  - Honda associates in Alabama launch all-new 2026 Passport and Passport TrailSport, the most off-road capable Honda SUV ever.

- January Honda Ø Saloon and Honda Ø SUV prototypes make global debut at CES; Honda announces new ASIMO operating system.
  - Honda and Renesas sign an agreement to develop high-performance systemon-chip for software-defined vehicles.
  - Honda Civic hybrid named 2025 North American Car of the Year™, making Civic the most honored model in the history of the award.
  - Honda provides Los Angeles fire relief, committing \$1 million to American Red Cross.
  - Acura announces next-generation Acura EV, that will bring the RSX nameplate back to the performance brand's product lineup; prototype road testing begins.
  - Honda presents the world premiere of the new BF300 large-size outboard motor at the Dusseldorf Boat Show 2025.
  - Honda Research Institute USA scientists make a significant breakthrough in the fields of quantum materials and quantum communications by developing a novel method for growing atomically thin "nanoribbons."

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

## 2024 (Continued)

- Honda Civic, Accord and CR-V named 2025 Car and Driver 10Best winners

   Honda Accord wins for a record 39th time and Honda Civic and CR-V win third year in a row; Honda extends lead as winningest brand in the award's history with 95 total trophies.
  - Honda reveals new on-road motorcycle model developed exclusively for U.S. law-enforcement agencies.
  - The Honda 2025 Rose Parade® Float escorted by an all-electric fleet for the first time in parade history, including the Honda Prologue, Acura ZDX and the Honda Motocompacto.
  - Honda marks 25 years of hybrid-electric sales: Honda hybrid-electric models now represent over 25% of the brand's annual auto sales.
  - Honda introduces all-new hybrid-electric Honda Prelude, that will return one of the brand's most iconic nameplates to the lineup in late 2025.
  - Honda introduces the latest advancement made to its original 2-motor hybrid system, Honda e:HEV, and the next-generation technologies scheduled to be installed in its future hybrid-electric vehicles.
  - Honda announces decision to build a new plant in Japan to produce the nextgeneration fuel cell system being developed independently by Honda.
  - Honda presents world premiere of Honda S+ Shift technology and plans to install in all of its future hybrid-electric vehicle models, starting with the all-new Honda Prelude.
  - Honda announces plans to work with Nippon Steel Trading Corporation to conduct a research project toward the establishment of a hydrogen utilization model in Thailand with a "local production for local consumption" approach.
  - GAC Honda begins operation of new energy vehicle (NEV) production factory in Guangzhou, China.

- November Asahi Kasei and Honda sign shareholders' agreement to convert existing Asahi Kasei subsidiary into joint venture for production of lithium-ion battery separators in Canada.
  - Honda to begin European verification testing of battery sharing service with GoCimo.
  - Honda debuts all-new 2026 Honda Passport and Passport TrailSport with true rugged design, improved off-road capability and V6 power to create the ultimate Honda adventure SUV.
  - Honda develops the world's first push power measurement system to enhance ability of wheelchair athletes.
  - All-new gateway SUV model, 2025 Acura ADX, makes its world debut.
  - Honda Technical Development Center and Honda Heritage Center Museum celebrate 10th anniversary with focus on past and future innovation.
  - Honda unveils demonstration production line for all-solid-state batteries located in Sakura City, Tochigi Prefecture, Japan.
  - Honda executive Bob Nelson named Automotive News All-Star for leadership in Honda sustainability efforts.
  - Honda Research Institute Japan Co., Ltd., introduces Al-powered social robot, Haru, at the Virgen del Rocio University Hospital in Seville, Spain, to enhance the well-being of children while in the hospital.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

## 2024 (Continued)

- October Honda Marine announces that the Honda BF350, the company's allnew, high-power outboard and the first Honda V8 engine earned the International Boat Builder's Exhibition 2025 Innovation Award and Boating Industry Top Product of 2024.
  - Honda donates \$500,000 to Hurricane Helene relief efforts.
  - Honda hosts over 1,700 students for MFG Day at 11 U.S. production facilities to promote career opportunities in modern manufacturing.
  - Honda introduces next-generation technologies for Honda Ø Series models at Honda Ø Tech Meeting 2024.
  - Acura ADX previews top-of-class premium features as the all-new gateway SUV to the Acura brand.
  - Dongfeng Honda holds a ceremony to commemorate the start of operation of its new energy vehicle production plant in Wuhan City, Hubei Province, China.
  - Honda broadens safety efforts to achieve global goal of zero traffic collision fatalities including a focus on advancing safety technology, improving driver behavior and collaborating to advance the traffic safety ecosystem.
  - Honda previews the all-new 2026 Passport and Passport TrailSport and its new off-road capabilities, features and accessories.
  - American Honda-supported off-road teams bring home a pair of AMA National Championships.
  - Honda Racing Corporation USA announces plans to create a new business to produce authentic performance parts for customer use for street, track and off-road at 2024 SEMA Show in Las Vegas.
  - Honda donates 40 generators to bolster Hurricane Helene relief efforts.

- September 2025 Honda Civic two-motor hybrid system wins prestigious "Wards 10 Best Engines & Propulsion Systems" award.
  - Honda begins joint research with the Indian Institutes of Technology in Delhi and Bombay to further advance Honda CI (Cooperative Intelligence), an original Honda AI that enables mutual understanding between machines and people.
  - 2025 Honda Civic Hatchback arrives at dealers with hybrid power coming to the hatchback model for the first time in the U.S.
  - ChargeScape, a vehicle-grid integration joint venture of BMW, Ford and Honda, begins operations; first CEO and CTO also appointed.
  - Two Honda leaders, Jessika Laudermilk and Tim Leopold, named Automotive News 2024 Rising Stars, an award that honors auto industry leaders based in the U.S. and under the age of 45.
  - Honda SUV lineup named #1 in Brand Loyalty by J.D. Power.
  - The Honda Prize 2024 awarded to Dr. James G. Fujimoto.

August

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2024 (Continued)

- Nissan and Honda announce agreement to conduct joint research in fundamental technologies for next-generation software-defined vehicles.
  - Nissan Motor Co., Ltd., Honda Motor Co., Ltd. and Mitsubishi Motors Corporation announce the three companies have signed a memorandum of understanding to jointly discuss a framework for further intelligence and electrification of automobiles based on the agreement signed by Nissan and Honda.
  - Honda Motor Co., Ltd. and Yamaha Motor Co., Ltd. announce an agreement for Honda to supply Yamaha with electric motorcycle models in the Class-1 Category for the Japanese market.
  - Honda celebrates 40 years of production in North Carolina by announcing investment in ATV production and plans to build electrified power equipment products.
  - Acura Performance EV Concept makes its global debut at Monterey Car Week: an all-new Acura model based on the Acura Performance EV Concept will be the first model engineered on an all-new Hondadeveloped EV platform and first model produced at the new Honda EV Hub in Ohio.
  - Acura debuts the Integra Type S HRC Prototype at Monterey Car Week; showcasing a potential line of HRC performance parts.

- Honda, INDYCAR and GM collaborate on a new hybrid Energy Recovery System debuting at Honda Indy 200 at Mid-Ohio.
  - 1984 Honda HP-X Concept Car makes its North American debut at the 2024 Pebble Beach Concours d'Elegance.
  - Honda Ø Series concept model Saloon wins "Red Dot: Best of the Best 2024" Award.
- June Honda advances its hydrogen strategy with the start of production of the all-new 2025 Honda CR-V e:FCEV fuel cell electric vehicle at the Performance Manufacturing Center in Ohio.

July

- Honda Motor Co., Ltd. and Mitsubishi Corporation announce plans to establish a new 50/50 joint venture company, ALTNA Co., Ltd., based on the memorandum of understanding the two companies signed in October 2023.
- Honda ties for most models in Top 10 in Cars.com 2024 American-Made Index; leads all brands with nine vehicles in the Top 20.
- Honda announces new four-wheel powersports products: the Rubicon 4X4 Automatic multipurpose ATV and the return of the Pioneer 520 sideby-side.
- Caitlin Clark repeats as Honda Cup Winner; named Collegiate Woman Athlete of the Year for the second straight year.

May

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

## 2024 (Continued)

- All-electric 2024 ZDX and ZDX Type S go on sale through a new, omnichannel digital sales process ensuring a simple, consistent and intuitive custom EV purchase experience.
  - Honda plants 85,000 trees to capture carbon and enhance biodiversity near its Ohio operations.
  - Honda opens a new R&D facility in Bengaluru to accelerate electrification in India.
  - Honda Motor Global CEO Toshihiro Mibe, shares an update on Honda automobile electrification initiatives including structural reform of procurement and production operations, the global EV lineup strategy and plans to invest approx. 10 trillion yen in resources over the 10-year period through 2030.
  - Honda debuts a Class 8 Hydrogen Fuel Cell Truck Concept, showcasing the start of a new demonstration project aimed at future production of fuel cell powered products for the North American market.
  - Toshihiro Mibe, president & CEO of Honda Motor Co., Ltd., is honored by the SAE Foundation with the 2024 Industry Leadership Award.
  - Honda reveals its refreshed 2025 Honda Civic including a new hybrid trim with the award-winning Honda two-motor hybrid system.

 Acura reveals the refreshed 2025 Acura MDX offering bolder styling, enhanced tech and first application of a Bang & Olufsen audio system.

April

- Acura announces plans to debut the Acura ADX, a new gateway crossover vehicle, in early 2025.
- Honda announces that four of its products EM1 e: electric scooter, Motocompacto ultra-compact foldable e-scooter, BF350 large-size outboard motor and Miimo robotic lawn mower – are named Red Dot winners 2024 in the Product Design discipline of the Red Dot Design Award, one of the most respected design awards in the world.
- Honda introduces its new Honda Scenic Audio smartphone app, the world's first AI-powered accessibility app to enhance journeys in motor vehicles for the blind and visually impaired.
- Honda unveils the "烨 (yè)", its next-generation EV series for China.
- Honda awards a \$500,000 grant to Thurgood Marshall College Fund to establish a 2024-2025 HBCU band scholarship program.
- Honda announces plans to establish a comprehensive electric vehicle value chain in Ontario, Canada with an approximate investment of CAD\$15 billion (USD\$11 billion).
- POSCO Future M and Honda reach a basic agreement to collaborate on the production of cathode materials for automotive batteries in Canada.
- Honda reaches a basic agreement with Asahi Kasei to collaborate on the production of battery separators for automotive batteries in Canada.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

#### **2024**

- March
   The all-electric 2024 Honda Prologue qualifies for the \$7,500 U.S. EV tax credit as they begin to arrive at Honda dealerships.
   The all-electric 2024 ZDX qualifies for the \$7,500 U.S. EV tax credit and becomes available to customers to order.
   Honda holds a ceremony to commemorate the start of local automobile production in Ghana.
   Honda Campus All-Star Challenge celebrates 35 years of HBCU academic excellence with the 2024 national championship tournament, crowning Oakwood University as the winner.
   Nissan and Honda sign a MoU to start a feasibility study for a strategic partnership in the fields of vehicle electrification and intelligent mobility.
  - Honda responds to the Ohio tornado disaster relief efforts with community support in addition to a \$350,000 donation to the Logan County (Ohio) United Way and the American Red Cross.
  - The Honda Talon wins the "Coolest Thing Made in SC" South Carolina Manufacturing Madness Competition.
- February
   Honda Marine and Scout Boats launch a new brand partnership to deliver an additional form of boat and motor packaging through a simplified online buying process.
  - The joint venture to build a high-powered EV charging network announces its official name: IONNA.
  - Seven Honda and Acura dealerships make the first U.S. EPA list of ENERGY STAR certified vehicle dealerships.
  - Three Acura and five Honda models earn IIHS Top Safety ratings or better for 2024, with the 2024 Acura Integra, MDX and Honda Accord, HR-V earning TSP+ and the 2024 Acura RDX, Honda CR-V, Odyssey and Pilot earning TSP.
  - Honda reveals the 2025 Honda CR-V e:FCEV America's first production hydrogen fuel cell electric vehicle with plug-in hybrid charging.
  - Honda announces its plan for the global debut of the all-new Honda XR Mobility Experience, the world's first extended reality mobility experience with UNI-ONE, a hands-free, personal mobility device, at SXSW 2024.
  - LG Energy Solution and Honda mark a major construction milestone with the installation of the final structural beam of the joint venture EV battery plant in Ohio.

 Honda debuts a new global "Honda Ø" EV series with two new concept models: Saloon and Space-Hub.

January

- All Honda U.S. and Canada manufacturing locations earn the U.S. EPA ENERGY STAR Certificate for Outstanding Energy Efficiency.
- Honda begins production of an all-new BF350 large-size outboard motor equipped with a V8 350-horsepower engine the first-ever Honda V8 engine.
- The high-performance Acura Integra Type S wins the 2024 Road & Track Performance Car of the Year award.
- Honda launches the 'Drive the Legacy' initiative to advance its longterm commitment to HBCUs, focusing on four key pillars: education and career opportunities, program and infrastructure support, outreach and advocacy, and unique experiences that celebrate HBCU culture.
- Honda and GM announce the start of commercial fuel cell system production at Fuel Cell System Manufacturing LLC (FCSM), the industry's first hydrogen fuel cell system manufacturing joint venture.
- Honda Aircraft Company delivers its 250th HondaJet.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 2023

December	<ul> <li>Honda takes home more 2024 Car and Driver 10Best Awards than any other brand with the Civic and Accord named 10Best cars and CR-V a 10Best SUV.</li> <li>Acura Integra Type S earns 2024 Car and Driver 10Best Cars award.</li> </ul>		
	<ul> <li>The 2024 Honda Ridgeline goes on sale, including a more rugged and off-road capable pickup Ridgeline TrailSport.</li> </ul>		
	<ul> <li>Honda and Acura begin Certified Pre-Owned leasing to expand entry options for young, first-time premium buyers.</li> </ul>		
	<ul> <li>Honda begins sales of the new "WR-V" SUV in Japan.</li> </ul>		
	<ul> <li>Isuzu and Honda begin demonstration testing of a fuel cell-powered heavy-duty truck on public roads in Japan.</li> </ul>		
	<ul> <li>Honda, Tokuyama, and Mitsubishi Corporation conduct a joint demonstration of a decarbonizing data center using by-product hydrogen and a stationary fuel cell power station designed to reuse fuel cell systems from FCEVs.</li> </ul>		
November	<ul> <li>The all-new Honda Motocompacto e-Scooter, a fun-to-ride all-electric personal mobility device goes on sale.</li> </ul>		
	<ul> <li>Honda develops the world's first Honda E-Clutch for its motorcycles.</li> </ul>		
	<ul> <li>The Ohio Department of Transportation taps Honda to lead a two-year project to advance its road condition management system.</li> </ul>		
	<ul> <li>Ohio State University (OSU) and Honda announce the creation of a new battery cell research and development center to be based at OSU.</li> </ul>		
	<ul> <li>Honda Prelude Concept makes its North American debut at the Los Angeles Auto Show, following its global debut at the Japan Mobility Show in October.</li> </ul>		
	<ul> <li>Honda announces the introduction of the new "Honda SENSING 360+" omnidirectional safety and driver-assistive system, with plans to begin application for models in China in 2024 followed by a global expansion.</li> </ul>		
	<ul> <li>Honda is named the #1 Mainstream Brand in Residual Values for the third straight year with four models named to ALG's Annual Top Retained Value list.</li> </ul>		
	<ul> <li>Honda announces future electric motorcycle business initiatives, including an updated global annual sales target of 4 million electric motorcycles for 2030, introduction of 30 electric models globally by 2030.</li> </ul>		

• Honda begins sales of the all-new N-BOX in Japan.

October

- Honda introduces its all-electric prototype Honda Autonomous Work Mower at the Equip Exposition 2023.
- The two-motor hybrid electric system in the Honda Accord wins the prestigious "Wards 10 Best Engines & Propulsion Systems" award.
- Honda and Mitsubishi Corporation sign a MoU to explore new businesses in the EV age, including battery management systems and smart-charging, V2G services.
- Honda and Discovery Education launch a new multi-year safety initiative to advance teen driver safety education and awareness.
- Honda Aircraft Company reveals the name and key milestones of the "HondaJet Echelon" its next-generation light business jet.
- Honda demonstrates its full-electric prototype Honda Autonomous Work Vehicle at the Toronto Pearson Airport showcasing its new value for airfield operations.
- Honda announces plans to introduce the Civic hybrid as both sedan and hatchback models in the U.S. in 2024, with production at Honda of Canada Mfg. and the Honda Indiana Auto Plant.
- Honda, GM and Cruise announce plans to begin driverless ride service in Japan starting in early 2026 and enter a MoU aiming to establish a joint venture to provide a driverless ride hail service in Japan.

July

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

June

May

2023 (Continued)

- September Honda reaches an agreement with Tesla, Inc. to adopt the North American Charging Standard (NACS) for its EV models in North America.
  - BMW, Ford and Honda announce creation of ChargeScape, LLC, a new equally-owned company focused on optimizing electric vehicle grid services.
  - The new American Honda Collection Hall opens its doors, a museum and showcase for Honda product history in the U.S.
  - The Honda East Liberty Auto Plant earns the Encouraging Environmental Excellence (E3) Platinum Achievement Award from the Ohio EPA.
  - Honda Performance Development joins Honda Racing Corporation to establish a global Honda motorsports organization to become HRC-US in January 2024.
  - Honda launches its first V8 engine the new Honda Marine BF350 at Genoa Boat Show.
  - Honda partners with local dealer associations to expand its electric ride-on vehicle program (with Shogo) for hospitalized children across the U.S.
  - Honda announces new agreements with EVgo and Electrify America, giving Honda and Acura EV customers access to the largest EV charging networks in North America.
- August The all-new 2023 Honda Pilot SUV earns IIHS TOP SAFETY PICK+.
  - Acura debuts its first all-electric models, the 2024 Acura ZDX and ZDX Type S.
  - Acura previews the Electric Vision design study at Monterey Car Week, its latest concept for an EV performance vehicle.
  - Honda contributes \$500,000 to Maui Wildfire Relief Efforts.
  - Acura and Bang & Olufsen<sup>™</sup> launch a new premium audio collaboration for all future Acura models, to start with the all-new 2024 Acura ZDX.
    - Honda celebrates 25 years of powersports production in South Carolina.
    - Honda Motor Co-founder Takeo Fujisawa is inducted posthumously into the Automotive Hall of Fame.
    - Honda North Carolina Manufacturing begins production of Honda ATVs.
    - Seven of the world's leading automakers (BMW Group, General Motors, Honda, Hyundai, Kia, Mercedes-Benz Group, Stellantis NV) create a joint venture to create a high-powered charging network across North America.

- Honda creates new Honda Driver Coaching smartphone app, designed to advance teen driver safety education and awareness.
- The Acura 2024 ZDX electric vehicle marks the first Acura integration of Google built-in for seamless on-the-go connectivity.
- The 2024 Honda CR-V goes on sale, adding a new hybrid-electric powered Sport-L trim.
- The 2024 Acura Integra Type S makes its racing debut at the Pikes Peak International Hill Climb.
- Acura announces that the 2024 Acura Integra Type S will arrive June 19 at Acura dealers nationwide.
- The 2024 Honda Prologue to offer customers the latest digital services technology, including Google built-in, as well as Apple CarPlay, and Android Auto<sup>™</sup>.
- LG Energy Solution and Honda mark a major construction milestone, installing the first steel beam for L-H Battery, Inc., their new joint venture EV battery facility in Ohio.
- American Honda leads all automakers with five Honda and Acura models in Top 10 on Cars.com 2023 American-Made Index and nine models in the Top 15.
- The Honda Aircraft Company rolls out its first Certified Pre-Owned (CPO) sales initiative.
- Honda and GS Yuasa sign a joint venture agreement to establish Honda GS Yuasa EV Battery R&D Co., Ltd. to research and develop lithium-ion batteries and battery production methods.
- Honda launches the e:Ny1 all-electric vehicle that combines comfort, performance and technology in a stylish B-segment SUV.
- Honda and Isuzu to partner on the development and supply of the fuel cell system for a fuel cell-powered heavy-duty truck scheduled to launch in 2027.
- Honda announces plans to participate in the FIA Formula One<sup>®</sup> World Championship from the 2026 season as the power unit supplier for the Aston Martin Aramco Cognizant Formula One<sup>®</sup> Team.
- Honda Anna Engine Plant in Ohio produces 30-millionth engine as the company prepares for its electrified future.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2023 (Continued)

April	<ul> <li>Honda safety engineer Eric Heitkamp receives the U.S. Government Award for Safety Engineering Excellence, the highest honor by the U.S. Department of Transportation, for his work in leading the creation of a groundbreaking front passenger airbag design.</li> <li>Honda celebrates the grand opening of its new \$16 million, 66,000-square-foot Post-Production Option facility located on the campus of Honda's Alabama Auto Plant. This new facility serves as a hub for the installation of a series of accessory option packages for vehicles produced at AAP.</li> <li>Acura reveals its all-new 2024 Acura Integra Type S, ahead of its public debut at the Acura Grand Prix of Long Beach.</li> <li>POSCO Holdings Inc. (POSCO) and Honda Motor Co., Ltd. begin exploring a comprehensive partnership toward the realization of carbon neutrality.</li> <li>Honda exhibited the world premiere in China of two prototype models, the e:NP2 Prototype and the e:NS2 Prototype, and one concept model, the e:N SUV at Auto Shanghai 2023.</li> </ul>	February	<ul> <li>Honda announces that it will continue electrifying its products but also take a proactive approach to increase the use of hydrogen as an energy carrier and strive to expand its hydrogen business.</li> <li>Automotive Hall of Fame announces induction of Takeo Fujisawa, co-founder of the Honda Motor Co., Ltd.</li> <li>Three Acura models (2023 Acura Integra, MDX, RDX) and five Honda models (2023 Honda Civic Hatchback, Civic Sedan, CR-V, HR-V, Odyssey) earn the Insurance Institute for Highway Safety's TOP SAFETY PICK rating or better for 2023.</li> <li>Honda Motor Co., Ltd., and Ascend Elements, Inc., reach basic agreement to collaborate toward stable procurement of resources from recycled lithium-ion battery resources in North America.</li> <li>Honda and LG Energy Solution hold the official groundbreaking ceremony for a new joint venture EV battery plant over 2 million square feet in size, located in Jeffersonville, Ohio.</li> </ul>
	<ul> <li>Honda and the Honda USA Foundation announce more than \$2.7 million in funding to a variety of environmental education and conservation initiatives across the U.S.</li> </ul>	January	<ul> <li>Honda associates at the Marysville Auto Plant in Ohio start production of the all-new 2023 Honda Accord, marking 40 years of auto production in the U.S.</li> </ul>
March	<ul> <li>Honda begins operation of a stationary fuel cell power station on its corporate campus in California, marking the company's first step toward future commercialization of zero-emission backup power generation.</li> <li>Honda Motor Co., Ltd., and KPIT Technologies Limited (KPIT Technologies) reach a basic agreement on a partnership for software development.</li> <li>Hitachi, Ltd., Honda Motor Co., Ltd, JICC-01 Limited Partnership and Hitachi Astemo Ltd., determine the change in capital structure of Hitachi Astemo including Honda acquiring common shares and the capital participation of JICC.</li> </ul>		<ul> <li>The 2023 Acura Integra is honored as 2023 North American Car of the Year.</li> <li>LG Energy Solution and Honda Motor Co., Ltd. formally establish the battery production joint venture.</li> <li>Honda reaches its 30 million vehicle production milestone in the U.S.</li> <li>Honda Motor Co., Ltd., and GS Yuasa International Ltd. (GS Yuasa) reach a basic agreement toward collaboration for a high-capacity, high-output lithium-ion battery.</li> </ul>

- The new 2024 Integra Type S prototype makes its North American debut at the Rolex 24 Hours at Daytona.
- Acura wins its third consecutive Rolex 24 Hours at Daytona at the Daytona International Speedway.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

#### 2022

- Honda Motor Co., unveils its next-generation technologies for its Honda SENSING 360 and Honda SENSING Elite.
  - Acura confirms plans to introduce a high-performance Integra Type S, set to join the lineup for the 2024 model year.
  - Honda Alabama Auto Plant begins the mass production of the all-new 2023 Honda Pilot including the Pilot TrailSport.
  - The 2023 Honda Accord and Civic are named to the list of the Car and Driver 2023 10Best Cars.
- Honda exhibits the world premiere of the e:N2 Concept indicating the direction of all-new EV models in China.
  - Honda reveals its rugged all-new 2023 Honda Pilot along with the most off-road capable Honda SUV ever, the Pilot TrailSport.
  - Honda reveals the all-new 2023 Honda Accord set to re-energize the midsize sedan segment with an elegant and sophisticated design.
  - Acura completes the production of the final NSX Type S.
  - Honda announces that it will begin U.S. production of an all-new hydrogen fuel cell electric vehicle at its Performance Manufacturing Center (PMC) in Marysville, Ohio starting in 2024.

 Honda donates \$500,000 in needed disaster hurricane relief funds to the American Red Cross.

October

- Honda reveals the exterior and interior styling of the all-new Honda Prologue battery-electric SUV coming to market in North America in 2024.
- Honda announces plan to establish an EV Hub for production of electric vehicles in North America, including investment of \$700 million to re-tool several of its existing auto and powertrain plants and \$3.5 billion with LG Energy Solution (LGES) to establish a joint venture EV battery production facility in Jeffersonville, Ohio.
- Honda Aircraft Company reveals a new upgraded aircraft the HondaJet Elite II.
- Honda provides more than \$2 million in financial support for 25 organizations across the U.S. that are focused on teen driver safety.
- Associates at three Honda plants in North America (Honda of Canada Mfg., Indiana Auto Plant and East Liberty Auto Plant in Ohio) celebrate the production start of the all-new 2023 Honda CR-V hybrid.
- Honda teases the all-new 2023 Honda Accord with sleek styling, improved hybrid performance, and Honda's first integration of Google built-in.
- Honda Motor Co., Ltd. begins sales of the Honda Power Pack Exchanger e: battery swapping station with the first units delivered to Gachaco Inc.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2022 (Continued)

- Honda Motor Co., Ltd., establishes a strategic partnership with Hanwa Co., Ltd. (Hanwa), toward stable procurement of essential metals for batteries necessary for its electrified vehicles.
  - Honda announces plans to introduce 10 or more electric motorcycle models globally by 2025 to realize carbon neutrality with a primary focus on electrification.
  - Production of the all-new 2023 Honda CR-V begins in North America, led by Honda of Canada Mfg.
  - The 2023 Acura Integra's turbocharged engine wins a "Wards 10 Best Engines & Propulsion Systems" award.
  - Honda advances its longstanding partnership with the Hispanic Scholarship Fund with a \$1 million donation to support Latino undergraduate students.
- Honda Racing Corporation (HRC) announces that it will continue to provide technical support for Red Bull Powertrains (RBPT) relating to Formula 1 power units from 2023 to the end of 2025.
  - Honda Motor Co., Ltd. signs an agreement to transfer all shares of Honda Lock Mfg. Co., Ltd. (Honda Lock), to MinebeaMitsumi Inc., a manufacturer of machinery components and electronic devices.
  - Acura unveils the all-new, electrified Acura ARX-06 prototype sports car ahead of its competition debut at the Rolex 24 Hours at Daytona.
  - Acura debuts the Acura Precision EV Concept at Monterey Car Week, previewing the performance brand's future design language for the electrified era starting in 2024.
  - Acura announces that its first all-new full-electric SUV coming to market in 2024 will be named the Acura ZDX along with a ZDX Type S variant.
  - LG Energy Solution and Honda Motor Co., Ltd., establish a joint venture (JV) company to produce lithium-ion batteries in the U.S. to power Honda and Acura EV models for the North American market.

 Honda debuts the all-new 2023 Honda CR-V with a rugged and sophisticated design, along with a new, more advanced 4th-generation hybrid-electric system.

Julv

June

- Honda reveals the most powerful, all-new 2023 Honda Civic Type R at a special event in Los Angeles with NTT INDYCAR SERIES driver Colton Herta behind the wheel.
- Honda reveals its all-new 2023 HR-V boasting its sportier design, more responsive powertrain, upscale cabin and desirable tech features.
  - The 2023 Acura Integra makes its motorsports debut at the 100th running of the "Race to the Clouds" at The Broadmoor Pikes Peak International Hill Climb.
  - Sony Group Corporation ("Sony") and Honda Motor Co., Ltd. ("Honda") sign a joint venture agreement to establish a new company — Sony Honda Mobility — to engage in the sale of high-value-added electric vehicles (EVs) and provide services for mobility.
  - GAC Honda Automobile Co., Ltd. (GAC Honda), a Honda automobile production and sales joint venture in China, begins construction of its new EV plant.
  - Honda ties for the leading automaker in Cars.com 2022 American-Made Index with four models in the top 10 and seven Honda and Acura models ranking among the top 20.
  - Honda offers a first look at the all-new 2023 CR-V interior, advancing the Honda interior design direction with its sporty, modern cabin.
  - Honda Motor Co., Ltd., joins the international technical review panel comprised of FAA and aviation OEMs, which evaluates the safety of sustainable aviation fuels (SAF) and supports the standardization of SAF.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2022 (Continued)

- May
  Production of Acura Integra begins at Honda's Marysville Auto Plant in Ohio, marking the first time the iconic model is built in America.
  The all-new 2023 Honda Odyssey goes on sale with an expressive new Sport model, and introducing the Honda Complimentary Maintenance Plan.
  - Honda offers a first look at the styling of the adventure-ready Prologue Electric SUV coming in 2024 and shares plan to accelerate EV sales toward 2030.
  - Honda issues its first-ever Inclusion & Diversity Report as part of the company's commitment to advancing inclusion, diversity and equity in America.
- April All-new 2023 Honda HR-V goes on sale, with more refined, youthful, and athletic styling.
  - GM and Honda announce plans to codevelop a series of so-called Affordable EVs based on a new global architecture using next-generation Ultium battery technology, targeting the world's most popular vehicle segments.
  - Honda's all-new Civic Type R sets a new lap record at the Suzuka Circuit.
  - Honda introduces its progress toward its electrification and business transformation for the future including a shift in focus from non-recurring hardware sales business to recurring business, allocation of 5 trillion yen in electrification and software technologies, a target to launch 30 EV models globally by 2030, and plans to build a demonstration line for the production of all-solid-state-batteries.
  - Honda announces its new focus on increasing hybrid volume with core models including the CR-V, Accord and Civic.
  - Honda Motor (China) Investment Co., Ltd. (HMCI) announces that Dongfeng Honda Automobile Co., Ltd., a Honda automobile production and sales joint venture in China, is beginning sales of the all-new e:NS1 electric vehicle model.
  - Honda's power equipment R&D and manufacturing operations become part of American Honda Motor Co., Inc.

- Sony and Honda sign memorandum of understanding to form a strategic alliance that aims to create a new era of mobility and mobility services.
  - Honda issues U.S. dollar-denominated Green Bonds (Unsecured Straight Bonds) to accelerate its environmental initiatives.
  - Acura reveals the 2023 Acura Integra, an icon and a premium performance gateway for a new generation.

March

- Honda makes a financial donation to the Japanese Red Cross Society to support humanitarian efforts to help address the crisis in Ukraine.
- Honda announces plans to install a stationary fuel cell power station on its corporate campus in Torrance, Calif. by early 2023 as a first step toward commercialization of zero-emission backup power generation.
- Honda opens its new \$124 million state-of-the-art wind tunnel facility, Honda Automotive Laboratories of Ohio (HALO).
- Honda and Acura launch new "HondaTrue Used" and "Acura Precision Used" expanding the availability of each brand's Certified Used-Vehicles up to 10-years old.
- February Honda shares its learnings from its 'Green Dealer' Program and leverages 10 years of experience to lead the auto industry toward more environmentally responsible dealership operations.
  - The 2022 Acura MDX, RDX, TLX and Honda Accord, Insight, Odyssey and Civic Sedan and Hatchback earn IIHS TOP SAFETY PICK+, and CR-V earns TOP SAFETY PICK.
  - The HondaJet becomes the most delivered aircraft in its class for the fifth consecutive year.
- Honda Motor (China) Investment Co., Ltd., announces Dongfeng Honda Automobile Co., Ltd., to build a dedicated electric vehicle production plant.
  - All-new Honda Civic named 2022 North American Car of the Year.
  - Honda signs a joint development agreement with SES, an EV battery research and development company.
  - Production of the all-new limited-edition Acura NSX Type S begins at Honda's Performance Manufacturing Center.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

December	<ul> <li>2022 Honda Passport goes one sale with its rugged new styling, including its new TrailSport model that adds emotion and adventure.</li> </ul>	October	<ul> <li>Honda unveils its New Honda SENSING 360 omnidirectional safety and driver-assistive system with plans to apply this next generation of its advan suite of safety and driver-assistive technologies to all new Honda and Acura models in the U.S. by 2030.</li> </ul>
	<ul> <li>Acura confirms its collaboration with ORECA to design and develop the new, electrified Acura ARX-06 LMDh Chassis for 2023.</li> </ul>		
<ul> <li>Honda Research nanoribbons in a</li> <li>Honda Research monitoring syste</li> <li>American Honda Southeast and N</li> <li>Honda Alabama</li> </ul>	<ul> <li>Honda Research Institute USA, Inc., synthesizes atomically thin nanoribbons in a breakthrough for quantum electronics.</li> <li>Honda Research Institute USA, Inc., develops a new road condition monitoring system to enhance safety.</li> <li>American Honda donates \$500,000 to support tornado relief efforts in the Southeast and Midwest.</li> <li>Honda Alabama Auto Plant begins the production of the 2022 Honda Passport and the first-ever Passport TrailSport model.</li> </ul>		<ul> <li>Honda Aircraft Company unveils its HondaJet 2600 concept in NBAA 2021.</li> <li>Honda initiates its new program specifically to support and promote young driver safety and education.</li> <li>Honda teases the all-new 2022 Honda Civic Si, the best-handling and most fun-to-drive Civic Si ever.</li> <li>The 11th-Generation Honda Civic wins 2021 Wards 10 Best Interiors and Wards 10 Best User Experience Awards from WardsAuto.</li> <li>Honda introduced its initiatives for the utilization of Honda Mobile Power Pack,</li> </ul>
November	<ul> <li>Production of the 2022 Acura MDX Type S begins in the company's auto facility in East Liberty, Ohio.</li> <li>Honda strengthens its commitment to Corporate Social Responsibility</li> </ul>		<ul> <li>Provide and swappable batteries.</li> <li>Honda announces its plans to begin its battery sharing service for electric tricycle taxis in India during the first half of 2022.</li> </ul>
	<ul> <li>in America with a strategy that includes new charitable funding opportunities.</li> <li>Honda announces its all-new 2022 Honda Civic Si, setting a new standard for sport compact sedans.</li> <li>New Acura Integra Prototype makes its global debut; previews a premium sport compact for a new generation.</li> <li>Honda's Alabama Auto Plant marks 20 years of auto production.</li> <li>Honda tests its prototype Autonomous Work Vehicle at a Black &amp; Veatch solar construction site.</li> </ul>	September	<ul> <li>Honda introduces TrailSport, its new design direction to advance rugged off-road design and capability of light trucks.</li> <li>Honda continues to drive toward its electrified future — announces its initial annual sales target of 70,000 units for the Prologue SUV.</li> <li>Honda begins the production of the 2022 Civic Hatchback at its Indiana Auto Plant; marking the first time the Civic Hatchback being built in America.</li> <li>Acura debuts its new 2022 Acura RDX at the Acura Grand Prix of Long Beach with its new styling, more features and available Long Beach Blue</li> </ul>
	<ul> <li>Honda Accord wins 2022 Car and Driver 10Best Award for the 36th time, making Accord the most honored vehicle in 10Best history.</li> <li>SoftBank Corp. and Honda start a use case-based verification of technologies to reduce collisions between pedestrians and vehicles using 5G SA and cellular V2X.</li> <li>Honda retains its top position among all full-line automakers in both fuel efficiency and lowest CO<sub>2</sub> emissions according to the latest U.S. EPA Trends Report.</li> <li>Honda unveils its world premiere of advanced future safety technologies toward the company's realization of its goal for zero traffic collision fatalities by 2050.</li> </ul>		<ul> <li>Pearl Paint.</li> <li>Honda introduces the 2022 Honda Passport with a new rugged exterior redesign and the first-ever Passport TrailSport, further advancing Honda's new rugged design direction for its light truck lineup.</li> <li>Honda and Google collaborate on in-vehicle connected services to be integrated into an all-new model that will come to market in the second half of 2022 in North America.</li> <li>Honda introduces its initiatives in new areas including the Honda eVTOL, Honda Avatar Robot, field of space technology, lunar surface, and reusable small rockets.</li> </ul>

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2021 (Continued)

August	<ul> <li>Honda embraces long-term remote work opportunities for U.S. associates.</li> <li>Honda and four other automakers release a California Framework Automakers' joint statement on new federal vehicle emissions standards.</li> </ul>	April (cont.)	<ul> <li>Honda's powersports R&amp;D and manufacturing operations become part of American Honda Motor Co., Inc.</li> <li>Honda of South Carolina Mfg., responsible for powersports manufacturing in the U.S., becomes part of the Powersports business unit within American Honda Motor Co., Inc.</li> </ul>
	<ul> <li>Acura debuts its limited production 600hp NSX Type S at Monterey Car Week. The best-performing road-legal NSX ever, the limited-production 2022 NSX Type S supercar celebrates the supercars' final model year.</li> <li>Acura announces the return of the Acura Integra.</li> </ul>		
		March	<ul> <li>Honda launches limited lease sales of Honda Legend in Japan equipped with next generation Honda SENSING<sup>®</sup> Elite safety system, making it the first</li> </ul>
June	<ul> <li>All-new 2021 Acura TLX Type S goes on sale, powered by new Turbo V6 engine created for Type S and manufactured exclusively at the Anna Engine Plant in Ohio.</li> </ul>	February	<ul> <li>production vehicle in the world with SAE Level 3 automated driving features.</li> <li>The HondaJet becomes the most delivered aircraft in its class for the fourth consecutive year.</li> </ul>
	<ul> <li>All-new, 11th generation 2022 Honda Civic Sedan goes on sale. Honda also reveals 2022 Civic Hatchback, that will be made in America for the first time at the Indiana Auto Plant, starting in summer 2021.</li> <li>Honda Motor Co., Ltd. begins supplying its eGX electrified DC power unit to Original Equipment Manufacturer (OEM) customers in Japan for use as a</li> </ul>		<ul> <li>Honda Motor Co., Ltd. announces Toshihiro Mibe as new President &amp; CEO.</li> <li>Honda leads auto industry with eight plants in America earning the Environmental Protection Agency (EPA) ENERGY STAR award.</li> </ul>
			• Sales begin of the all-new 2022 Acura MDX, creating a new flagship of the Acura brand.
May	<ul> <li>power source in small-sized work equipment. Honda will expand sales in other regions including the U.S. and Europe.</li> <li>Production of the all-new, 2022 Honda Civic Sedan begins at Honda of</li> </ul>	January	<ul> <li>2021 Honda Ridgeline goes on sale, a significant refresh that advan the Honda brand's effort to better communicate the "rugged" capabilities of its light truck lineup.</li> </ul>
iviay	<ul> <li>Production of the all-new, 2022 nonda civic Sedan begins at holda of Canada Mfg. in Alliston, Ontario.</li> <li>Honda Aircraft Company revealed a new upgraded aircraft, the "HondaJet Elite S," that will replace the HondaJet Elite and continue to be produced exclusively in North Carolina.</li> </ul>		<ul> <li>American Honda streamlines its Auto Sales and Parts &amp; Service Field operations to enable a more agile response to local market needs.</li> <li>Honda announces collaboration with Cruise and General Motors on self-driving vehicles for its autonomous vehicle mobility service (MaaS) business in</li> </ul>
April	• Honda announces vision for 100% EV Sales in North America by 2040 including battery-electric and fuel cell electric vehicles, as part of a global announcement that includes new commitments to advances in environmental and safety technology.		<ul> <li>Japan, based on the development and commercial agreements signed in October 2018.</li> <li>Honda leads full-line automakers in fuel efficiency and lowest CO<sub>2</sub> emissions, according to the U.S. Environmental Protection Agency (EPA)</li> </ul>
	<ul> <li>Honda unifies all of its automobile manufacturing facilities in the U.S. related to frame, engine, transmission, and related engineering and purchasing operations into one new company, named Honda Development &amp; Manufacturing of America, LLC (HDMA).</li> </ul>		<ul> <li>2020 Automotive Trends Report.</li> <li>Production of the all-new 2022 Acura MDX begins at Honda's East Liberty Auto Plant in Ohio.</li> </ul>
	<ul> <li>Honda's U.S. automobile product design and certain market research functions within Honda's Los Angeles Center are integrated into American Honda Motor Co., Inc.</li> </ul>		

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 2020

December	<ul> <li>New airbag technology in 2021 Acura TLX wins a Popular Science "Best of What's New" Award.</li> <li>Honda Motor Co., Ltd. is selected for the fourth consecutive year as a</li> </ul>	April	<ul> <li>General Motors and Honda agree to jointly develop two all-new electric vehicles for Honda to be sold in the U.S. and Canada, utilizing GM's global EV platform powered by proprietary Ultium batteries.</li> </ul>	
November	<ul> <li>component of the Dow Jones Sustainability World Index.</li> <li>Honda Motor Co., Ltd. begins sales of the all-new N-ONE mini-vehicle at</li> </ul>	March	<ul> <li>Dave Gardner, president &amp; CEO of Honda Canada, named Executive Vice President and Business Unit Head of Automobile Sales for</li> </ul>	
	dealerships across Japan.		American Honda. • The 2020 CR-V Hybrid launches as Honda's most powerful and	
October	<ul> <li>Honda receives Type Designation for Level 3 Automated Driving in Japan.</li> <li>Honda announces it will conclude its participation in Formula One (F1) Grand Prix race series as a power unit supplier effective at the end of the 2021</li> </ul>	fuel-efficier offering in t • Honda rank	fuel-efficient CR-V and as the Honda brand's first hybrid light-truck offering in the U.S., while earning an IIHS TOP SAFETY PICK rating.	
August	race season.		<ul> <li>Honda ranked as the most fuel-efficient full-line automaker in America in the latest report from the U.S. Environmental Protection Agency.</li> </ul>	
August	<ul> <li>Production of the all-new 2021 Acura TLX sport sedan begins at Honda's Marysville Auto Plant in Ohio.</li> </ul>	February	HondaJet is the most delivered aircraft in its class for the third	
July	<ul> <li>Contemporary Amperex Technology Co., Limited (CATL) and Honda sign agreement to form a comprehensive strategic alliance on new energy vehicle batteries to strengthen their strategic partnership and promote the</li> </ul>		<ul> <li>consecutive year.</li> <li>The 2020 Accord, CR-V and three Civic models each earn IIHS TOP SAFETY PICK ratings, and Insight earns TOP SAFETY PICK+.</li> </ul>	
	popularization of electrified vehicles. The first model equipped with a CATL battery is scheduled to be launched in the Chinese market in 2022.	January	90,707 units, as HR-V and CR-V set new annual records	<ul> <li>American Honda sets new all-time record for U.S. light-truck sales of 90,707 units, as HR-V and CR-V set new annual records and Honda posts</li> </ul>
June	<ul> <li>American Honda dominates Cars.com 2020 American-Made Index with seven of the top 20 models: Honda Odyssey, Ridgeline, Passport, Pilot, Accord and Acura MDX and RDX.</li> <li>Honda and GM Fuel Cell System Manufacturing partnership produces</li> </ul>		<ul> <li>a second straight year as the retail #1 passenger car brand in America.</li> <li>Production of the 2020 CR-V Hybrid begins at Honda Manufacturing of Indiana, joining the Insight (Indiana) and Accord Hybrid (Ohio) as the third electrified Honda-brand vehicle made in America.</li> </ul>	
	hand sanitizer for use by associates and for health care facilities.		Honda R&D Americas earns Ohio EPA's Platinum Environmental	
May	<ul> <li>Honda begins making vital ventilator parts for Dynaflo to help COVID-19 patients.</li> </ul>		Stewardship Award. • Honda of America Mfg. produces its 20 millionth automobile in Ohio.	

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2019			
December	<ul> <li>Honda sets all-time calendar year records for automobile production in China.</li> <li>Honda reaches 400 million-unit milestone in cumulative global motorcycle production.</li> <li>Honda Aircraft Company begins deliveries of HondaJet Elite to China.</li> <li>Honda's East Liberty Auto Plant in Ohio marks 30 years of production.</li> <li>Honda Accord named to Car and Driver 10Best List for the 34th time, more than any other vehicle.</li> </ul>	August	<ul> <li>Honda Motor de Argentina announces that it will discontinue production of automobiles in 2020 and focus its production operations on motorcycles.</li> <li>Acura Type S Concept debuts at Monterey Car Week.</li> <li>Honda announces that it plans to race in the 2022 INDYCAR Racing season when it adopts hybrid powertrains.</li> <li>Honda announces the development of a new passenger front airbag technology designed to better protect occupants in a wide range of frontal and angled collision scenarios, with development led by</li> </ul>
November	• 2020 Honda CR-V named Green SUV of the Year by Green Car Journal.		Honda R&D Americas.
	<ul> <li>Honda is the top-winning brand in the annual Kelley Blue Book Best Buy Awards, led by the 2020 Honda Civic as a six-time winner in the Compact Car category.</li> </ul>	July	<ul> <li>Honda Aircraft Company breaks ground on new wing production facility in Greensboro, NC.</li> </ul>
October	<ul> <li>Honda Motor Co. unveils an all-new Fit at the 46th Tokyo Motor Show.</li> <li>Honda Aircraft Company announces the first installation of a medevac configuration on the HondaJet Elite at the 2019 NBAA Business Aviation Convention and Exhibition.</li> </ul>		<ul> <li>Honda begins sales of all-new N-WGN and N-WGN Custom in Japan.</li> </ul>
		June	<ul> <li>American Honda dominates Cars.com 2019 American-Made Index with six of the top 10 models: Honda Odyssey, Ridgeline, Passport and Pilot, and Acura MDX and RDX.</li> </ul>
	<ul> <li>Honda wins three premier world Grand Prix category riders titles — MotoGP, Motocross and Trials.</li> </ul>		
	<ul> <li>Honda R&amp;D Co. acquires Drivemode, developer of smartphone apps for drivers.</li> </ul>		
September	<ul> <li>Honda listed on Dow Jones Sustainability World Index for the third consecutive year.</li> </ul>		
	<ul> <li>Honda's cumulative worldwide power products production reaches 150 million units.</li> </ul>		
	<ul> <li>Honda de Mexico announces that it will shift production of the HR-V from its Guadalajara plant to its Celaya plant in early 2020.</li> </ul>		
	<ul> <li>2019 Honda Passport earns IIHS TOP SAFETY PICK rating.</li> </ul>		

- Honda announces that it has secured auto industry's largest renewable energy purchase for renewable wind and solar power.
- Honda marks 40th anniversary of manufacturing products in America.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2019 (Continued)

Мау	<ul> <li>Honda Transmission Mfg. of America becomes the first automotive transmission plant in U.S. to earn EPA ENERGY STAR Certification.</li> </ul>	March	<ul> <li>Honda e Prototype electric vehicle makes its world debut at the Geneva Auto Show.</li> </ul>
	<ul> <li>Honda Manufacturing of Indiana (HMIN) produces 2 millionth vehicle.</li> <li>Honda Aircraft Company announces plan to expand production in</li> </ul>		<ul> <li>Honda Motor Europe announces commitment to total electrification of automotive product lineup by 2025.</li> </ul>
	Greensboro, NC by investing an additional \$15.5 million in a new		<ul> <li>Honda celebrates 50th anniversary of operations in Canada.</li> </ul>
	<ul> <li>82,000-square-foot facility.</li> <li>Honda Motor Co., Ltd. global CEO Takahiro Hachigo shares plans to strengthen global automobile operations announcing a new Honda Architecture that will help streamline new-model development costs, reductions in the complexity</li> </ul>		<ul> <li>The East Liberty and Marysville, Ohio, auto plants each earn 13th consecutive U.S. EPA Energy Star certification, while the Greensburg, Indiana plant earns 7th certification and the Anna, Ohio engine plant earns first ENERGY STAR certification for Outstanding Energy Efficiency.</li> </ul>
	of its global model lineup at the trim and options level, and the application of Honda's innovative two-motor hybrid technology to all Honda models globally in the coming years.		• Honda is recognized as the most fuel-efficient automaker in America by the U.S. EPA based on model year 2017 industry data.
April	<ul> <li>Honda sets all-time fiscal year records for automobile production in Asia and China.</li> <li>Honda NV Concept debuts at Auto Shanghai 2019.</li> <li>Dongfeng Honda completes construction of third Auto plant in Wuhan, Hubei Province, China.</li> <li>Acura debuts the handcrafted, limited edition 2020 TLX PMC Edition at the New York International Auto Show.</li> </ul>		<ul> <li>Honda Green Dealer Environmental Leadership Program wins 2019 Climate Leadership Award.</li> </ul>
		February	Honda Australia celebrates 50 years of operations.
			<ul> <li>Honda Aircraft Company announces that HondaJet is the most delivered aircraft in its class in 2018.</li> </ul>
			<ul> <li>Honda begins operations at new automobile production plant in Brazil.</li> </ul>
			<ul> <li>All-new 2019 Honda Passport five-passenger SUV launches nationwide, delivering a more powerful and rugged experience than CR-V and a more personal and sporty character than the three-row Pilot.</li> </ul>
		January	<ul> <li>Production of 2019 Honda Talon sport side-by-side begins in South Carolina.</li> </ul>
			<ul> <li>American Honda posts 4th consecutive light truck sales record, along with record sales of electrified vehicles in 2018.</li> </ul>
			<ul> <li>Honda finishes 2018 as the retail #1 passenger car brand in America,</li> </ul>

according to retail sales data from Urban Science.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2018			
December November	<ul> <li>Honda begins production of all-new 2019 Passport in Lincoln, Alabama.</li> <li>Honda opens a new motorcycle factory in Bangladesh.</li> </ul>	June (cont.)	<ul> <li>American Honda is the most represented automaker in the Cars.com 2018 American-Made Index.</li> </ul>
	<ul> <li>Honda unveils the all-new 2019 Honda Passport at the Los Angeles Auto Show.</li> </ul>		<ul> <li>American Honda installs one of Southern California's largest corporate owned, on-site solar arrays in a commercial building and one of the</li> </ul>
October	<ul> <li>Honda announces it will join Cruise and General Motors to fund and develop a purpose-built autonomous vehicle. Honda's total commitment to the project will be \$2.75 billion over 12 years, which includes a \$750 million equity investment in Cruise.</li> <li>Honda demonstrates new "Smart Intersection" vehicle-to-infrastructure technology in Marysville, Ohio.</li> </ul>	Мау	<ul> <li>company's largest on-site renewable energy installations in the world.</li> <li>Honda Manufacturing of Indiana, LLC begins mass production of 2019 Honda Insight hybrid sedan.</li> <li>East Liberty, Ohio plant begins mass production of the third-generation</li> </ul>
			<ul> <li>2019 Acura RDX.</li> <li>Honda Aircraft begins sales of the HondaJet in the Middle East.</li> <li>Honda Clarity Series Earns Coalition for Clean Air 2018 California Air Quality Award.</li> </ul>
	<ul> <li>Honda Vietnam Co., Ltd. (HVN) celebrates the twenty-five millionth motorcycle production achievement at Hanam and Vinh Phuc factory.</li> </ul>		
	<ul> <li>Honda Manufacturing of Indiana celebrates its 10th anniversary.</li> <li>Honda shows ROAV (Rugged Open Air Vehicle) Concept at 2018 SEMA Show.</li> </ul>		<ul> <li>HondaJet Elite unveiled at the 2018 European Business Aviation Convention and Exhibition (EBACE), with extended range, lower cabin noise and advanced avionics to enhance safety of flight.</li> </ul>
September	Honda is selected for second consecutive year to join the Dow Jones		Acura ARX-05 DPI racecar claims its first win with a victory, at Mid-Ohio.
August	Sustainability World Index. • Honda Aircraft Company begins deliveries of new HondaJet Elite.	April	<ul> <li>Honda surpasses one million vehicles on U.S. roads with Honda Sensing<sup>®</sup> technology.</li> </ul>
	Acura debuts freshened 2019 NSX at Monterey Car Week.		<ul> <li>Honda Aircraft receives the 2018 Foundation Award for Excellence from the American Institute of Aeronautics and Astronautics (AIAA).</li> </ul>
July	<ul> <li>Honda announces PCX HYBRID Scooter, the world's first mass-produced motorized scooter equipped with a motorcycle hybrid system.</li> </ul>	February January	HondaJet is most delivered jet in its class for 2017.
	<ul> <li>Honda celebrates 20 years of powersports production in South Carolina. Honda introduces a new SmartCharge<sup>™</sup> beta program that allows</li> </ul>		Urban EV concept debuts at the Geneva Auto Show.
			<ul> <li>Honda builds its 25 millionth automobile in the United States.</li> </ul>
	electric vehicle customers to reduce the environmental footprint of charging their electric car.		<ul> <li>Honda introduces 3E (Empower, Experience, Empathy) Robotics Concept at CES 2018.</li> </ul>
June	<ul> <li>Honda Aircraft begins sales of the HondaJet in Japan.</li> </ul>		<ul> <li>Honda Accord named 2018 North American Car of the Year.</li> </ul>
	<ul> <li>Honda and General Motors announce an agreement for new advanced chemistry battery components, including the cell and module, to accelerate both companies' plans for all-electric vehicles.</li> </ul>		<ul> <li>Acura introduces all-new RDX Prototype at North American International Auto Show.</li> </ul>
	<ul> <li>Honda Manufacturing of Indiana begins mass production of 2019 Insight hybrid sedan, with hybrid batteries produced at the Marysville, Ohio plant and the innovative hybrid power unit assembled at Honda</li> </ul>		

Transmission Manufacturing.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

LUII	

2017			
December	<ul> <li>Honda Clarity Plug-In goes on sale at dealerships nationwide.</li> <li>American Honda sets 3rd straight annual sales record, as Honda brand earns 4th consecutive record year.</li> <li>Honda Sets All-Time Calendar Year Production Records for Automobile Production, Worldwide, Overseas, in Asia and China.</li> </ul>	August July	<ul> <li>Acura reveals ARX-05 (Acura Racing eXperimental, generation 5) prototype race car, announced plans to enter competition at the Rolex 24 in Daytona in January 2018.</li> <li>Honda announces plans to consolidate vehicle production from its Yorii and Saitama plants to the Yorii plant by FY2022, and for Yorii to lead the</li> </ul>
November	<ul> <li>Honda CR-V named Motor Trend 2018 Utility of the Year.</li> <li>Honda Clarity Series named 2018 Green Car of the Year<sup>®</sup> by Green Car Journal.</li> <li>Honda Accord receives Car and Driver 10 Best Award an unprecedented 32nd time.</li> </ul>		<ul> <li>development of new production technologies to be shared globally.</li> <li>Honda announces plan to discontinue its F1 partnership with McLaren race team, established in 2015, at the conclusion of the 2017 season.</li> <li>Honda unveils Urban EV Concept at Frankfurt International Motor Show, setting the direction for production model launching in 2019.</li> </ul>
October	<ul> <li>Honda engine production in Ohio reaches 25 million.</li> <li>Transfer of Acura MDX production from Alabama to East Liberty, Ohio is completed.</li> <li>HondaJet begins sales in China.</li> </ul>		<ul> <li>Acura NSX GT3 earns its first Pirelli World Challenge victory at Utah Motorsports Campus.</li> <li>Honda Clarity Electric begins lease sales in California and Oregon.</li> <li>Acura NSX GT3 goes on sale globally.</li> </ul>
September	<ul> <li>Honda invests \$267 million and adds 300 new jobs in Ohio to support production of the 2018 Honda Accord.</li> </ul>		

• Honda announces a multi-year agreement with Scuderia Toro Rosso race team to run Honda power units beginning with the 2018 Formula 1 season.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2017 (Continued)

June	<ul> <li>2017 Civic Type R, America's first Type R-badged Honda, goes on sale.</li> <li>Acura NSX GT3 wins its first IMSA WeatherTech SportsCar Championship,</li> </ul>	March	<ul> <li>Honda invests \$85 million to enhance manufacturing flexibility at Honda Manufacturing of Alabama.</li> </ul>
	<ul> <li>in Detroit.</li> <li>Acura TLX A-Spec and TLX GT win Open and Exhibition classes, respectively, at Broadmoor Pikes Peak International Hill Climb.</li> <li>Honda Aircraft Company secures Canadian Type Certification for HondaJet.</li> </ul>		<ul> <li>2017 MDX Sport Hybrid, utilizing NSX-derived electrified SH-AWD powertrain, goes on-sale in the U.S.</li> <li>Acura surpasses 100,000-unit mark in U.S. sales of vehicles equipped with the AcuraWatch<sup>®</sup>.</li> <li>Honda begins U.S. production of new 10-speed automatic transmission at Honda Precision Parts of Georgia.</li> </ul>
viay	<ul> <li>Honda Proving Center in Mojave Desert returns to operation with major renovations.</li> </ul>		
April	<ul> <li>Freshened 2018 Acura TLX debuts with aggressive new design and A-Spec variant.</li> <li>Kelley Blue Book names Honda 2017 Best Value Brand.</li> <li>Honda introduces Miimo robotic lawn mower in the U.S.</li> <li>Honda invests \$124 million for advanced wind tunnel test facility in Ohio.</li> <li>Honda Clarity Plug-in Hybrid and Clarity Electric debut at 2017 New York International Auto Show.</li> <li>Honda Manufacturing of Alabama begins mass production of 5th-generation 2017 Honda Odyssey minivan.</li> <li>2017 Civic Type R claims title as world's fastest front-wheel drive production car with record Nurburgring lap time.</li> <li>Honda Silicon Valley takes on global role as new company: Honda R&amp;D Innovations, Inc. (Honda Innovations), and expands Honda Xcelerator open innovation initiative to Europe, Israel, Japan and China.</li> </ul>	February	<ul> <li>Honda announces establishment of R&amp;D Center X to take responsibility for new value areas that include robotics technology, mobility system and energy management.</li> <li>Honda Manufacturing of Indiana begins production of its first SUV, the 2017 CR-V.</li> <li>Honda enters partnership with DRIVE, new smart mobility innovation center in</li> </ul>
			<ul> <li>Honda eners partnership war brive, new smart mobility innovation center in Tel Aviv.</li> <li>Hitachi Automotive Systems and Honda sign MOU aiming to establish a joint venture company for electric vehicle motors.</li> </ul>
		January	<ul> <li>GM and Honda establish industry first joint fuel cell system manufacturing operation in Michigan.</li> <li>All-new 2018 Honda Odyssey makes world debut at the North American International Auto Show.</li> <li>2017 Honda Ridgeline named 2017 North American Truck of the Year.</li> <li>Honda introduces "Cooperative Mobility Ecosystem at 2017 Consumer Electronics Show.</li> </ul>
Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

next-generation of Acura interior design and human-machine interface.

2016			
December	<ul> <li>HondaJet debuts in the Middle East at the Middle East Business Aviation Association Conference.</li> <li>Honda sets an all-time record for single-year North American auto production, with total production of 1,956,196 Honda and Acura vehicles.</li> <li>Honda sets all-time calendar year production records for automobile production worldwide, overseas, in North America, Asia and China.</li> <li>Honda reaches 100 million worldwide automobile production milestone.</li> <li>American Honda sets 2nd consecutive yearly sales record as Honda brand earns 3rd straight record with four models topping their segment in retail sales: Accord, Civic, CR-V and Odyssey.</li> <li>2017 Honda Ridgeline is the first and only pickup truck to earn TOP SAFETY PICK+ rating from IIHS.</li> <li>Southern California customers take delivery of new 2017 Honda Clarity fuel cell sedan.</li> <li>2017 Honda CR-V hits showrooms with premium design, big versatility and fun-to-drive persona.</li> <li>Honda and Alphabet Inc.'s Waymo enter discussions on technical collaboration of fully self-driving automobile technology.</li> </ul>	October	<ul> <li>Acura NSX named Road &amp; Track 2017 Performance Car of the Year.</li> <li>Honda Aircraft expands HondaJet sales to Central America.</li> <li>Honda announces \$53 million investment in Central Ohio facilities to strengthen North American operations.</li> <li>Honda Clarity Fuel Cell gets a 366-mile driving range rating from the U.S. EPA, the highest of any zero-emission vehicle in America.</li> <li>Fifth-generation Honda CR-V launches with new turbocharged engine.</li> <li>Honda Marine receives 2016 IBEX Innovation Award for BF6 outboard angine.</li> </ul>
			outboard engine. • Honda claims 2016 North American Endurance Championship.
		September	<ul> <li>Honda Civic Type R prototype debuts at Paris auto show.</li> <li>Euro-Inspired 2017 Honda Civic Hatchback goes on sale.</li> </ul>
		August	<ul> <li>Honda of South Carolina announces \$45 million, 115,000-square-foot expansion and 250 new jobs to meet growing demand for Honda side-by-side vehicles.</li> </ul>
		July	Honda Aircraft Company receives FAA production certification.
		June	<ul> <li>Refreshed 2017 Acura MDX launches with new styling, including the first application of Acura diamond pentagon grille.</li> </ul>
November	<ul> <li>American Honda celebrates 25 years of support of Ride for Kids™.</li> <li>Honda wins FIM MotoGP World Championship.</li> <li>Honda Accord receives Car and Driver 10Best Award an unprecedented 31st time.</li> </ul>		<ul> <li>Honda establishes R&amp;D Innovations Lab Tokyo with focus on intelligent technologies.</li> <li>All-new 2017 Honda Ridgeline, with first-ever Truck Bed Audio system, launches in the U.S.</li> </ul>
	<ul> <li>East Liberty Plant begins production of all-new 2017 CR-V, the first time a North American plant has lead global production of CR-V.</li> <li>Acura debuts Precision Cockpit at Automobility-LA, showcasing</li> </ul>		

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

## 2016 (Continued)

March

- Honda begins sales of the all-new Clarity Fuel Cell in Japan. Honda signs a new multi-year agreement to continue participation as a February manufacturer in the Verizon IndyCar Series through 2017, with an option The Honda-powered team of Teguila Patron ESM wins the Mobil 1 Twelve to extend the agreement through the 2020 season. Hours of Sebring, following its January 2016 victory at the Rolex 24 at Daytona, marking Honda's first sweep of both America endurance Honda Aero in Burlington, N.C., earns PART 145 repair station certificate race classics. from the U.S. Federal Aviation Administration (FAA) enabling the company to serve as the dedicated maintenance, repair and overhaul (MRO) Acura unveils the NSX GT3 racecar at the New York International operation for the GE-Honda HF120 turbofan engine. Auto Show, announcing its intention to campaign the twin-turbocharged supercar in North America starting in 2017. Acura begins customer order taking for the 2017 Acura NSX supercar with the launch of its online configurator. Honda Manufacturing of Indiana announces \$52 million investment and the creation of 100 new jobs to add production of the Honda CR-V Honda Motor Co. announces intention for two-thirds of global vehicle sales to be electrified by 2030. in early 2017. • Honda HR-V is named 2015 Green SUV of the Year® by the Green The all-new 2016 Honda Civic Coupe goes on sale as the second variant in January an expanded lineup of 10th-generation Civic models. Car Journal. The Acura Precision Concept makes its world debut at the 2016 Thai Honda celebrates 50 years of operations. North American International Auto Show, showcasing the future Honda Vietnam celebrates its 20th anniversary. styling direction for all Acura models. The all-new 2016 Honda Civic is named the 2016 North American Car of the Year. Acura NSX VIN 001 is auctioned for charity at Barrett-Jackson and raises \$1,200,000 for The Pediatric Brain Tumor Foundation and Camp Southern Ground.
  - The Honda-powered team of Tequila Patron ESM wins the Rolex 24 at Daytona sports car endurance race.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2015			
December	<ul> <li>Honda marks 40 years of R&amp;D operations in North America.</li> <li>American Honda reports an all-time automobile sales record, and second consecutive record sales year for its Honda Division.</li> <li>Honda sets an all-time record for single-year North American auto production, with total production of 1,862,491 Honda and Acura vehicles.</li> <li>HondaJet receives Type Certification from the Federal Aviation Administration and Honda Aircraft Company begins its first customer deliveries of HondaJet.</li> <li>Honda invests \$25 million to renovate the Honda Proving Center of California.</li> <li>Honda earns a perfect climate disclosure score of 100 in the Carbon Disclosure Project Japan 500 Climate Change Report 2015.</li> </ul>	September	<ul> <li>Honda celebrates the production of its 30-millionth automobile in North America.</li> <li>All-new, dynamically styled 10th-generation 2016 Civic Sedan launches in America, with development led for the first time by Honda R&amp;D Americas and global production led for the first time by a North American plant, Honda Canada Manufacturing. The 2016 Civic Sedan is the first model to make Honda Sensing<sup>®</sup> safety and driver-assistive technology available on all trims.</li> <li>Honda announces plans for a \$210 million investment in a new, state-of-the-art paint line at its Marysville Auto Plant to significantly reduce the plant's environmental impact.</li> <li>Honda Project 2&amp;4, the winning entry from Honda's 'Global Design Project,'</li> </ul>
November	<ul> <li>Honda's off-road racing truck, the Ridgeline Baja, debuts with a Class 2 victory at the 48th running of the SCORE Baja 100.</li> <li>Honda reveals Ridgeline Baja Race Truck, a purpose-built racing machine that marks Honda's return to off-road truck racing, showing an early glimpse at the styling direction for the all-new 2017 Honda Ridgeline pickup.</li> <li>Accord earns an unprecedented 30th Car and Driver "10Best" award for model year 2016.</li> </ul>	August	<ul> <li>makes its global debut at the 66th Frankfurt Motor Show.</li> <li>HondaJet makes its first public appearance in South America at the LABACE 2015 show and receives multiple orders.</li> <li>Honda introduces the HSS series snow blowers, made in North Carolina for North American and European markets.</li> <li>Honda opens its first public compressed natural gas fueling station adjacent to its Marysville, Ohio campus.</li> <li>Honda begins lease sales of the Honda Walking Assist Device in Japan.</li> <li>Honda Aircraft Company expands sales of the HondaJet to South America.</li> </ul>
October	<ul> <li>The Honda Clarity Fuel Cell makes its North American debut at the 2015 Los Angeles Auto Show.</li> <li>The all-new Honda Clarity Fuel Cell makes its world debut at the 44th Tokyo Motor Show.</li> <li>American Honda adds 120 new electric vehicle (EV) charging stations on its Torrance, California, campus.</li> <li>Guangqi Honda Automobile Co., Ltd. (GHAC), an automobile production and sales joint venture of Honda in China, commemorates the opening of its third automobile production plant and an engine plant within the property of the existing ZengCheng Plant.</li> </ul>		<ul> <li>Honda opens newest Silicon Valley facility to advance connected-mobility technologies.</li> <li>Honda introduces a refreshed 2016 Accord as one of the first high-volume cars to feature both Apple CarPlay<sup>®</sup> and Android Auto<sup>™</sup> as well as the addition of Honda Sensing<sup>®</sup> advanced safety and driver-assistive technology.</li> <li>Honda of America Mfg. celebrates the 30th anniversary of the Anna Engine Plant in Ohio.</li> <li>Honda begins automobile production in Nigeria.</li> </ul>

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

2015 (Continued)

June	<ul> <li>2016 Honda Pilot is launched as the third-generation of this mid-size SUV to be designed, developed and manufactured exclusively in North America.</li> </ul>	March (cont.)	<ul> <li>Honda announces new, innovative \$1 million Ohio-based workforce development initiative, called EPIC, to prepare the next generation workforce for high-tech positions in the manufacturing industry.</li> <li>Honda Aero receives production certification from the U.S. Federal Aviation Administration (FAA) for its HF120 turbofan engine, marking the first time in 23 years that the FAA issues a certificate to a new company making jet engines in America.</li> <li>Honda Motor Co. along with Toyota Motor Corporation, Nissan Motor Co., Ltd., agree to work together to help accelerate the development of hydrogen station infrastructure for fuel-cell vehicles (FCVs) in Japan.</li> <li>McLaren-Honda reveals new racing car, MP4-30, for the 2015 FIA Formula One (F1) World Championship, fitted with Honda's 1.6 liter V6 engine, the RA615H.</li> <li>Production of the 2016 Acura ILX shifts to the Marysville Auto Plant</li> </ul>		
	<ul> <li>Honda launches a street version of the Moto-GP RC213V-S.</li> <li>Next-generation Acura NSX supercar serves as the official pace car in the 93rd running of the Broadmoor Pikes Peak International Hill Climb.</li> <li>Honda Manufacturing of Alabama begins mass production of the 2016 Honda Pilot, the 3rd generation of the Pilot built in Alabama.</li> <li>The all-new 2016 Honda HR-V Crossover goes on-sale, featuring bold and sporty coupe-like styling, SUV versatility, a 35-mpg highway fuel economy rating (2WD CVT) and Honda packaging magic.</li> <li>Honda of South Carolina Mfg. begins production of the new Pioneer 500 side-by-side and announces \$42 million investment and creation of 42 jobs.</li> </ul>				
				Мау	February
January					
April		<ul> <li>Honda Power Equipment achieves sale mark of 40 million power products to U.S. dealers and distributors since U.S. sales began of</li> </ul>			in Ohio, marking the 20th anniversary of Acura vehicle production in America.
		<ul> <li>outdoor power equipment in 1973.</li> <li>Honda Manufacturing of Alabama begins production at a new \$71.4 million state-of-the-art automated engine assembly facility, marking a breakthrough for highly automated production of automobile engines in North America.</li> </ul>			<ul> <li>Honda kicks off the "Year of Honda," at the North American International Auto Show with an advanced line-up of products coming to market including HondaJet, the Acura NSX supercar, Honda's return to Formula One and the a new Honda fuel cell vehicle launching in 2016.</li> <li>Acura reveals the production version of the next-generation Acura NSX at the North American International Auto Show, 25 years after the original's debut. The new NSX will be developed and produced in the U.S. and is designed to deliver a groundbreaking "New Sports eXperience" for the driver.</li> </ul>
		<ul> <li>HondaJet begins world tour in late April making its first appearances in Japan and Europe, and traveling more than 26,000 nautical miles during the tour, stopping in 13 countries along its flight route.</li> </ul>			
		<ul> <li>Honda unveils ultra-sporty Civic Concept at the New York International Auto Show as a precursor to the 10th-generation Civic Sedan and Coupe models. The 2016 Civic will be the first Honda model to apply new Honda small-displacement turbo engine technology in North America.</li> </ul>			
March	<ul> <li>Honda sets all-time fiscal year automobile production records in North America, Asia and China for the year ending March 31, 2015.</li> </ul>				
	<ul> <li>HondaJet receives provisional type certification (PTC) from the U.S. Federal Aviation Administration (FAA), indicating the FAA's approval of the HondaJet design based on certification testing, design reviews and</li> </ul>				

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- The Honda Heritage Center in Marysville officially opens its doors, including a new museum about the history of Honda in North America during the past 55 years.
- November 2014 marks the global production milestone of Honda's 300-millionth motorcycle a Honda Gold Wing produced at the Kumamoto Factory in Japan.
- Honda announces a \$13.8 million commitment to FirstElement Fuel to build additional hydrogen refueling stations for fuel cell vehicles in California.
- The all-new 2016 Honda HR-V crossover vehicle is unveiled at the Los Angeles International Auto Show.
- The Honda FCX Concept, Honda's fuel-cell vehicle concept, makes its world debut in Japan.
- The American Honda Foundation celebrates its 30th anniversary.
- A refreshed Honda CR-V is named 2015 Motor Trend Sport/Utility Vehicle of The Year.
- The Honda Gold Wing<sup>®</sup> motorcycle celebrates its 40th anniversary with the launch of the 2015 model year, commemorated by a 40th Anniversary Edition of the beloved bike.
- Dr. Michimasa Fujino, president & CEO of Honda Aircraft Company, receives the SAE International Clarence L. (Kelly) Johnson Aerospace Vehicle Design and Development Award for his groundbreaking work on the HondaJet advanced light jet.
- Honda Power Equipment (HPE) celebrates 30 years of production at its Swepsonville, North Carolina plant, announcing a new \$8.5 million investment to add production of a new two-stage snow thrower and the first-ever U.S.-produced Honda generator to its production portfolio.

- Cumulative production of Honda motorcycles in Brazil reaches 20 million units with the rollout of a CG125 TITAN at the Sao Paulo motorcycle plant.
- The first production HondaJet achieves its first flight (June 27, 2014).
- GE Honda Aero Engines delivers the first ship set of HF120 production turbofan engines to Honda Aircraft Company in Greensboro, North Carolina.
- The newest version of Honda's ASIMO humanoid robot, featuring the ability to communicate in sign language, is demonstrated for the first time in the U.S., at the 2014 New York International Auto Show.
- The U.S.-designed, developed and manufactured 2015 Acura TLX makes its world debut at the 2014 New York International Auto Show.
- The Honda Smart Home U.S. begins operation in Davis, California, showcasing Honda's vision for zero net energy living and mobility.
- On March 20, the 10-millionth Honda Accord built in North America rolls off the assembly line at the Marysville Auto Plant, as the company also celebrates cumulative U.S. production of 20 million Honda and Acura automobiles.
- The 2015 Honda Fit subcompact car goes into production at Honda's 8th and newest auto plant in North America, located in Celaya, Mexico, expanding Honda's ability to make small vehicles in the North American region.
- Honda Transmission Manufacturing of America finalizes installation of two power-producing wind turbines at its Russells Point, Ohio plant, making it the first automotive manufacturing facility in the United States to utilize wind power generated on-site.

- GE Honda Aero Engines' HF120 turbofan jet engine is awarded Part 33 certification from the U.S. Federal Aviation Administration, having accumulated more than 14,000 cycles and 9,000 hours of testing.
- The HondaJet receives Type Inspection Authorization from the Federal Aviation Administration (Dec. 20, 2013).
- Honda Aircraft Company's customer service facility receives Federal Aviation Administration Part 145 repair station certification.
- The Honda FCX Concept is unveiled at the 2013 Los Angeles International Auto Show, expressing one potential styling direction for the next-generation Honda fuel cell electric vehicle launching in the U.S. and Japan in 2015.
- The Honda Vezel (HR-V) small SUV is unveiled in Japan, offering the dynamic qualities of an SUV, the elegance of a coupe and the functionality of a minivan.
- Honda announces that it has developed a new gasoline direct-injected VTEC Turbo engine within its Earth Dreams Technology<sup>™</sup> powertrain series, delivering high levels of driving joy and fuel economy. With displacement sizes of 2.0, 1.5 and 1.0 liters, the new engine series is best suited to small- and mid-sized vehicles.
- Honda introduces the more compact, lighter UNI-CUB personal mobility device in Japan, taking another step forward to verify the business feasibility of the technology through a fee-based commercial leasing program.
- The first large-scale U.S. clinical study of Honda's Walking Assist Device is undertaken at the Rehabilitation Institute of Chicago.
- Honda de Mexico marks the beginning of construction on a new \$470 million transmission plant in Celaya, Mexico, which will begin producing continuously variable transmissions in 2015 with an initial annual capacity of 350,000 units.
- Honda Motor Co. earns the highest disclosure scores among all Japanese companies and is named one of the world's most advanced companies in the Carbon Disclosure Project's Global 500 Climate Change Report 2013.
- Production begins at the Saitama Factory's 250,000-unit Yorii plant, utilizing state-of-the-art "green factory" technologies and processes.
- Honda and General Motors announce an agreement to co-develop a next-generation fuel cell system and hydrogen storage technologies, aiming for the 2020 timeframe.

- Honda Aircraft Company announces that its FAA-conforming HondaJet has achieved several key development milestones including aerodynamics/ stall testing, function and reliability, environmental performance and structural testing.
- Honda Motor Co. announces its intentions to participate in the FIA Formula One (F1) World Championship from the 2015 season under a joint project with McLaren.
- Acura announces the establishment of the new \$45 million Performance Manufacturing Center in Marysville, Ohio, where 100 associates will produce the next-generation Acura NSX supercar.
- The 2013 Honda Civic Sedan and Coupe, equipped with the next-gen ACE body structure, are among first compact cars to receive an IIHS Top SAFETY Pick+ safety rating, including a GOOD rating in the Institute's stringent new small overlap frontal collision test.
- Honda Motorcycle & Scooter India Pvt., Ltd. announce plans to create new India R&D center for the development of cutting-edge technology for its customers in the region.
- Honda Motor Co. begins operations at a new 300,000-unit motorcycle plant in Penang, Malaysia, using advanced environmental technologies including a 5,000 kWh/year solar array, high-efficiency coating technology, and a low-VOC emissions electro-deposition process.
- American Honda expands leasing of the Fit EV to customers in select Northeastern U.S. markets, including New York, New Jersey, Connecticut, Maryland and Massachusetts.
- Honda Automobile Thailand announces plans to build a new automobile plant with investment of 44.6 billion yen, initial employment of 1,200 associates and annual capacity of 12,000 units, with operations scheduled to begin in 2015.
- Acura debuts 2014 Acura MDX Prototype and next-generation NSX Concept with full interior design concept at 2013 North American International Auto Show.
- Honda of America Mfg., Inc. announces it will invest \$23 million, hire 50 new associates and construct a 95,000-square-foot expansion to accommodate production build the all-new 2014 Accord Hybrid at the Marysville, Ohio, auto plant beginning in fall 2013.

- The 2013 Honda Accord Sedan, equipped with the ACE IITM body structure, is one of first midsize sedans to earn a TOP SAFETY PICK+ rating from the Insurance Institute for Highway Safety.
- Twenty-five years after the start of U.S. auto exports, the Marysville, Ohio auto plant builds the 1-millionth Honda automobile for export.
- The 2013 Honda Accord and Fit earn Car and Driver 10Best awards, the seventh consecutive year for the Fit and an unprecedented 27th 10Best award for the Accord.
- American Honda launches freshened 2013 Civic Sedan and Coupe.
- Honda R&D Americas opens new Advanced Design Studio in downtown Los Angeles, relocating from its former Pasadena, Calif. home.
- Acura debuts all-new 2014 RLX performance-luxury sedan at the Los Angeles Auto Show.
- Honda marks 30 years of auto production in the U.S., by announcing new \$200 million investment in Ohio transmission and engine plants.
- Honda Aircraft begins HondaJet production.
- American Honda begins sales of eighth-generation Accord, in both Sedan and Coupe variants.
- On August 20, the Marysville, Ohio, auto plant begins mass production of the ninth-generation 2013 Accord, as the plant approaches 30 years of manufacturing Honda automobiles in America.
- American Honda begins leasing the Fit EV all-electric commuter vehicle to customers in Southern California and Oregon.
- Honda of South Carolina (HSC) produces its 2-millionth engine since the start of production at its Timmonsville, S.C., plant in 1998.
- Honda announces expansion plans: Honda Manufacturing of Indiana to invest \$40 million and hire 300 associates to boost capacity by 50,000 vehicles per year and add production of Civic Hybrid in 2013; Honda Manufacturing of Alabama to invest \$115 million and hire 50 associates to increase production by 40,000 vehicles per year and add production of Acura MDX in 2013.
- American Honda announces new HondaLink<sup>™</sup> in-vehicle connectivity system, featuring the first OEM application of Aha<sup>®</sup> radio, to debut on the 2013 Accord and Crosstour models.

- Honda becomes the world's first mobility company to disclose third-party validated estimates of all greenhouse gas (GHG) emissions.
- Acura begins sales of its new ILX sedan, the new gateway vehicle for the Acura brand and the first Acura product with an available hybrid powertrain.
- The compact and innovative Honda UNI-CUB, featuring the world's first omni-directional driving wheel system is unveiled in Japan.
- Honda Manufacturing of Indiana (HMIN) begins production of the Acura ILX and ILX Hybrid sedans on the same line as the Civic Sedan and Civic Natural Gas. The ILX is the first Acura to be produced in Indiana and the first Honda or Acura hybrid vehicle to be produced in North America.
- American Honda launches its first-ever "Green Dealer" program for U.S. Honda and Acura dealers.
- The Acura RLX Concept is unveiled at the New York International Auto Show, where it is announced that Acura's new flagship sedan will feature the first application of Acura Sport Hybrid SH-AWD<sup>®</sup>.
- American Honda announces plans to apply new visibility-enhancing technologies on its automobiles, including rearview cameras, to be applied to over 97% of all model year 2013 Honda models, Expanded View Driver's Mirror and LaneWatch<sup>™</sup> blind-stop display, which will debut on the 2013 Accord.
- Honda Motor Co. and the Japan Metals & Chemicals Co., Ltd. jointly announce the establishment of the world's first process to extract rare earth metals from various used Honda parts in an actual mass-production process.
- The East Liberty, Ohio, auto plant begins production of the Acura RDX luxury crossover SUV.
- Honda introduces 2013 Accord Coupe Concept at the North American International Auto Show, announcing plans to apply new 'powertrain technology and new safety features, including Lane Departure Warning and Forward Collision Warning, to the ninth generation Accord lineup.
- Acura introduces the NSX Concept and ILX Concept, along with a prototype 2013 RDX at the North American International Auto Show.

- Honda debuts the 2013 Fit EV and 2012 Honda CR-V at the 2011 Los Angeles Auto Show.
- The 2012 Civic Natural Gas named Green Car of the Year at the 2011 Los Angeles Auto Show.
- American Honda completes the installation of an 800-cell Honda CIGS solar array at Honda Performance Development in Santa Clarita, Calif.
- Honda Manufacturing of Alabama marks its 10th anniversary of production, announcing plans to invest \$84 million and add 140 new jobs to increase production capacity by 40,000 units to 340,000 vehicles and V6 engines per year in 2013.
- Honda's East Liberty Auto Plant produces its 4-millionth vehicle, a 2011 Honda CR-V.
- American Honda launches 2012 Civic Natural Gas, the fourth generation natural gas-powered Civic, expanding its U.S. retail network to 200 Honda dealers in 36 states.
- Honda certified its tenth and eleventh facilities in North America to LEED green-building standards, the most of any automaker in the region. They are Honda Engineering North America's Anna, Ohio facility and the new Markham, Ontario headquarters of Honda Canada.
- Honda earns the highest score among all Japanese companies in the Carbon Disclosure Project's 2011 "Carbon Disclosure Leadership Index" (CLDI), which rates the world's 500 largest companies on their strategies and corporate governance to address climate change and the reduce greenhouse gas emissions.
- Honda announces plans to build its eighth auto plant in North America, a new \$800 million, 200,000-unit factory in Celaya, Guanajuato, Mexico, slated to begin production of Honda subcompact vehicles in 2014.
- Honda achieves its goal of less than 1 percent waste sent to landfills for all manufacturing plants in North America with ten of 14 plants in operating with absolutely zero waste to landfills.
- American Honda as a corporation earned the top score in the 2011 J.D. Power Initial Quality Survey, including a best-ever result for the Honda brand, the top-ranked non-luxury brand in 2011, an overall third-place finish for Acura, along with seven of eleven segment-leading models, a Platinum Award for the company's Greensburg, Ind. plant, and a Silver Award for its East Liberty, Ohio plant.

- Honda introduces "Blue Skies for our Children" environmental logo and slogan, along with new environmental vision, which calls for realizing "the Joy and Freedom of Mobility" and "a Sustainable Society where People Can Enjoy Life."
- Having achieved its 2010 goals for the reduction of product CO<sub>2</sub> emissions, Honda announces new global CO<sub>2</sub> reduction goals, including a 30 percent reduction in CO<sub>2</sub> from its automobile, motorcycle and power equipment products, compared to the 2000 baseline, by 2020.
- American Honda debuts the all-new 2012 Civic lineup for the U.S., including a Coupe, Sedan, Si Coupe and Sedan, Hybrid and natural gas-powered Civic Natural Gas at the New York International Auto Show.
- The first FAA-conforming HondaJet reaches its maximum operating altitude of 43,000 feet and a maximum speed of 425KTAS (489 mph) at 30,000 feet during flight testing in Greensboro, N.C.
- Guangqi Honda introduces the Li Nian S1 sedan, the first mass-produced model of Guangqi Honda's original automotive brand, Li Nian, the first original brand established by an automobile joint venture in China.
- Honda Motor Co. president Takanobu Ito, appearing at the 2011 Shanghai motor show, announces plans to sell three new hybrid models in China — the Insight, to be sold by Dongfeng Honda; and the Fit Hybrid and CR-Z, to be sold by Guangqi Honda. Mr. Ito also announces Honda's intentions to produce all three hybrid models in China and to begin testing of Honda EV technology with the city of Guangzhou.
- Honda Automobile (Thailand) Co., Ltd. introduces the Honda BRIO small car for the Thailand market. With a starting price of 399,900 baht, the model is expected to raise the bar for eco-cars in terms of packaging, design, comfort and fuel efficiency.
- The 2011 Odyssey becomes the first minivan to earn both a "Top Safety Pick" rating from the IIHS and a five-star Overall Vehicle Score from the NHTSA under new, more stringent crash safety-ratings protocols.
- Honda debuts the 2012 Civic Si and Sedan concept vehicles at the North American International Auto Show in Detroit.

- Honda Transmission Mfg. begins \$70 million, 200,000-square-foot expansion, including the addition of a third assembly line, along with an additional \$25 million in upgrades to improve plant flexibility.
- Honda Aircraft Company, Inc. completes the first flight of an FAAconforming HondaJet, Dec. 20 at 3:31 p.m. EST in Greensboro, N.C.
- Honda begins lease sales of the EV-neo electric scooter to customers in Japan.
- Honda begins demonstration tests of next-generation, electrically powered personal mobility products with the Saitama and Kumamoto prefectures as the next step in its Honda Electric Mobility Network initiative.
- Honda introduces the Fit EV Concept electric vehicle and Honda plug-in hybrid vehicle platform at the 2010 Los Angeles Auto Show.
- The 2011 Accord is the first automobile to earn a five-star rating for Overall Vehicle Score and each of three combined ratings categories frontal, side and rollover — under the NHTSA's modified New Car Assessment (NCAP) crash safety-rating program for the 2011 model year.
- The CR-Z sport hybrid coupe is named Japan Car of the Year for 2010-2011.
- Honda is named "America's Greenest Automaker" for the fifth consecutive time by the Union of Concerned Scientists.
- The Hybrid Jazz makes its world debut at the Paris Motor Show.
- Honda Manufacturing of Alabama, Inc., begins production of the fourth generation, U.S.-designed and developed Honda Odyssey minivan Sept. 1 (U.S. on-sale date of Sept. 30). Two days later, the plant celebrates production of its 2-millionth automobile (and V6 engine), a 2011 Honda Pilot.
- All-new Honda CR-Z sport hybrid coupe introduced in the U.S. and Canada.
- An all-new transmission plant at the Hamamatsu Factory, Honda's global "leader plant" for advanced transmission production, begins manufacturing operations.

- Honda Soltec begins sales in Japan of new 120W and 130W residentialuse solar cell modules, each achieving an 11.6 percent conversion rate, the highest among CIGS-based solar cells being sold in Japan.
- The Marysville Auto Plant produces its 10-millionth automobile, an Accord Sedan, on July 20.
- The Anna Engine Plant, Honda's largest automobile engine plant, celebrates 25 years of engine production in Ohio, July 21.
- Honda Power Equipment surpasses 30 million products shipped to domestic dealers and distributors since it began offering engines, tillers and generators to U.S. customers in 1972.
- Honda subsidiary Honda Motorcycle and Scooter India announces plans to build a new 60,000-unit plant in Rajastan, India, as it expands production at its existing plant in Haryana from 1.25 to 1.6 million units.
- Honda of America Mfg. begins operations at its new Marysville parts consolidation center, supporting the efficient delivery of parts to the Marysville Auto Plant while reducing fuel consumption and CO<sub>2</sub> emissions from parts shipments.
- Honda earns the No. 1 spot on the American Council for an Energy-Efficient Economy (ACEEE) "Greenest Vehicles of 2010" list for the tenth straight year.
- Honda Performance Development (HPD) begins deliveries of modified 1.5-liter Fit engines for competition in the SCCA Formula F series, the entry level of open-wheel racing in America.
- The all-new Honda CR-Z (Compact Renaissance-Zero) sport hybrid coupe is launched in Japan.
- American Honda debuts the U.S. production version of the CR-Z two-seat sport hybrid car at the North American International Auto Show.
- Honda R&D Americas, Inc. begins operation of next-generation solar-powered hydrogen station prototype in Torrance, Calif. The new, more compact system eliminates the compressor function while providing enough hydrogen, via an 8-hour fill, to accommodate daily commuting in a fuel cell electric vehicle.

- American Honda earns the highest fleet-average fuel economy among all U.S. automotive marketing groups as determined by the U.S. EPA in its MY2008 report on U.S. fuel economy trends.
- Honda R&D Asia Pacific Co. establishes new R&D center in Bangkok, Thailand, for the development of products and technologies that support the unique needs of customers in Honda's Asia/Oceania region.
- Honda Manufacturing of Alabama begins production of passenger cars (Accord V6 Sedans) after eight years of light truck production.
- Takanobu Ito becomes the seventh president & CEO of Honda Motor Co.
- The new Ogawa Engine Plant in Japan began Phase 1 production activity including casting and machining processes and supply of engine components for auto plants in Japan and other regions.
- Honda commemorates 50 years of operations in America, marking the incorporation of American Honda Motor Co., Inc., June 11, 1959.
- Marysville, Ohio, motorcycle plant ceases production after 26 years, as global production of certain large motorcycles is consolidated at Honda's new factory in Kumamoto, Japan.
- Honda Manufacturing of Indiana begins production of the natural gas-powered Civic GX sedan in Greensburg, Ind., alongside the gasolinepowered Civic Sedan.
- The Honda Insight becomes Japan's best-selling vehicle in May, the first hybrid car to earn the distinction.
- The FCX Clarity fuel cell electric vehicle is named 2009 World Green Car by journalists from Asia, Europe and North America.

- The 2009 Acura TL is the first automotive nameplate to earn both a top government crash safety rating and a "Top Safety Pick" crash safety rating from the IIHS for every vehicle in its line-up.
- American Honda begins sales of the new Insight as the most affordable hybrid car in America.
- Honda R&D Co. (Japan) in conjunction with Advanced Telecommunications Research Institute International (ATR) and Shimadzu Corporation introduce Brain Machine Interface (BMI) technology which enables control of a robot by human thought alone.
- Honda and GS Yuasa establish a joint venture called Blue Energy Co., Ltd., for the development, sales and production of advanced lithium-ion batteries for hybrid vehicles.
- Production of the Honda Ridgeline truck begins at Honda Manufacturing of Alabama, making it the exclusive production source for the Honda Pilot, Odyssey and Ridgeline light trucks.
- Honda Motor Co. announces plans for the establishment of a new R&D facility in Chiba Prefecture, Japan, to work toward the establishment of bio-ethanol production technology.
- Honda produces its 20-millionth automobile in North America as cumulative production of engines in North America exceeds 18.4 million units and production of transmissions tops 13 million units.
- American Honda debuts the radically styled 2010 Honda Fury, a chopper-style custom bike designed by Honda R&D Americas, at the New York International Motorcycle Show.

- Honda Motor Co. unveils new Walking Assist Device with Bodyweight Support system, developed in part from its research into the dynamics of human motion that led to creation of the ASIMO humanoid robot.
- Honda Power Equipment Mfg. produces its 20-millionth product since the start of operations in August 1984.
- Honda Manufacturing of Indiana begins production of Civic sedans in its new \$550 million auto plant in Greensburg, Ind.
- Cumulative global production of Honda motorcycles reaches 200 million units.
- Honda Soltec Co. begins sales in Japan of Honda-developed thin-film solar cells.
- Thai Honda achieves cumulative production of 10 million units since production began in 1987.
- Acura launches the 2009 TL Sedan. It is the third generation of TL designed, developed and manufactured in the U.S.
- Honda of Canada Mfg. begins production of 4-cylinder engines at new \$154 million automobile engine plant in Alliston, Ontario.
- Honda introduces POLAR III third-generation pedestrian crash test dummy with the aim of reducing lower back and upper leg injuries common in vehicle-pedestrian collisions.
- American Honda launches redesigned 2009 Honda Fit.
- Acura announces plans to compete in the LMP1 class of the 2009 American Le Mans race series.
- Honda Transmission Mfg. of America in Russells Point, Ohio, produces its 10-millionth transmission since the start of U.S. transmission manufacturing in 1997.

- Production of Honda motorcycles in Vietnam reaches 5 million units.
- Honda begins mass production of all-new FCX Clarity fuel cell vehicle (FCX) in Japan and introduces first five U.S. customers for the new vehicle.
- American Honda fully deploys the first automaker-operated fleet of more fuel-efficient Auto-Max<sup>®</sup> railcars.
- Cumulative automobile production in Brazil reaches 500,000 units since the start of production in 1997.
- Honda Siel Cars India introduces the Civic Hybrid as India's first gas-electric hybrid automobile.
- American Honda introduces second-generation Pilot that was designed, developed and engineered in the U.S. by Honda R&D Americas and is produced exclusively by Honda Manufacturing of Alabama.
- Honda Aircraft Company begins European sales of HondaJet, including the announcement of plans for an exclusive regional sales and service network in the U.K., Germany and Spain.
- Cumulative global production of the Cub series motorcycle reaches 60 million units.
- Honda opens a new motorcycle plant at the Kumamoto Factory in Japan as Honda's global lead plant for motorcycle production.
- Honda Aircraft Company expands sales region of HondaJet throughout North America by advancing sales in Canada and Mexico.

- Honda's annual auto production in the U.S. exceeds 1 million units for the first time ever in 2007, as total North American auto production reaches a new all-time record of 1.432 million units.
- Honda UK sells more than 100,000 Honda vehicles for the first time, in 2007.
- The hydrogen-powered FCX Clarity makes its U.S. debut at the Los Angeles Auto Show as Honda announces plans to begin leasing the next-generation fuel cell vehicle in summer 2008.
- Operation of the fourth-generation hydrogen Home Energy Station begins at Honda R&D America's Torrance, Calif., headquarters.
- Honda celebrates 25 years of building automobiles in America.
- Honda Aero breaks ground on its new headquarters and jet engine plant in Burlington, N.C.
- Honda Soltec opens new solar cell production plant in Kumamoto, Japan.
- Honda of South Carolina Mfg. produces its 2-millionth all-terrain vehicle (ATV).
- American Honda launches the eighth-generation Accord.
- Honda Aircraft Company breaks ground on new \$100 million U.S. headquarters and R&D facility in Greensboro, N.C.

- Honda introduces a more advanced Variable Cylinder Management<sup>™</sup> (VCM<sup>™</sup>) cylinder deactivation technology.
- Honda R&D America's opens its new Acura Design Studio in Torrance, Calif., assuming a central role in the research and styling design of future Acura production models.
- Honda's Anna, Ohio, engine plant produces its 15-millionth engine since the start of production in 1985.
- Honda is named America's "Greenest Automaker" in 2007 for the fourth consecutive time by the Union of Concerned Scientists.
- American Honda and Climate Energy, LLC begin retail sales of the freewatt<sup>™</sup> micro-combined heat and power (MCHP) co-generation device in the northeastern U.S.
- Acura undertakes first factory racing program with entry into the American Le Mans endurance sports car racing series in the LMP2 class with a 3.4-liter V8 engine supplied by Honda Performance Development (HPD).
- Acura RDX named Canadian Utility Vehicle of the Year.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- Honda R&D Americas opens new Advanced Design Studio in Pasadena, Calif.
- Honda Soltec Co., Ltd. established to oversee production and sales of Honda-developed CIGS solar panels in Japan.
- Honda Motor Co. announces plans to build new engine plant in Japan (in Ogawa, Saitama prefecture).
- Honda Manufacturing of Alabama celebrates 5th anniversary and reaches one-million unit automobile production milestone.
- Honda announces plans to begin production of motorcycles in Peru.
- Honda Aircraft Company begins U.S. sales of HondaJet at NBAA in Orlando, Fla.
- Acura launches new RDX sport-utility vehicle with Acura's first-ever turbocharged engine.
- Honda of Canada Mfg. celebrates 20th anniversary and 4-millionth unit production milestones.
- Honda and Research Institute of Innovative Technology for the Earth (RITE) announce breakthrough "Honda-RITE" ethanol production process.
- American Honda fulfills October 2003 "Safety for Everyone" commitment to apply a core suite of advanced safety features to all U.S. Honda and Acura models.
- Honda announces plans to commercialize HondaJet at EAA AirVenture in Oshkosh, Wis.

- Honda earns 100th open-wheel race victory in North America.
- First U.S.-made Acura (TL Sedan) exported to China.
- Honda begins motorcycle production in Argentina.
- Honda announces development of plant-based biofabric for use in automotive interiors.
- Global sales of Honda Power Products reaches 70 million units.
- Honda announces "2010 Vision" for North American automobile operations including the construction of a new U.S. auto plant and a new Canadian engine plant, expansion of engine and transmission production in Ohio and Georgia, and the addition of a new, more affordable hybrid car.
- Honda Motor Co. announces plan to build a new auto plant in Yorii, Japan, to advance the flexibility and efficiency of Honda manufacturing operations worldwide.
- Honda begins producing automatic transmissions in Tallapoosa, Ga., as part of Honda's broader North American powertrain strategy.
- 2006 Civic and Ridgeline capture Canadian Car and Truck of the Year awards.
- Honda Power Equipment shipped its 20-millionth power product to U.S. dealers.
- 2006 Civic and Ridgeline sweep North American Car and Truck of the Year awards.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- Honda Ridgeline truck named 2006 Motor Trend magazine Truck of the Year.
- 2006 Civic becomes first compact car to earn a "Top Safety Pick-Gold" rating from the Insurance Institute for Highway Safety (IIHS).
- New ASIMO robot debuts with dramatically improved running capability and enhanced ability to act in sync with people.
- Honda Motor Co. announces plans to begin mass production in 2007 of Honda-developed thin film solar cell.
- Honda Super Cub production reaches 50-million-unit milestone since its 1958 debut.
- Honda Civic named 2006 Motor Trend magazine Car of the Year.
- Honda R&D Americas introduces Home Energy Station III, the third-generation of its experimental hydrogen refueling device developed in partnership with Plug Power, Inc.
- Honda announces plans to establish R&D operations in Thailand with the creation of Honda R&D Asia Pacific, Ltd., a subsidiary of Honda R&D Co., Ltd.
- Honda announces plans to establish transmission manufacturing operations in China with the creation of Honda Auto Parts Manufacturing Co., Ltd.
- Honda introduces ASV-3 advanced safety vehicle equipped with Inter-Vehicle communications technology.
- HondaJet makes its worldwide public debut, July 29 at the Experimental Aircraft Association (EAA) Air Venture in Oshkosh, Wis.

- Honda Motor (China) Investment Co. (HMCI) announces plans to launch the Acura brand in China with the introduction of the Acura RL in spring 2006, to be marketed through a dedicated Acura dealer network.
- Honda leases 2005 FCX to world's first individual customer for a hydrogen-powered fuel cell vehicle.
- Honda announces commitment to include U.S. government crash test "star ratings" on the window labels of all 2006 Honda and Acura vehicles, a first for any automaker.
- Honda Automobile (China) Co. (CHAC) begins export of the Jazz compact passenger car to Europe. CHAC is the first auto plant in China dedicated to export production.
- The 2006 Honda Ridgeline becomes the first 4-door pickup to earn the NHTSA's highest crash test rating for frontal and side impacts.
- Cumulative worldwide sales of Honda hybrid vehicles reaches 100,000 units.
- Honda introduces Phill<sup>™</sup> natural gas home refueling appliance in conjunction with Fuelmaker Corp. to help promote sales of cleaner-burning CNG vehicles like the Honda Civic GX.
- American Honda and Disneyland<sup>®</sup> Resort form 10-year strategic business alliance.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

- Honda reveals technologies for next-generation ASIMO humanoid robot, including the ability to run and process information more quickly in real-world environments.
- Honda introduces V6 Accord Hybrid in the U.S. as Honda's third hybrid model.
- All new Legend wins the Japan Car of the Year award for 2004-2005 and Most Advanced Technology Award.
- Honda leases two 2005 FCX fuel cell vehicles to the state of New York, the first customer for a fuel cell vehicle in the Northeastern U.S.
- GE Honda Aero Engines LLC is established to pursue the launch of Honda's HF118 turbofan engine in the light business jet market.
- Honda of America Mfg. celebrates its 25th anniversary.
- Guangzhou Honda begins production of the Fit for the China domestic market.
- Honda claims its first Indy Racing League (IRL) manufacturers' title (Honda-powered drivers win 14 of 16 races for the season).
- Honda develops a scooter powered by its original Honda FC Stack, capable of starting in sub-freezing temperatures.

- Honda establishes a new U.S. subsidiary, Honda Aero, LLC, to focus on the aviation engine business in the U.S. Also, Honda establishes the Wako Nishi R&D Center in Japan, dedicated to the research and development of aviation engines.
- The 2005 Honda FCX powered by Honda's original FC Stack is certified for commercial use by both the U.S. EPA and California Air Resources Board.
- Buddy Rice earns Honda's first victory in the Indianapolis 500<sup>®</sup>.
- Honda Manufacturing of Alabama begins production on its second assembly line, doubling light truck and V6 engine production capacity to 300,000 units per year.
- Honda establishes a new subsidiary, Honda Motor RUS LLC, in Russia to strengthen its local motorcycle, automobile and power product sales operations.
- Honda and General Electric Co. announce the formation of a strategic alliance to produce a new turbofan jet engine for light business jets.
- Honda Motor (China) Investment Co., Inc., responsible for developing Honda's overall business strategy in China, is established.

- The HondaJet, new experimental compact business jet equipped with Honda-developed HF118 jet engines, completes initial flight tests in Greensboro, N.C.
- Honda of South Carolina Mfg. produces its 1-millionth all-terrain vehicle (ATV).
- Honda's cumulative auto production in the U.S. reaches 10 million units.
- American Honda Motor announces "Safety for Everyone" commitment to apply advanced safety technologies such as the Advanced Compatibility Engineering (ACE) body structure and side curtain airbags to the full range of Honda and Acura products over the next several years.
- Honda R&D Americas debuts an all-new Automotive Safety Research Facility in Ohio, featuring advanced crash safety testing laboratories.
- Honda announces the development of the Honda FC Stack next-generation fuel cell stack that delivers high performance, yet operates at temperatures as low as -20°C (-4°F).
- Honda develops world's first electronically controlled fuel-injection system (PGM-FI) for a 4-stroke 50cc scooter.
- Honda introduces new Advanced Compatibility Engineering<sup>™</sup> (ACE<sup>™</sup>) body structure that both enhances self-protection and reduces aggressivity in vehicle-to-vehicle collisions.

- Honda becomes the world's first automaker to supply a fuel cell vehicle to a private corporation, lwatani International Corporation.
- Honda debuts Variable Cylinder Management<sup>™</sup> (VCM<sup>™</sup>) V6 3.0-liter *i*-VTEC engine.
- Civic Hybrid becomes the first-ever hybrid vehicle to earn certification as an Advanced Technology Partial Zero-Emissions Vehicle (AT-PZEV) from the California Air Resources Board (CARB).
- Takeo Fukui becomes sixth president & CEO of Honda Motor Co.
- Honda develops the world's first Collision Mitigation Brake System (CMBS).
- Honda establishes 6th region in China as part of global structure that also includes regional operations in North America, South America, Europe/Middle East/Africa, Asia/Oceania and Japan.
- Honda joins Indy Racing League (IRL) open wheel racing series for 2003 season.
- Honda Power Equipment Mfg. in North Carolina announces \$30 million expansion to increase general-purpose engine production to 1.5 million units.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

## 2002

- American Honda introduces the Honda Element light truck to its U.S. vehicle lineup.
- Honda Fit finishes 2002 as best-selling car in Japan, a first for Honda. Fit also goes on sale in Europe as "Jazz" model.
- Honda's China auto plant announces plan to increase production capacity to 240,000 units in 2004, with a corresponding increase in engine production.
- Honda South Carolina Mfg. begins production of Honda AquaTrax personal watercraft (PWC).
- Honda's FCX fuel cell vehicle delivered to first customers in Japan and U.S. simultaneously.
- Japan version of all-new, sixth-generation Accord earns the 2002-03 Japan Car of the Year award.
- U.S. production of Honda and Acura automobiles reaches 20-year milestone.
- Honda introduces a new rapid- and wide-deploying side curtain air bag technology that protects both front and rear passengers the all-new 2003 Accord was the first model to receive the new technology.
- Honda FCX becomes first fuel cell vehicle in the world to earn certification from U.S. EPA and the state of California (CARB).
- Honda introduces AquaTrax, company's first personal watercraft.
- Honda celebrates 25th anniversary of listing on the New York Stock Exchange (NYSE) as ASIMO humanoid robot rings opening bell for trading.
- Honda begins rental of ASIMO humanoid robots in Japan.
- U.K. auto plant begins export of Civic hatchback to North America.
- Honda establishes motorcycle R&D center in China.

# **2001**

- Honda introduces first mass-market gas-electric hybrid car with the introduction of the Civic Hybrid.
- Honda Manufacturing of Alabama, Honda's third U.S. automobile plant, begins production with Odyssey minivan.
- Fit earns the 2001-2002 Japan Car of the Year award.
- New joint venture company in China, Sundiro Honda Motorcycle starts production of jointly developed M-LIVING motorcycle.
- North American auto production reaches 10 million-unit milestone.
- Gold Wing GL1800 named "Motorcycle of the Year" by Motorcyclist magazine, and is first production motorcycle certified to meet California's strict 2008 emission standard.
- Honda production operations in Thailand produce 10-millionth product including automobiles, motorcycles and power products.
- Honda's second U.K. auto plant begins production.
- Honda R&D Americas opens first solar-powered hydrogen production and fueling station in Southern California.
- Honda launches Fit on all-new global small car platform using all-new i-DSI (Dual & Sequential Ignition) engine.
- Honda announces development of a new-generation 2-liter class diesel engine for the European market.
- Honda Civic GX natural gas vehicle becomes first car certified as an Advanced Technology Partial Zero Emission Vehicle (AT-PZEV).
- 2001 Acura MDX named North American Truck of the Year.

\* Government star ratings are part of the National Highway Traffic Safety Administration's (NHTSA's) New Car Assessment Program (www.safercar.gov). Model tested with standard side-impact air bags (SAB's).

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

#### 2000

- Honda introduces new humanoid robot, ASIMO.
- 2001 Civic Coupe is one of the first two automobiles and the first affordable small car to achieve 5-star crash safety ratings for both frontal and side impact from the NHTSA\*.
- Acura introduces MDX as the brand's first U.S. designed and developed SUV.
- Civic line-up earns the 2000-01 Japan Car of the Year award.
- Honda earns 500th World Grand Prix motorcycle race.
- Honda earns 6th consecutive driver's championship on CART auto racing series.
- Honda begins testing FCX-V3 fuel cell vehicle through California Fuel Cell Partnership.
- Cumulative production of Accord in the U.S. reaches 5 million units, and Civic reaches 2 million units.
- Honda Power Equipment Mfg. \$16 million expansion triples general purpose engine capacity from 300,000 units to 1 million units annually.
- 2001 Civic is introduced as first gasoline car to achieve Ultra-Low Emissions Vehicle (ULEV) emissions performance in all 50 states.
- Honda introduces Polar II pedestrian crash test dummy with injury data measurement capability.
- Honda establishes fifth region in South America as part of global structure that includes regional operations in North America, Europe/Middle East/Africa, Asia/Oceania and Japan.
- Honda opens world's first indoor car-to-car directional crash test safety facility in Tochigi, Japan.
- Honda begins third era of Formula One® Grand Prix auto racing participation.

\* Government star ratings are part of the National Highway Traffic Safety Administration's (NHTSA's) New Car Assessment Program (www.safercar.gov). Model tested with standard side-impact air bags (SAB's).

- Honda Insight becomes first gas-electric hybrid car sold in the U.S., and 2000 Accord is the first gasoline car to be marketed as a Super Ultra-Low Emissions Vehicle (SULEV), four years ahead of regulatory requirements.
- Honda announces global powertrain production system calling for the integration of engine assembly operations closer to vehicle assembly.
- Honda and GM establish powertrain cross-supply agreement in December in which GM will use a Honda V6 Ultra Low Emission engine and transmission and Isuzu will supply Honda with diesel engines for the European market.
- Honda announces innovation of auto plants in Japan to the flexible "New Manufacturing System" that will be installed in all of Honda's major global auto plants by fall 2002.
- Honda announces new company-wide year 2005 targets for fuel-consumption and exhaust gas emissions for Honda motorcycles, automobiles and power products.
- Honda fuel cell prototype vehicles FCX-V1 and FCX-V2 are introduced.
- American Honda passed the \$10 billion mark in exports of automobiles, motorcycles, power products and key components from North America.
- Honda begins Intelligent Community Vehicle System (ICVS) called "Intellishare" at the University of California, Riverside using Honda's EVPLUS electric vehicles.
- Honda announces next generation of 4-cylinder *i*-VTEC engines that offer new level of high fuel economy, low emissions and outstanding performance.
- Honda begins auto production in China with Accord sedan.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

#### 1998

- American Honda passed the 1-million mark in annual sales of Honda and Acura cars and light trucks for the first time in company history.
- The Honda Civic GX natural gas vehicle goes into production in Ohio with the cleanest internal combustion engine ever certified by the U.S. EPA.
- Honda of South Carolina Mfg. begins production of ATVs at new \$30 million plant in Timmonsville, S.C.
- Civic 5-door, developed by Honda R&D Europe and built in the U.K., is introduced.
- Auto production begins in India.
- Hiroyuki Yoshino becomes fifth president & CEO of Honda Motor Co.
- Honda Motor Co. celebrates 50th anniversary.
- American Honda exports it 500,000th North American-built car.
- Honda Interceptor named "Motorcycle of the Year" by Motorcyclist magazine.
- New second line at Honda of Canada Mfg. begins production of Honda's first full-size Odyssey minivan.

- Auto production begins in Brazil and Turkey.
- Motorcycle production begins in Vietnam.
- Cumulative global motorcycle production reaches 100 million units.
- Cumulative global power equipment production reaches 30 million units.
- Ultra-small 360-degree inclinable 4-stroke power equipment engine announced.
- Honda announces research project including two new turbofan jet engine prototypes for small aircraft and an experimental jet plane.
- Twin Ring Motegi motorsports complex begins operations.
- All-new 1998 Accord introduced with unique designs for the U.S. and Japan, but using the same flexible platform.
- Civic and Accord Low Emission Vehicle (LEV) sales begin in all 50 states.
- 1998 Accord is first gasoline car to meet CARB Ultra Low Emission Vehicle (ULEV) standards in California.
- Honda begins leasing the EV PLUS electric vehicle to customers in California.
- J.D. Power and Associates awards its Platinum Prize for quality to the Marysville, Ohio, Auto Plant and Gold Prize for quality to the Sayama Plant in Japan.
- The Acura RL is the first automobile introduced with an in-dash, satellite-linked navigation system.
- Honda's first crossover-SUV, the CR-V, goes on sale.

## HONDA

#### Chronology

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 1996

- Honda introduces first prototype humanoid robot, called P3.
- Honda Motor Co.'s Honda Dream solar car breaks speed and time records at the World Solar Challenge in Australia.
- Honda captures all three major awards on the 1996 PPG IndyCar World Series racing circuit top manufacturer, top rookie and top driver.
- Honda's Marysville, Ohio, motorcycle plant produces its 1-millionth vehicle (Gold Wing Aspencade).
- Honda Transmission Mfg. of America begins production of automobile transmissions in Russells Point, Ohio.
- Honda announces an accelerated "Strategy for the Americas" with a 50 percent expansion in U.S. automobile engine and automatic transmission production.
- New Honda plant in Thailand begins production with City Sedan designed exclusively for local Asian markets.
- Honda introduces Intelligent Community Vehicle System (ICVS) in Japan in which consumers share limited number of vehicles in conjunction with mass transit.
- The Acura Division introduces the CL series, the first U.S.-designed, engineered and manufactured model offered by a luxury import nameplate.

- Automobile Magazine names the Honda Civic the 1996 Automobile of the Year.
- The Honda Civic named 1995-96 Japan Car of the Year award.
- Honda de Mexico begins production of automobiles for the Mexican market.
- The U.S. EPA releases 1996 fuel economy rankings with four Honda models in the top 10.
- Honda Civic becomes first gasoline-powered vehicle to meet CARB's Low Emission Vehicle (LEV) standard.
- Cumulative global auto production reaches 30 million units.
- Honda produces its 5-millionth car in North America.
- American Honda sells its 10-millionth Honda brand car.
- · Honda introduces Multi Matic continuously variable automatic transmission (CVT).
- Cumulative global production of Civic reaches 10 million units.
- Honda becomes the first manufacturer to develop a production-based gasoline engine certified as meeting Ultra Low Emission Vehicle (ULEV) exhaust levels.

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 1994

- American Honda exports its 100,000th U.S.-made vehicle for the year, making the Honda Accord the No. 1 export model from North America in 1994.
- · Honda introduces the 1995 Odyssey, its first minivan.
- Acura sells its 1-millionth vehicle in the U.S.
- Honda Motor Co. establishes four-region global organization structure that gives greater autonomy and decision-making responsibility for four major regional operations: Americas, Europe/Middle East/Africa, Asia/Oceania and Japan. In a related move, Honda announces new "Automobile Strategy for the Americas."
- Honda competes in the IndyCar World Series (later CART) for the first time.
- Honda Power Equipment Mfg. assembles its 1-millionth lawn mower since the start of operations in August 1984.
- Cumulative sales of Honda and Acura automobiles in the U.S. reach 10 million units.

#### 1993

- Honda's solar car Dream wins the World Solar Challenge 1993 in Australia.
- Honda R&D North America (HRA) unveils a \$25 million expansion of its research and development facilities in Ohio and opens new research and development center for power equipment products in Swepsonville, N.C.
- Honda of America Mfg. produces its 2-millionth engine at the Anna Engine Plant in Ohio.
- Honda of America Mfg. produces its 3-millionth car since beginning U.S. auto production in 1982.
- American Honda announces plans to participate in IndyCar World Series.

# **1992**

- American Honda exports its 100,000th U.S.-made automobile.
- American Honda Education Corp. breaks ground for Eagle Rock School, an innovative high school and professional development center in Colorado.
- Honda of U.K. Mfg. begins automobile production.
- Honda announces its first equity investment in China-based motorcycle production. Motorcycles had been produced through four technical collaboration agreements.
- Honda produces its 20-millionth Super Cub motorcycle at its Kumamoto factory in Japan.
- Honda of America Mfg. builds its 2-millionth automobile in Ohio.
- Honda Motor Co. produces 20-millionth automobile in Japan.

- The Honda Civic named 1991-92 Japan Car of the Year award.
- Honda introduces the new VTEC-E engine which combines Honda's Variable Valve Timing System (VTEC) with lean-burn technology.
- Honda Canada sells its 1-millionth car, a Canadian-made Civic 3-door.
- Soichiro Honda, who founded Honda Motor Co. in 1948, dies at the age of 84.
- Honda of America Mfg. Motorcycle Plant in Marysville, Ohio, produces the 500,000th vehicle in its history a Gold Wing Aspencade motorcycle.
- Honda of America Mfg. produces its 1-millionth engine.
- Honda Motor Co. begins selling Chrysler Jeep models in Japan (sales continue through 1998).
- NSX supercar debuts in America and is the first Acura model to wear the A-badge.

## HONDA

#### Chronology

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

#### **1990**

- Soichiro Honda is awarded a FIA Gold Medal in Paris, France.
- American Honda becomes first automaker with plans to offer standard driver and passenger airbags in all (Honda and Acura) models by the 1994 model year.
- Acura begins sales of NSX sports car, the world's first mass-produced aluminum-bodied automobile.
- American Honda moves Power Equipment Division from California to Atlanta, Georgia area.
- Honda R&D America opens new California Proving Center in Mojave Desert.
- Nobuhiko Kawamoto becomes fourth president & CEO of Honda Motor Co.
- Honda Engineering Europe, Ltd. is established in the U.K. to coordinate Honda engineering activities in Europe.

#### 1989

- Honda Accord becomes the top-selling auto in the U.S. for the first time.
- Honda of America Mfg. begins production at second U.S. auto plant in East Liberty, Ohio, and produced its 1-millionth automobile in Marysville, Ohio (a Civic Sedan).
- Soichiro Honda inducted into the Automotive Hall of Fame in the U.S.
- Honda of U.K. Mfg. begins producing engines in its Swindon, U.K. plant.
- Honda Motor Europe Ltd. is established in U.K. to serve as Honda's European headquarters.
- The East Liberty plant is the first auto plant in America to use more environmentally responsible waterborne basecoat paint.

# **1988**

- Honda-powered Formula One<sup>®</sup> cars win the Constructor's Championship, winning 15 of the 16 races.
- Honda Engineering North America, Inc. is incorporated.
- Honda announces development of high performance VTEC auto engine with variable valve timing.
- Honda reaches the 15 million mark in total car production in Japan.
- Honda products rank 1-2-3 in the 1988 Motor Trend Import Car of the Year.
- Honda begins first export of U.S.-built automobiles to Japan with the Accord Coupe.
- American Honda opens first motorcycle Rider Education Center in Colton, Calif.

- Honda reaches 50-million mark in total motorcycle production in Japan the first manufacturer in the world to do so.
- Honda announces a five-part strategy to become an autonomous motor vehicle company in the U.S. including expansion of R&D and production engineering, a second U.S. auto plant, increased local parts sourcing, expansion of the engine plant and increase of auto exports from the U.S.
- Air bags introduced in the Acura Legend for the first time in a Honda product.
- American Honda exports first U.S.-made vehicle, an Accord Sedan exported to Taiwan.
- Honda de Mexico begins producing motorcycles and auto parts.
- Acura becomes the top-selling import luxury brand in America.

## HONDA

#### Chronology

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

### 1986

- Honda produces first auto engine at Anna, Ohio, engine plant (1.5-liter Civic).
- Honda-powered Formula One<sup>®</sup> cars win the Constructor's Championship for the first time (through 1991 for six consecutive years).
- J.D. Power Customer Satisfaction Index rates Acura No. 1 for the first time (through 1989 for four consecutive years).
- Honda of America Mfg. begins production on second assembly line at Marysville Auto Plant.
- Honda of Canada Mfg. begins production in Alliston, Ontario (with Accord).
- Acura launched in the U.S. March 27 with sales of Legend and Integra 3- and 5-door models.
- Honda CRX-HF is the first mass-produced car to exceed 50 mpg EPA fuel-economy rating.

#### 1985

- Honda de Mexico established.
- The Honda Accord/Vigor series receive the 1985-86 Japan Car of the Year award.
- Honda of America Mfg. begins production of motorcycle engines at new plant in Anna, Ohio, in July.

#### **1984**

- Honda Power Equipment Mfg. starts production of lawn mowers in Swepsonville, N.C.
- American Honda Motor Co. establishes American Honda Foundation for philanthropic contributions.
- Honda Research of America, Inc. (now Honda R&D Americas, Inc.) established in Torrance, Calif.
- American Honda announces plan for luxury automobile division (later named Acura).

# **1983**

- Tadashi Kume becomes third president & CEO of Honda Motor Co.
- Honda re-enters Formula One® Grand Prix racing.
- Honda Motor Co. and the Rover Group sign agreement for joint design and development of a luxury passenger car.
- The Honda Civic/Ballade series named 1983-84 Japan Car of the Year award.
- Honda CRX introduced as the first Honda automobile designed primarily for the U.S. market.

### **1982**

- Honda of America Mfg. begins auto production in Ohio November 1 with the Accord.
- Car and Driver magazine names the Honda Accord to its list of the Ten Best Cars for the first time.

# **1981**

- Honda of America Mfg. begins production of the Gold Wing.
- American Honda Finance Corp. is established.

#### **1980**

Honda announces plans to construct a U.S. auto plant in Ohio.

#### 1979

- Honda of America Mfg. starts motorcycle production in Marysville, Ohio, with the CR250M Elsinore.
- Honda introduces the Accord Sedan and Prelude Coupe.
- Honda introduces its first lawn mower, the HR-21.

## **1978**

- Honda of America Mfg., Inc. is established in Ohio.
- Cumulative global auto production reaches 5 million units.

#### 1977

• Civic CVCC ranks first in the first-ever fuel economy ranking by the U.S. Environmental Protection Agency (EPA).

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

<b>1976</b>		<b>1969-1</b> 9	60
	<ul> <li>Accord becomes one of the longest-running and most successful</li> </ul>	1969	<ul> <li>American Honda begins sales of the N600 automobile in Hawaii.</li> </ul>
1975	nameplates sold in the U.S.		<ul> <li>Canadian Honda Motor Ltd. (now Honda Canada, Inc.) established in Toronto, Canada.</li> </ul>
	<ul> <li>Honda R&amp;D Co. establishes a liaison office in Torrance, Calif. (later becomes Honda R&amp;D Americas).</li> </ul>		<ul> <li>Honda begins automobile production in Taiwan and Malaysia through technical collaboration.</li> </ul>
1974	a The Civic CVCC (Compound Vertey Controlled Combustion) ansing		<ul> <li>American Honda launches its first large motorcycle, the Dream CB750 Four.</li> </ul>
	<ul> <li>The Civic CVCC (Compound Vortex Controlled Combustion) engine is the first engine to comply with the 1970 Clean Air Act without a catalytic converter.</li> <li>Gold Wing GL1000 is introduced in the U.S.</li> </ul>	1968	<ul> <li>American Honda sells 1-millionth motorcycle in the U.S.</li> </ul>
			<ul> <li>Honda withdraws from Formula One<sup>®</sup> racing to concentrate on production of commercial cars and development of low-emission technologies.</li> </ul>
	<ul> <li>Honda is the first Japanese automaker to issue consolidated financial statements.</li> </ul>	1967	<ul> <li>Production of automobiles starts at Suzuka factory.</li> </ul>
			<ul> <li>Honda begins motorcycle production in Thailand.</li> </ul>
1973		1966	<ul> <li>Honda F-2 car establishes a record of 11 consecutive victories.</li> </ul>
	Honda Motor Co. founder and president Soichiro Honda retires along with co-founder and executive vice president Takeo Fujisawa. Kiyoshi Kawashima	1965	• Honda Formula One <sup>®</sup> car wins first Grand Prix race in Mexican Grand Prix.
		1964	<ul> <li>Honda begins participating in Formula One<sup>®</sup> Grand Prix racing.</li> </ul>
	<ul><li>becomes second president of Honda Motor Co.</li><li>American Honda begins sales of Civic.</li></ul>	1963	<ul> <li>American Honda's "You Meet the Nicest People on a Honda" advertising campaign helps revolutionize the American motorcycle industry.</li> </ul>
<b>1972</b>			<ul> <li>American Honda moves its headquarters to Gardena, Calif.</li> </ul>
	<ul> <li>Honda Trading America Corp. established for the export of products from the U.S. to Japan.</li> </ul>		<ul> <li>Honda's first overseas plant Honda Benelux in Belgium starts production of "mopeds."</li> </ul>
<u>1970</u>			<ul> <li>Honda issues EDR (European Depository Receipts) in Europe.</li> </ul>
	<ul> <li>Honda announces CVCC (Compound Vortex Controlled Combustion) engine technology.</li> </ul>		Honda markets first automobile S500 and lightweight truck T360 in Japan.
		1962	<ul> <li>Honda issues ADRs (American Depository Receipts) in the U.S.</li> </ul>
	<ul> <li>American Honda begins sales of outboard marine engines with the BF45 and BF75 4-stroke engines.</li> <li>American Honda begins sales of N600 automobile in continental U.S.</li> </ul>		<ul> <li>Motorcycle production begins in Taiwan through technical collaboration.</li> </ul>
			<ul> <li>American Honda launches first power equipment product, the F190 mini-tiller.</li> </ul>
	<ul> <li>Honda Engineering Co., Ltd. established in Japan — production engineering company.</li> </ul>	1961	<ul> <li>Honda racing team wins Britain's Isle of Man TT Races in 125cc and 250cc classes.</li> </ul>
		1960	<ul> <li>Research and Development division is re-established as a separate company — Honda R&amp;D Co.</li> </ul>

Note: North American highlights in bold. Honda and Acura products built in the U.S. are manufactured using domestic and globally sourced parts.

## 1959-1946

1959	<ul> <li>American Honda Motor Co., Inc. established as Honda's first overseas subsidiary June 11. The Honda 50 (Super Cub), Dream and Benly motorcycles are the first products.</li> </ul>
1958	<ul> <li>Honda launches Super Cub motorcycle in Japan, helping make Honda the sales leader.</li> </ul>
1955	<ul> <li>Honda leads Japan in motorcycle production volume.</li> </ul>
1954	<ul> <li>Honda declares intention to race in Isle of Man Tourist Trophy race in the U.K. (eventually participating for the first time in 1959).</li> </ul>
1952	<ul> <li>Honda's first general-purpose engine (Type H) is produced.</li> </ul>
1949	<ul> <li>Honda introduces first original motorcycle — 2-stroke Dream D-type.</li> </ul>
1948	<ul> <li>Soichiro Honda incorporates Honda Technical Research Institute and renames it Honda Motor Co., capitalized at 1 million yen.</li> </ul>
1946	<ul> <li>Soichiro Honda establishes Honda Technical Research Institute in Hamamatsu, Shizuoka Prefecture, where he develops and produces internal combustion engines and machine tools.</li> </ul>